

## TDK Group Outline

The TDK Group is active in over 30 countries and regions all over the globe, selecting suitable bases for plants, research facilities, and sales offices from the viewpoints of marketability, product range, distribution, etc. The TDK Group consists of 142 consolidated subsidiaries—15 in Japan and 127 overseas (60 in Asia, 45 in Europe, and 22 in the Americas). The Group's total work force is 102,883 persons.

Net sales **1,271,747** million yen | Operating income **85,633** million yen | Net income **63,463** million yen

### Americas

Net sales **112,929** million yen  
(External) (8.9%)  
Number of employees **5,123**  
(Internal) (5.0%)

### Europe

Net sales **166,192** million yen  
(External) (13.1%)  
Number of employees **8,045**  
(Internal) (7.8%)

### Japan

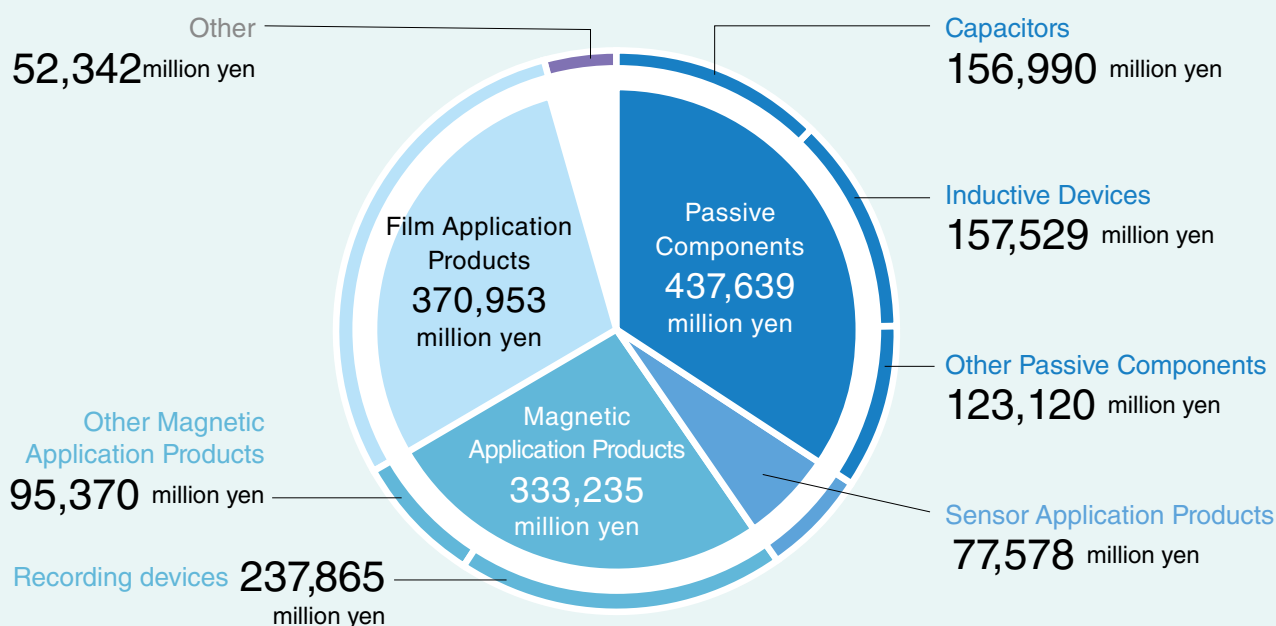
Net sales **113,743** million yen  
(External) (8.9%)  
Number of employees **9,590**  
(Internal) (9.3%)

### Asia and others

Net sales **878,883** million yen  
(External) (69.1%)  
Number of employees **80,125**  
(Internal) (77.9%)



## Net sales by product segment (fiscal year ended March 2018)



\* Following organizational changes conducted in the first quarter of the fiscal year ended March 2018, we have newly established the report segment Sensor Application Products. In addition, some products belonging to Other have been reassigned to Other Passive Components in the Passive Components segment, and some products belonging to Recording Devices in the Magnetic Application Products segment have been transferred to Other.