⊘TDK

Company Profile 2024

TDK Corporation 2-5-1 Nihonbashi, Chuo-ku, Tokyo, 103-6128, Japan https://www.tdk.com



ENERGY G R E E N We use Green Power (176.5kWh) generated by Wind i printing and the bookbinding process of this Booklet.



Attracting Tomorrow





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TDK Transformation

Accelerating transformation for a sustainable future

Today, we are seeing ongoing rapid advances in technologies such as AI, machine learning, big data, Beyond 5G/6G, and metaverse, as well as the expanding use of renewable energy, and the shift to xEVs. In addition, the necessity for efforts to address the Sustainable Development Goals (SDGs), which aim to realize a sustainable society, is also accelerating.

To respond flexibly to these changes in society and achieve even greater growth, in May 2024 TDK developed the Long-term Vision "TDK Transformation," for the company 10 years hence, and is now advancing its new three-year Medium-term Plan. Under TDK Transformation, TDK aims to accelerate the evolution of technology and the transformation of society through electronic devices combining TDK's unique materials, processes, and software, contributing to the realization of a sustainable future. Further, by continuing to transform itself, TDK aims to grow alongside its global customers cultivating as their No.1 partner. Progressing its new Medium-term Plan, TDK will commit to managing with a focus on cash flow, strengthening its business portfolio management, and bolstering its pre-financial capital.

*TDK considers "pre-financial capital" to be capital that will generate cash flow in the future, and refers to it in this manner, rather than as "non-financial capital.

To achieve its Long-term Vision, TDK places the greatest emphasis on its efforts to improve quality. TDK is committed to evoking "Quality First" throughout the company, and is working to improve quality not only in its products, but in operations, the health of team members (employees), the workplace environment, and every other aspect of its business.

TDK is a truly global company, with over 250 locations in more than 30 countries and regions around the world, with more than 100,000 team members, and more than 90% of sales from outside Japan. TDK's biggest strength and driving force is "TDK United," a highly individualistic fusion that creates value through teamwork among team members around the world.

TDK was founded in 1935 to commercialize ferrite, a magnetic material invented at the Tokyo Institute of Technology. The company was built on the desire of its founder to create unprecedented value and be of use to the world. In 2025, TDK will mark 90 years since its establishment. Going forward, based on its Corporate Motto, "Contribute to culture and industry through creativity," TDK will continue to accelerate the evolution of technology and the transformation of society, contributing to the realization of a sustainable future.

Noboru Saito President & CEO

"TDK Transformation": Long-term Vision to **Continue Creating Value**

In May 2024 TDK formulated new Long-term Vision, Key issues (Materiality), and Medium-term Plan based on our Corporate Motto "Contribute to culture and industry through creativity" and our Corporate Principles "Vision, Courage, Trust."

TDK Value Structure

In 2025 TDK will mark its 90th anniversary. Since our earliest days, TDK has valued our Corporate Motto of "Contribute to culture and industry through creativity" and our Corporate Principles of "Vision, Courage, Trust." While remaining sensitive to the needs of society, TDK has transformed our business portfolio and has grown to become a global enterprise with net sales of approximately two trillion yen and approximately 100,000 team members (employees). Crowned by our unchanging Corporate Motto and Corporate Principles, the TDK Value Structure systematizes the important matters for TDK to continue creating value.



What is the "TDK Transformation" Long-term Vision?

We have formulated the "TDK Transformation" Long-term own transformation. It incorporates our desire to accelerate Vision as an expression of our aspirations for the next 10 these two cycles and contribute to the realization of a years. There are two aspects to this vision: TDK's contribution sustainable future. to the transformation of society and the continuation of TDK's

TDK Transformation

Accelerating transformation for a sustainable future

Previously, TDK has supplied essential products for applications driving the industries of the times, such as audio and video devices, PCs, and smartphones. Going forward, TDK will continue contributing to the transformation of society through the supply of high-value-added electronic devices in various areas, including green transformation, such as decarbonization, energy saving, and electricity storage, and digital transformation, such as AI, automation, and labor-saving

> keedbacks Contribute to the transition towards a sustainable future by accelerating the transformation of society and advancements in technology enabled by electronic devices developed through leveraging cutting-edge innovation in materials, processes, and software technology.

> > Become the No.1 partner growing ide our worldwide customers by uing continuous "transformation". contributions

Accelerate TDK's Transformation

Contribute to Social Transformation

Through capabilities both to envision the future and to execute based on the transformative power of our diverse human resources, we will elevate the transformative strength of management by ensuring future investment capacity and conducting optimal investment. Furthermore, we will continue to accelerate the cycle of quickly grasping market needs and supplying wide-ranging solutions, from original materials to systems, thereby achieving the further enhancement of TDK's positioning.

Key Issues (Materiality)

TDK reviewed Key issues (Materiality) for the purpose of enhancing corporate value through achieving its Long-term Vision. The previous materiality was positioned and selected as priority CSR key issues, but the new materiality was extracted from our long-term strategies for enhancing corporate value, and the action strategy is reflected in our new Medium-term Plan, which started in FY March 2025.

Key issues (Materiality) of TDK



- Develop organizational capability to enhance innovation and
- efficiency · Improve team member (employee) health and engagement

Financial and pre-financial KPI

As our company-wide performance indicators, in addition to the existing operating profit margin and ROE indicators, we also seek to improve ROIC. To achieve these targets, we will continue to invest aggressively in priority growth businesses to improve our earning capability and accelerate the implementation of appropriate measures for turnaround businesses, thereby conducting proactive business portfolio management.

KPIs in the new Medium-term Plan

				FY3/24 (Results)	FY3/27 (Targets)
Financial indicator	Growth	Net sales [¥ billion]		2,103.9	2,500.0
	Efficiency	ROE		7.9%	10% or more
		Biz ROA(ROIC) (>WACC)		5.3% (<7.0%)	8% or more
		Operating profit margin		8.2%	11% or more
	Financial soundness	Shareholders' equity	ratio	50%	50% level
		D/E ratio		0.4x	0.3 - 0.4x
Pre-financial indicator	KPIs	Team member	Communication score	67pts.	75pts. or more
		KPIs engagement survey	Response rate	80%	80% or more
		CO ₂ emission reduction	ons (vs. FY3/22)	42.9%	23.3%

New Medium-term Plan

The new Medium-term Plan from FY March 2025 was formulated as a three-year action plan for achieving our Long-term Vision. The term of this Medium-term Plan is positioned as a period for strengthening our business foundations to achieve our Long-term Vision. The key points during the period are 1) Strengthening management focusing on cash flows, 2) Enhancing business portfolio management and 3) Evolving the Ferrite Tree (pre-financial capital).



 The 10% minimum hurdle rate is calculated, considering the 7% corporate WACC and corporate expenses



TDK started with ferrite and has developed its business portfolio and achieved growth in line with changes in society by developing materials and process technologies and conducting M&A. Going forward, we will strengthen our pre-financial capital including technological capability, human capital, organizational capability, and customer base to enhance corporate value.

* The Ferrite Tree is a concept that expresses the history and transitions that TDK's business has continuously undergone since its establishment with ferrite as its founding business, in other words, the Ferrite Tree represents TDK's growth trajectory.



Corporate Motto

Contribute to culture and industry through creativity

Corporate Principles

Vision

Always take a new step forward with a vision in mind. Creation and construction are not born without vision.

Courage

Trust

Always perform with courage. Performing power is born by confronting contradiction and overcoming it.

Always try to build trust. Trust is born from a spirit of honesty and service.





General Outline

Corporate Name :	TDK Corporation
Corporate Headquarters :	2-5-1 Nihonbashi, Chuo-k
Date of Establishment :	December 7, 1935
Securities Traded :	Tokyo Stock Exchange (67
Consolidated Net Sales :	2,103.9 billion yen
Net profit attributable to owners of parent :	124.7 billion yen [IFRS]
Consolidated Number of Employees :	101,453

53.3%	¥1,121.
26.9%	¥565.
8.7%	¥184.
8.6%	¥180.
2.5%	¥51.
	53.3% 26.9% 8.7% 8.6% 2.5%

-0 (as of March 2024)

ku, Tokyo, Japan

762)



1935

1970

Transition in TDK's Business

changing its business portfolio. To supply products that meet the needs of society, we have been promoting technological innovations which we achieve through the application of our core technologies, including materials rooted in ferrite as well as process technology, while also actively transitioning our main business portfolio while maintaining our view of the changing times.

1980



1990

2010

2000

2020

Toward the Realization of a Sustainable Future

In our "TDK Transformation" Long-term Vision, we state that TDK will accelerate technological evolution and social transformation by means of electronic devices combining our original materials, processes, and software, thereby contributing to the realization of a sustainable future. Furthermore, we have set the solution of social and environmental issues, such as initiatives to respect human rights and combat climate change, as one aspect of our materiality, and our aims are to both achieve corporate growth and contribute to the realization of a sustainable future.

*For detailed information, please see our Sustainability Report. https://www.tdk.com/en/sustainability/index.html



Initiatives toward social transformation

Going forward, we intend to continue expanding the areas in which TDK's electronic devices can make a contribution by promoting digital transformation relating to automation and labor-saving through artificial intelligence, as well as green transformation related to decarbonization, energy saving, and electricity storage.



TDK products contribute to promoting the diffusion of renewable energy

TDK supplies bidirectional DC-DC converters, a power-supply product that plays an important role in smart grids,^{*} which efficiently utilize renewable energy. By means of highly efficient power conversion technology, a single unit enables recharging to and discharging from a storage battery. As a result, we are contributing to the further diffusion of renewable energy, which is the key to realizing a decarbonized society.



* A smart grid is a power-supply system that optimizes the supply and demand of electricity through communication technology. Also called the next-generation power network, it is attracting attention as a technology promoting the diffusion of renewable energy, such as solar power generation and wind power generation

TDK-Lambda EZA series of insulation type bidirectional DC-DC converters

Ultimate goal of 100% renewable-energy-derived electricity use

Toward the realization by 2050 of a society with net-zero CO₂ emissions, TDK has proclaimed the goals of achieving 50% renewable-energy-derived electricity use at all its business facilities worldwide by 2025 and 100% by 2050. Various measures have been promoted to attain these target.

As one aspect of these measures to achieve the target, we have been promoting the introduction of renewable energy, such as the installation of solar panels and wind power generation at manufacturing sites. In addition, we are making efforts to expand the use of renewable energy, by obtaining our membership of such as the RE100^{**} global initiative in November 2022.

In Japan, we achieved the use of 100% renewable-energyderived electricity at all our manufacturing sites in July 2023. At TDK Electronics (TEG), which has many production sites in Europe, a separate regional target of zero CO₂ emissions by 2030 has been set, and measures have been implemented accordingly. In the three years from 2019 to 2022, TEG succeeded in achieving a 10-fold increase in the amount of electricity generated internally or from exclusive contracts with solar power stations. Other initiatives are the introduction of renewable energy in accordance with regional characteristics. For example, 100% of the electricity used at TDK Philippines comes from geothermal generation, and at TDK Foil Iceland about 70% of that comes from hydropower, with geothermal generation accounting for the remaining roughly 30%.

As a result of these activities, as of March 2024, we had achieved our 2025 target of obtaining 50% of electricity used worldwide from renewables ahead of schedule. Going forward, TDK will continue to promote the transition to renewables throughout the entire Group so as to realize a society with netzero CO₂ emissions by 2050.

Efforts for the prevention and reduction of human rights risks

In 2020 TDK joined the Responsible Business Alliance (RBA), which endeavors to make social, environmental, and ethical improvements in global supply chains. TDK uses the RBA Code of Conduct as a standard for the promotion of corporate social responsibility (CSR) activities and endeavors to follow the rules stipulated in the RBA Code of Conduct. Regarding efforts to prevent and reduce the main human rights issues as well, we promote activities using the materials RBA offers, such as the Code of Conduct, the checklist, the audit program.

Sustainability Laguna factory **TDK Philippines Corporation (Philippines)**

** RE100 is a global initiative operated through a partnership between the international environmental NGOs Climate Group and CDP (Carbon Disclosure Project). It is made up of companies committed to using 100% renewable energy for the electricity used in their businesses.



Promoting the Activities and Nurturing of Diverse Human Resources to Accelerate "TDK Transformation"

TDK operates more than 250 sites in over 30 countries and regions, and the number of team members (employees) exceeds 100,000 people. Moreover, nearly 90% of them are working outside of Japan. The activities and growth of every single team member around the world are essential to accelerate our Long-term Vision of "TDK Transformation." Therefore, as well as having built a global human-resource development setup, TDK is promoting diversity and endeavoring to improve the health and engagement of team members.

Implementation of a global development program for next-generation leader candidates

In the support of "TDK Transformation," it is essential that we foster our next generation of leaders and successors that will steer TDK into future. TDK conducts the "Global Management Development Program" across the whole world with the aims of nurturing future candidates for top management and director positions and building a network transcending Group companies. By training together, management-class personnel and future leader candidates from around the world, with a wide variety of backgrounds, can engage in the kind of exchange with one another that is not possible in their normal work. By implementing global training and strengthening the sense of "TDK United^{*}", we are accelerating the development of top-grade human resources. At the same time, we are actively appointing the right people to the right positions regardless of nationality.

* TDK United refers to the organizational culture toward which TDK aspires, namely, "A fusion of abundant individual characteristics, which promotes mutual understanding while developing the strengths and capacities of individual employees and companies and creates value through teamwork."





Participants in Global Advanced Management Program (GAMP) conducted in Switzerland

Global unification of HR learning and training methods

We are implementing language-study programs for team members worldwide with the aim of improving communication skills centering on the English language, which are crucial for global joint work among Group companies. In addition, we have introduced the Weconnect platform, which enables the online study of digital teaching materials covering about 40,000 courses, from IT skills to management. We are building an environment that enables team members to study what is most important in their careers, while also providing flexibility so that they can improve the skills at their own pace.

Promotion of diversity, equity & inclusion (DE&I)

In order for TDK to continue further innovation and value creation, it is vital for team members to mutually respect one another regardless of such factors as gender, age, academic background, expertise and nationality and to have a corporate culture in which they can freely express their opinions. TDK commenced full-fledged activities to promote DE&I in 2020. First, targeting TDK Corporation in Japan, we organized career development seminars and mentoring programs that are designed to ensure that TDK is successfully growing all of our talent, including growing our ration of women in managerial positions. Then in 2023 we established a global DE&I team and took steps to strengthen global collaboration and initiatives, including formulating a policy for activities to promote DE&I throughout the entire TDK Group worldwide, conducting a global fact-finding survey, and holding activities on International Women's Day. Furthermore, we have started activities to deepen understanding and support an inclusive environment to support our LGBTQ+** community more effectively.

Striving to enhance team members' health and engagement with the aim of further growth

Health quality

At TDK, all team members are making efforts to enhance "quality." This means not only product quality but quality in every aspect, including safety, workstyle, and legal compliance. We believe that efforts to enhance quality lead to the growth of each individual and that our corporate value is the sum of the value thus produced. Moreover, the enhancement of all-round quality can only be realized by people, in other words, our team members. As a prerequisite, we recognize that the physical and mental quality of each individual team member is one of the most important management issues.

Workplace environment quality

Furthermore, for TDK to realize sustained growth, it is important to increase empathy with TDK's vision and build an environment in which team members themselves feel motivated to work. TDK conducts engagement surveys targeting team members worldwide and makes efforts to identify issues and take actions to achieve it.



 ${\ }^{\rm r}$ Figures are the ratios of women in managerial roles as of the day after the last day of the fiscal year (i.e., April 1)





** LGBTQ+ stands for the community of people with lesbian, gay, bisexual, transgender, queer (or questioning), or other types of gender identity or sexual orientation.



*** PSUs (Performance Share Units) : Assessment indicators of performance-based stock remuneration for corporate officers

Three Priority Markets TDK Is Focusing On

TDK has positioned the automotive, ICT, and industrial & energy as priority markets where major growth is expected in the future. TDK contributes to the further growth of these three markets by providing various products and makes growth investments including capital investment, conducting research and development, and M&A according to the pace of change in order to respond to increasingly sophisticated market needs.

Automotive 🚘

Comprehensive technological capabilities that open up future lifestyles with cars

In conjunction with the global shift to xEVs (the various types of electric vehicles) and the progress of ADAS (advanced driver-assistance systems), the number of electronic components used in automobiles is increasing rapidly.

TDK uses proprietary technologies to support reductions in the environmental impacts of automobiles and enhance their safety and driving and riding experience. In addition to highly reliable passive components used in a wide range of applications, TDK's drive motor neodymium magnets, DC-DC converters, temperature and pressure sensors for control, and current sensors contribute to improvements in fuel and electrical efficiency. Also, TMR sensors, which are compact, high-sensitivity magnetic sensors, motion sensors that use MEMS (micro-electro-mechanical system) technology, and high-frequency components support advances in ADAS and the transition to software-defined vehicles (SDVs), contributing to safe and comfortable automobile driving.

Supporting further advances in the network society

High-speed, high-capacity 5G communications, the IoT (internet of things), AI (artificial intelligence), and other technologies are leading to the full-scale development of a network society named "Society5.0" in which everything is connected. A huge variety and number of electronic components and devices support the progressive advancement of various advanced electronic devices including smartphones, wearable devices, and communications infrastructure.

TDK uses proprietary core technologies to develop and manufacture a wide range of electronic components including inductive components, circuit protection elements, and noise countermeasure components that support the further development of the ICT (information and communications technology) society. In addition, the HDDs (hard disk drives) used in the high-capacity servers for data centers employ many magnetic heads from TDK, and TDK products, such as sensors for mobile devices including AR and VR, antennas and high-frequency components used in 5G communications base stations, and components made with piezoelectric materials used in haptic devices, are found in all areas of the ICT society.

Industrial & Energy 🖗 🖆 🎷

Products for the energy transformation of tomorrow





The use of renewable energy including wind and solar power and EX (energy transformation) are technology trends contributing to realization of the SDGs (Sustainable Development Goals) and the development of a decarbonized society.

TDK is contributing to the development of energy infrastructure by providing various products such as large neodymium magnets used in wind power generators, capacitors used in transformers and transmission systems, and protection elements used in lightning arrestors. TDK is also a power supply manufacturer that provides various power supply products including AC-DC switching power supplies and DC-DC converters used in consumer devices, industrial equipment, medical devices, and other products. In addition, TDK's lithium-ion batteries used in mobile devices such as smartphones and in household energy storage systems are selected by leading manufacturers. In the future, TDK will expand sales of

medium-capacity batteries for electric motorcycles and other products.

TDK's Versatile Product Lineup

Passive Components

Ceramic capacitors

19 Products

Used for noise suppression and signal processing in a wide range of electronic devices indispensable for daily life. Thousands of multilayer ceramic chip capacitors (MLCCs), the most commonly used type of ceramic capacitors, can be found in a single automobile. In addition, the number of MLCCs in an EV is expected to be approximately 8,000, about twice as many as in gasoline-powered vehicles, and the demand is expected to increase rapidly. TDK offers MLCCs with various features such as high temperature/high voltage and high reliability.





Inductive devices

The lineup includes inductors of different types including wire-wound, multilayer, and thin-film, as well as transformers and EMC components. It contributes to energy saving in automobiles, high reliability of in-vehicle communication, improved communication quality of smartphones, and long battery life.



Piezoelectric material products. circuit protection devices

TDK EPCOS





Sensor Application Products

Sensors

The lineup includes temperature sensors, pressure sensors as well as angle sensors and current sensors using magnetic sensor elements -TMR and Hall, and many others essential for electronic devices, automotive applications, and industrial applications. We also offer different MEMS motion sensors including acceleration and gyro ones, along with ultrasonic Time-of-Flight, useful for ICT and industrial applications.

High-frequency components

⇔TDK

TDK supplies high-frequency components and modules based on advanced technologies such as LTCC* technology, thin-film technology, ferrite material technology and SESUB** technology. Ongoing development of new products in this area contributes to the world's most advanced mobile devices.



Aluminum electrolytic capacitors and film capacitors



Aluminum electrolytic capacitors offer high capacitance per volume and are available in various designs, such as large types for industrial equipment, axial lead types for automotive applications, etc. Film capacitors are also available in a big variety of types for many applications such as consumer electronics, traction and power factor correction. Both capacitor technologies serve as storage and filter components in demanding applications.





Magnetic Application Products

HDD magnetic heads and suspensions

TDK's high-performance magnetic heads have continuously supported increases in HDD recording capacity for many years. TDK will continue contributing to even higher recording capacities by new magnetic head technologies that incorporate energy assist recording methods.



Energy Application Products

Energy devices

We contribute to the energy storage in many instances, ranging from low-profile lithium-ion batteries in tiny devices

⊗TDK

such as smartphones to the massive high-capacity lithium-ion batteries of renewable energy storage systems.



Others

Flash memory applied devices

EMC & **RF** engineering

TDK's Industrial SSDs and memory cards with its own flash memory control ICs contributes to the Society 5.0 (super smart society) as optimal storage for FA, robots, telecom, infrastructure, and edge devices, etc.





Software

Our software technology solutions include the AutoML platform allowing customers to leverage sensor data to rapidly build machine learning solutions in constrained environments. We also offer a complete solution for indoor and outdoor continuous positioning of people, assets and vehicles with its VENUE and TRACK solutions.



For details, please visit the Product Center on the TDK website.

Product Center





*****<u>⇔</u>TDK*

The product lineup logomarks indicate product brands

Magnets

In addition to ferrite magnets and neodymium magnets, TDK also offers heavy rare earth free magnets. These contribute to energy and resource conservation and higher efficiency in the automotive sector as well as infrastructure and industrial equipment.

Power supplies

Designed mainly for industrial equipment, the lineup includes AC-DC switching power supplies, programmable power

supplies, DC-DC converters, and power supplies for charging storage batteries. DC-DC converters for xEV are also available.



GTDK TDK·Lambda



Anechoic chambers from TDK have gained an excellent reputation around the world as top-level tools for measurement accuracy, efficiency, and reliability. TDK also offers EMC solutions comprising highly accurate EMC measurement systems to support effective noise countermeasures.

Factory automation systems



TDK's expertise in mechatronics gained in the production of outstanding electronic components is available in the form of production equipment. We provide Load Ports for various wafer sizes and Flip Chip Bonding Systems as well as a range of other advanced factory automation equipment.









Five Core Competences for Creating Cutting-Edge Electronic Components

Evaluation & Simulation Technology

is applied to accurately measure and analyze ultra-fine structure and noises by electronic devices

Even the most advanced materials and process technology would not lead to successful product development without accurate and trustworthy analysis and simulation techniques. Starting from material analysis, TDK evaluation and simulation technology is widely applied to assess structural and thermal aspects, analyze electromagnetic field properties, and perform noise measurement and design noise countermeasures using an anechoic chamber.

Product Design Technology

combines expertise with innovation to create new ideas

Product design uses insight into how our products are used, integrating materials and electronic components from our many product lines, to create electronic devices and modules with safe, optimal configurations. It also encompasses software design that harnesses the full features of those devices and modules. Additionally, TDK supplies energy devices which combine power conversion, storage, and energy control functions. These integrated solutions have quickly become crucial for life in a sustainable society.

Process Technology

realizes control on the nanometer level

Process technology is the science of getting the best out of the characteristics of the material. Thin-film technology and spintronics are just two examples where manipulation on the order of nanometers is employed to create state-of-the-art electronic components. For example, thin-film technology is applied for the formation of electrodes, coils, and head elements on wafers to produce HDD heads, sensors, actuators, and similar products.

Materials Technology

The culmination of 89 years of experience and know-how of material design and ultra-fine structure

Advanced materials technology pursues the characteristics of the source material from the atom level on up, to meet highly sophisticated needs. Control of main raw material composition as well as microadditives is an effective approach for achieving specific targeted properties. In over 89 years of operation, TDK has accumulated an enormous wealth of experience and knowledge that leaves competitors far behind.

TECHNOLOGIES

Four Great World-Class Innovations by TDK



Ferrite cores



Cassette tapes designed specifically for music



Multilaver inductors



Production Engineering Technology

Outstanding technology to develop and produce the machines of the original design

Excellent products can only come from excellent manufacturing facilities. TDK not only develops innovative manufacturing techniques but realizes these by building much of the required equipment in-house. This comprehensive approach is the key to superior Monozukuri craftsmanship. We supply services meeting market needs by better quality, lower cost, shorter lead times and promoting integrated production from materials to finished products.

04 Thin-film magnetic heads



23 History



The Global Network of the Worldwide Leader in Electronics

EMEA^{*}

ICsense NV (Belgium) relyon plasma GmbH (Germany) TDK Electronics AG (Germany) TDK Electronic Components, S.A.U. (Spain) TDK Electronics GmbH & Co OG (Austria) TDK Electronics s.r.o. (Czech) TDK Europe GmbH (Germany) TDK Foil Iceland ehf. (Iceland) TDK Foil Italy S.p.A. (Italy) TDK Hungary Components Kft. (Hungary) TDK-Lambda Ltd. (Israel) TDK-Lambda UK Ltd. (UK) TDK-Micronas GmbH (Germany) TDK Sensors AG & Co. KG (Germany) Tronics Microsystem SA (France) *EMEA: Europe, the Middle East and Africa

Greater China & Other Asia

Greater China &

Other Asia

Acrathon Precision Technologies (HK) Ltd. (Hong Kong) Amperex Technology Ltd. (Hong Kong) Amperex Technology (Singapore) Pte Ltd. (Singapore)

ATL Battery Technology (India) Private Ltd. (India)

Dongguan Amperex Technology Ltd. (Dongguan)

Dongguan NVT Technology Co., Ltd. (Dongguan)

Guangdong TDK Rising Rare Earth High Technology Material Co., Ltd. (Meizhou) Magnecomp Precision Technology Public Co., Ltd. (Thailand) Navitasys India Private Ltd. (India) Navitasys Technology Ltd. (Hong Kong)

Ningde Amperex Technology Ltd. (Ningde)

PT. TDK ELECTRONICS INDONESIA

(Indonesia) Qingdao TDK Electronics Co., Ltd. (Qingdao) SAE Magnetics (H.K.) Ltd. (Hong Kong) TDK Dalian Corporation (Dalian) TDK Dongguan Technology Co., Ltd. (Dongguan TDK Electronics (Malaysia) SDN. BHD. (Malaysia) TDK Ganzhou Rare Earth New Materials Co., Ltd. (Ganzhou) TDK India Private Ltd. (India) TDK Korea Corporation (Korea) TDK-Lambda (China) Electronics Co., Ltd.

(Wuxi) TDK-Lambda Malaysia Sdn. Bhd. (Malaysia) TDK-Lambda Singapore Pte., Ltd. (Singapore)

Japan

TDK (Malaysia) Sdn. Bhd. (Malaysia) TDK Philippines Corporation (Philippines) TDK SensEI Pte. Ltd. (Singapore) TDK Singapore Pte Ltd. (Singapore) TDK (Suzhou) Co., Ltd. (Suzhou) TDK Taiwan Corporation (Taiwan) TDK (Thailand) Co., Ltd. (Thailand) TDK Xiamen Co., Ltd. (Xiamen) TDK (Xiamen) Electronics Co., Ltd. (Xiamen) TDK (Xiaogan) Co., Ltd. (Xiaogan) TDK (Zhuhai) Co., Ltd. (Zhuhai) TDK (Zhuhai FTZ) Co., Ltd. (Zhuhai)

Japan

TDK Electronics Factories Corporation TDK-Lambda Corporation TDK Precision Tool Corporation SolidGear Corporation

Americas

Headway Technologies, Inc. (U.S.A.) Hutchinson Technology Inc. (U.S.A.) InvenSense, Inc. (U.S.A.) TDK Components U.S.A., Inc. (U.S.A.) TDK Electronics do Brasil Ltda. (Brazil) TDK-Lambda Americas Inc. (U.S.A.) TDK RF Solutions Inc. (U.S.A.) TDK U.S.A. Corporation (U.S.A.) Trusted Positioning Inc. (Canada)

The locations on this list include HQs, major production and R&D bases as of April 1, 2024.

