



First Half Performance Briefing

Fiscal Year March 2027

**TDK Corporation
IR&SR Group, Corporate Strategy HQ
October 30, 2026**



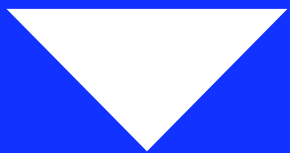
Agenda

- 1. H1, FY March 2027
Results Highlights**
- 2. FY March 2027
Projections**
- 3. Progress on
Medium-term Plan**

Appendix

Key points for Today

- ▶ The first half of FY March 2027 resulted in record high net sales and all kinds of profits.
- ▶ Despite lower-than-expected ICT device production in the second half, sales for the AI ecosystem, particularly for AI data centers, remain strong and ahead of initial expectations.
- ▶ With our current Medium-term Plan targets largely on track, we will accelerate investment in products and technologies for AI data centers and Physical AI to capture growth under the next Medium-term Plan.
- ▶ We will transition to a Company with Three Committees to accelerate “TDK Transformation” and enhance our corporate value.
- ▶ Guided by “Control the Controllable,” we will strengthen dialogue with investors and analysts. We plan to present our next Medium-term Plan in May 2027.



1. H1, FY March 2027 Results Highlights

Tetsuji Yamanishi,

Senior Executive Vice President & CFO

H1, FY March 2027 Key Points

- ▶ Net sales and operating profit significantly increased year on year driven by strong demand related to AI data centers, despite a decrease in production volumes of ICT-related products.
- ▶ Net sales and operating profit reached new record highs for the first half of the fiscal year.

Net Sales

¥1,560.6 bn

[YoY **+31.9%**]

Operating Profit

¥208.2 bn

[YoY **+41.0%**]

- Sales of small capacity batteries and sensors to the ICT market increased significantly, despite lower production volumes in the ICT market.
- Sales of HDD heads and HDD suspension assemblies increased due to robust HDD demand for AI data centers.
- Sales of passive components and sensors to the automotive market increased.
- Sales of medium capacity batteries, passive components, power supplies, and sensors to the industrial equipment market increased.

H1, FY March 2027 Results

- ▶ Net sales and operating profit increased year on year. TDK set record highs in net sales and all profit items.

	FY3/26	FY3/27	Change	
(¥bn)	H1	H1	¥bn	%
Net sales	1,183.4	1,560.6	+377.2	+31.9%
Operating profit	147.6	208.2	+60.5	+41.0%
Operating profit margin	12.5%	13.3%	+0.8pts	-
Profit before tax	147.5	213.1	+65.6	+44.5%
Net profit attributable to owners of parent	111.4	176.4	+65.0	+58.4%
Earnings per share (¥)	58.70	92.94	-	-
USD/JPY	146.08	159.41	9.1% JPY depreciation	
EUR/JPY	168.07	184.38	9.7% JPY depreciation	

Exchange Rate Impact on Net Sales and Operating Profit (OP)

Net sales	Increased by approx. ¥134.4 bn
OP	Increased by approx. ¥19.9 bn

Forex Sensitivity (Impact by One JPY Change)

USD

Net sales	¥13.0 bn
OP	¥2.0 bn

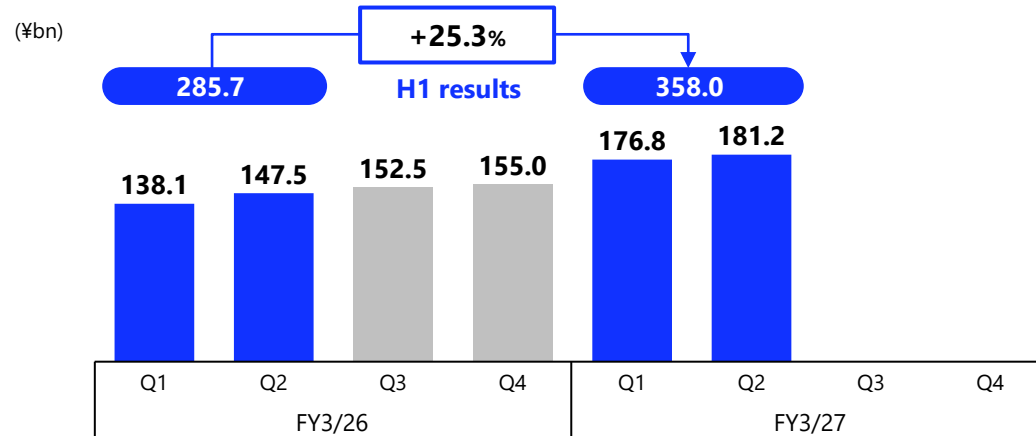
EUR

Net sales	¥2.0 bn
OP	¥0.3 bn

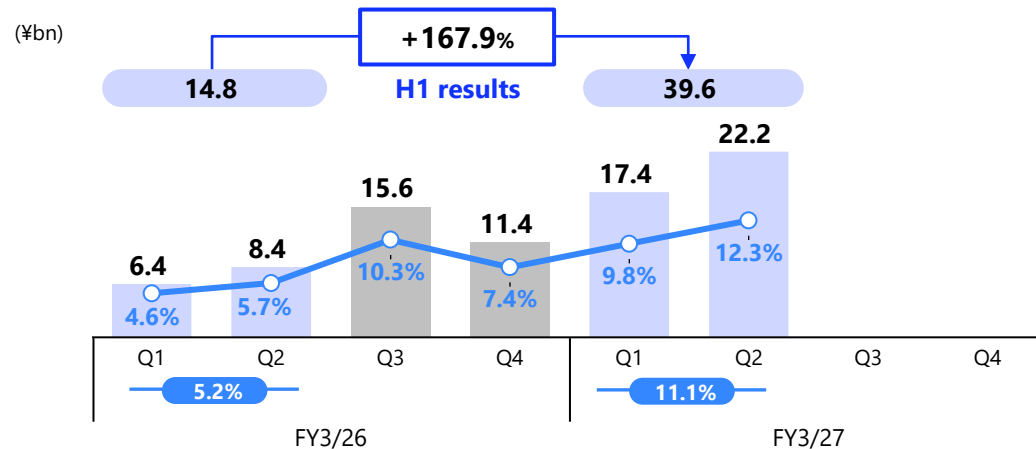
Passive Components Segment

- ▶ Sales increased across all three priority markets. In particular, sales for AI data centers significantly increased, contributing to higher profits.

Net Sales



Operating Profit, OP Margin

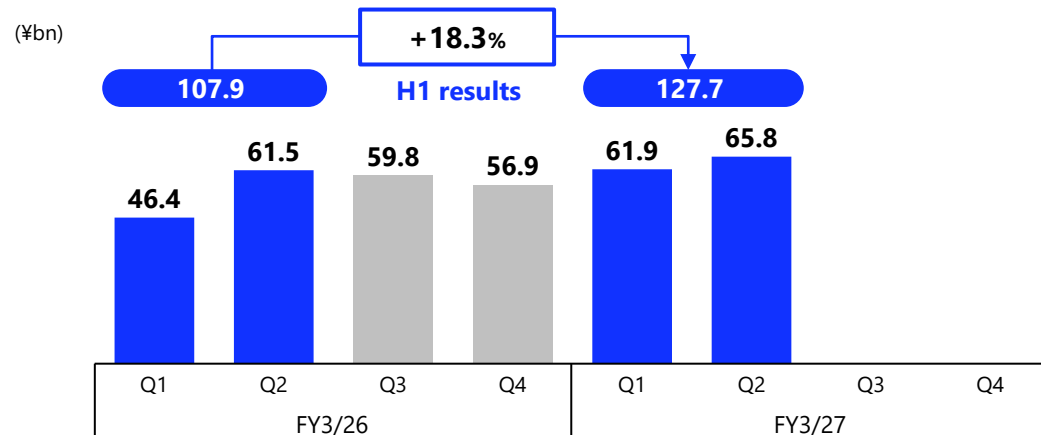


Ceramic capacitors	<ul style="list-style-type: none"> Sales and profit increased year on year. Sales increased for AI data centers and the automotive market.
Aluminum electrolytic capacitors and Film capacitors	<ul style="list-style-type: none"> Sales and profit increased year on year. Sales increased for AI data centers.
Inductive devices	<ul style="list-style-type: none"> Sales and profit increased year on year. Sales increased to the automotive and ICT markets.
High-frequency components	<ul style="list-style-type: none"> Sales decreased year on year while profitability improved. Sales decreased to the ICT market.
Piezoelectric material products and circuit protection components	<ul style="list-style-type: none"> Sales and profit increased year on year. Sales increased to the industrial equipment and automotive markets.

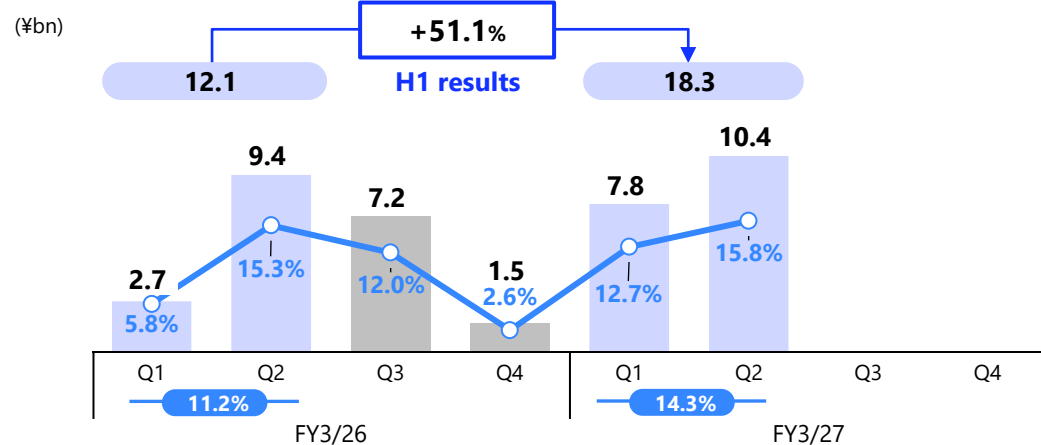
Sensor Application Products Segment

- ▶ Sales and profit in the sensor business as a whole increased considerably due to an increase in sales volume to the ICT and industrial equipment markets.

Net Sales



Operating Profit, OP Margin



Temperature and pressure sensors

- Sales and profit increased year on year.
- Sales increased to the industrial equipment and automotive markets.

Magnetic sensors

- Sales and profit increased year on year.
- Sales increased to the ICT and industrial equipment markets.

MEMS sensors

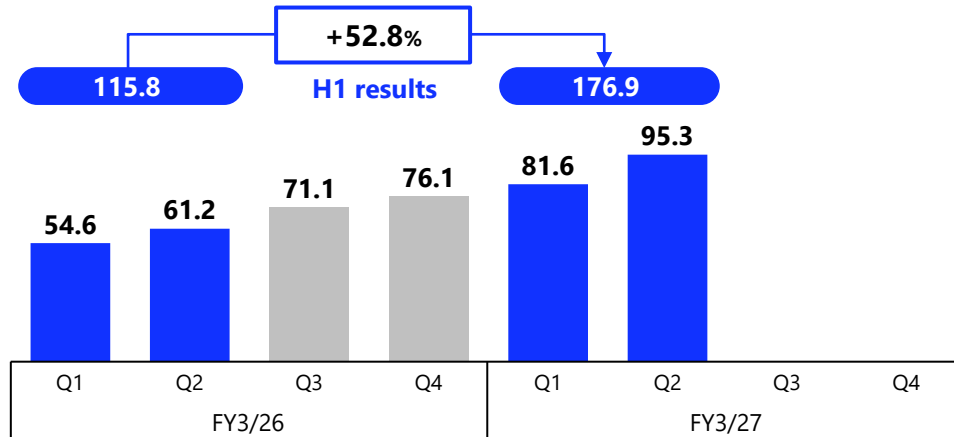
- Sales and profit increased year on year.
- Sales of motion sensors to the ICT and industrial equipment markets increased.

Magnetic Application Products Segment

- ▶ Sales of HDD heads and HDD suspension assemblies increased due to continuous robust demand in the HDD market, resulting in a significant improvement in profitability.

Net Sales

(¥bn)



HDD heads
and HDD
suspension
assemblies

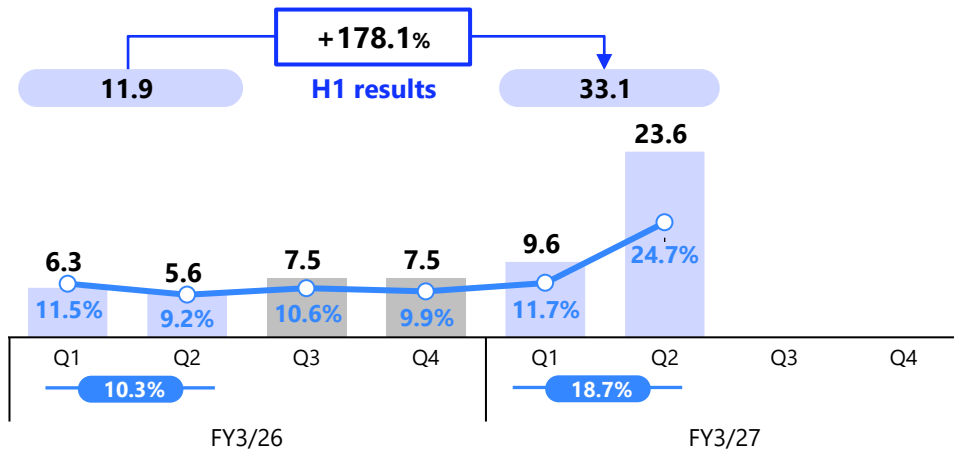
- Sales and profit increased year on year.
- Sales increased for AI data centers significantly.

Magnets

- Sales increased and profitability improved year on year.

Operating Profit, OP Margin

(¥bn)

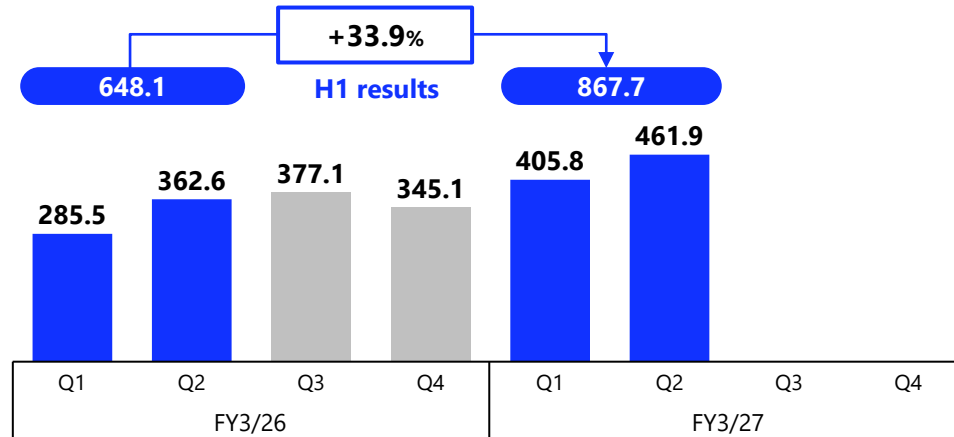


Energy Application Products Segment

- ▶ Sales of small capacity batteries increased due to the effect of new product sales, despite a decrease in sales volume due to lower production of ICT-related products.

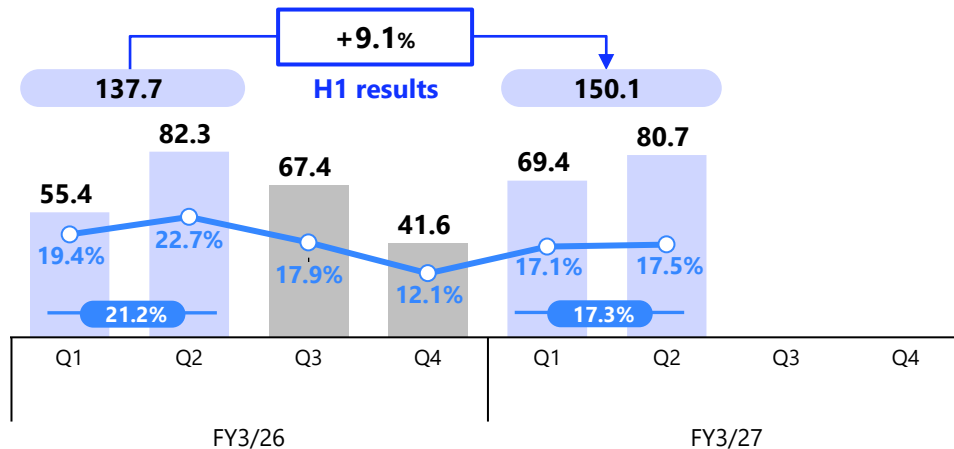
Net Sales

(¥bn)



Operating Profit, OP Margin

(¥bn)



Energy devices
(Rechargeable
batteries)

- Sales and profit increased year on year.
- Sales and profit of small capacity batteries increased due to the effect of new product sales, despite a decrease in sales volume.
- Sales of medium capacity batteries increased to the industrial equipment market.

Power supplies

- Sales and profit of power supplies for industrial equipment increased year on year.

Q2, FY March 2027 Results

- ▶ Net sales and operating profit increased year on year.
- ▶ TDK set record highs in net sales and all profit items on quarter basis.

	FY3/26	FY3/27	Change	
	Q2	Q2	¥bn	%
Net sales	647.6	819.6	+172.0	+26.6%
Operating Profit	91.2	121.8	+30.6	+33.6%
Operating Profit margin	14.1%	14.9%	+0.8pt	-
Profit before tax	89.8	118.6	+28.7	+32.0%
Net profit attributable to owners of parent	69.9	95.8	+25.9	+37.0%
Earnings per share (¥)	36.86	50.49	-	-
USD/JPY	147.54	159.39	8.0% JPY depreciation	
EUR/JPY	172.31	183.45	6.5% JPY depreciation	

Exchange Rate Impact on Net Sales and Operating Profit (OP)

Net sales

Increased by approx. ¥61.9 bn

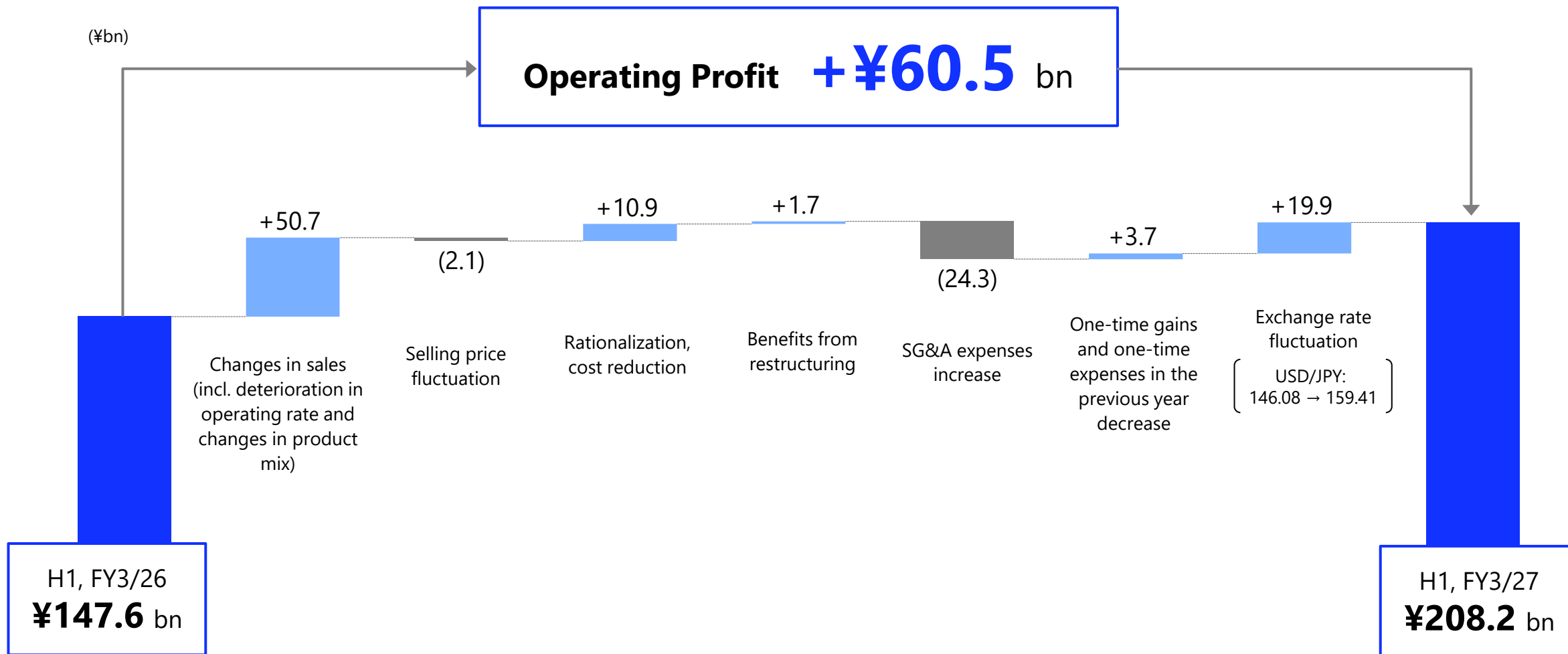
OP

Increased by approx. ¥8.6 bn

Quarterly Results by Segment

		FY3/26	FY3/27	FY3/27	YoY [C] – [A]		QoQ [C] – [B]	
		(¥bn)						
		Q2 [A]	Q1 [B]	Q2 [C]	¥bn	%	¥bn	%
Net sales	Capacitors	62.1	80.8	80.5	+18.5	+29.8%	(0.2)	(0.3)%
	Inductive Devices	55.0	62.0	64.9	+9.8	+17.9%	+2.9	+4.6%
	Other Passive Components	30.4	34.1	35.8	+5.4	+17.7%	+1.7	+5.1%
	Passive Components	147.5	176.8	181.2	+33.7	+22.8%	+4.4	+2.5%
	Sensor Application Products	61.5	61.9	65.8	+4.3	+7.1%	+4.0	+6.4%
	Magnetic Application Products	61.2	81.6	95.3	+34.1	+55.7%	+13.7	+16.7%
	Energy Application Products	362.6	405.8	461.9	+99.2	+27.4%	+56.1	+13.8%
	Other	14.8	14.9	15.4	+0.6	+4.2%	+0.5	+3.1%
	Total	647.6	741.0	819.6	+172.0	+26.6%	+78.6	+10.6%
Operating profit	Passive Components	8.4	17.4	22.2	+13.8	+164.7%	+4.9	+28.0%
	Sensor Application Products	9.4	7.8	10.4	+1.0	+10.8%	+2.6	+32.6%
	Magnetic Application Products	5.6	9.6	23.6	+17.9	+319.7%	+14.0	+146.7%
	Energy Application Products	82.3	69.4	80.7	(1.5)	(1.9)%	+11.4	+16.4%
	Other	(1.5)	(1.8)	1.1	+2.6	-	+2.9	-
	Subtotal	104.2	102.3	138.1	+33.9	+32.5%	+35.7	+34.9%
	Adjustment	(13.0)	(16.0)	(16.2)	(3.2)	-	(0.2)	-
	Total	91.2	86.3	121.8	+30.6	+33.6%	+35.5	+41.2%
Operating profit margin		14.1%	11.6%	14.9%	+0.8pts	-	+3.3pts	-
USD/JPY		147.54	159.43	159.39				
EUR/JPY		172.31	185.32	183.45				

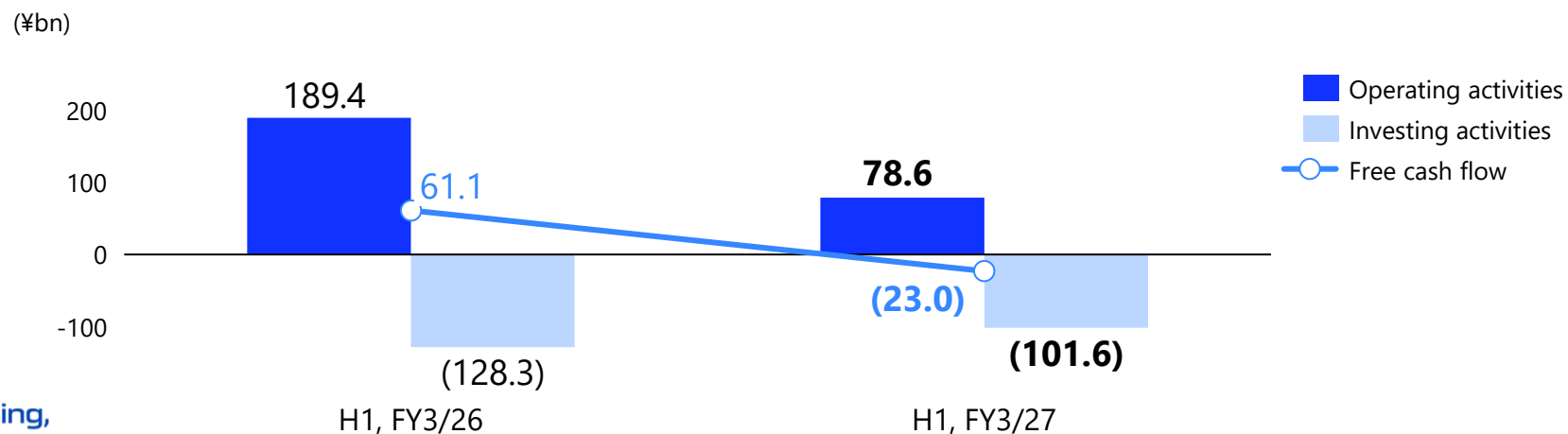
Analysis of Change in Operating Profit – H1

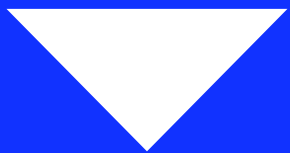


Cash Flows – H1

	FY3/26	FY3/27	Change
(¥bn)	H1	H1	
Cash flows from operating activities	189.4	78.6	(110.8)
Cash flows from investing activities	(128.3)	(101.6)	+26.7
Free cash flow	61.1	(23.0)	(84.1)
Cash flows from financing activities	28.2	32.6	+4.4
Effects of exchange rate changes on cash and cash equivalents	8.4	(1.3)	(9.7)
Cash and cash equivalents	795.0	851.0	+56.0

Cash flows from operating activities, investing activities, free cash flows





2. FY March 2027 Projections

Tetsuji Yamanishi,

Senior Executive Vice President & CFO

Assumptions for Performance Forecast – Key Market Predictions

- ▶ While smartphone production volume is expected to decline considerably, production volumes of nearline HDDs and AI servers are expected to grow.

(Production volume: Unit mn)	FY3/26 Actual [A]	FY3/27 Forecast			
		As of April 2026		As of October 2026	
		Volume [B]	YoY [A]vs[B]	Volume [C]	YoY [A]vs[C]
Automobile*	92.4	91.6	(1)%	90.8	(2)%
xEV	31.4	35.6	+13%	35.0	+11%
HEV	8.4	9.6	+14%	9.8	+17%
PHEV	7.5	8.7	+16%	7.7	+3%
BEV	15.5	17.2	+11%	17.5	+13%
Smartphone	1,240	1,112	(10)%	1,058	(15)%
5G Smartphone	817	844	+3%	827	+1%
HDD	127	125	(2)%	132	+4%
Nearline	71	76	+7%	79	+11%
AI Server	2.2	2.6	+18%	2.8	+27%
Notebook PC	205	181	(12)%	185	(10)%
Tablet	152	140	(8)%	138	(9)%

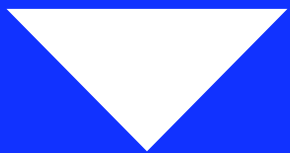
Projections by Segment for Q3 of FY March 2027

	Q2 of FY3/27 Actual	Q3 of FY3/27 Projections (QoQ)		Factor
		Assumed exchange rates: H2 basis	Assumed exchange rates: Q2 basis	
Passive Components	181.2	+1 ~ +4%	+3 ~ +6%	• Some products to the automotive market and AI data centers are expected to increase.
Sensor Application Products	65.8	(10) ~ (7)%	(7) ~ (4)%	• Sales of magnetic sensors to the ICT market are expected to decrease.
Magnetic Application Products	95.3	(3) ~ ±0%	±0 ~ +3%	• Sales of HDD heads are expected to increase.
Energy Application Products	461.9	(7) ~ (4)%	(5) ~ (2)%	• Sales of small capacity batteries to the ICT market are expected to decrease.
Other	15.4	-	-	
Total	819.6	(5) ~ (2)%	(2) ~ +1%	
USD/JPY	159.39	155.00	159.00	
EUR/JPY	183.45	180.00	183.00	

FY March 2027 Projections

- FY March 2027 performance and dividend projections have been revised upward reflecting brisk results in the ICT market.

	FY3/26 Actual	FY3/27 Projections		Change	
		As of April 2026	As of October 2026	¥bn	%
(¥bn)					
Net sales	2,504.8	2,580.0	3,050.0	+545.2	+21.8%
Operating profit	272.4	295.0	365.0	+92.6	+34.0%
Operating profit margin	10.9%	11.4%	12.0%	+1.1pts	-
Profit before tax	276.8	300.0	370.0	+93.2	+33.7%
Net profit attributable to owners of parent	195.7	225.0	280.0	+84.3	+43.1%
ROIC	7.5%	8.0%	9.7%	+2.2pts	-
Free cash flow	129.9	60.0	(50.0)	(179.9)	-
Earnings per share (¥)	103.09	118.54	147.50	-	-
Annual dividends (¥)	36.00	40.00	50.00	-	-
USD/JPY	150.76	150.00	157.00	-	-
EUR/JPY	174.76	175.00	182.00	-	-

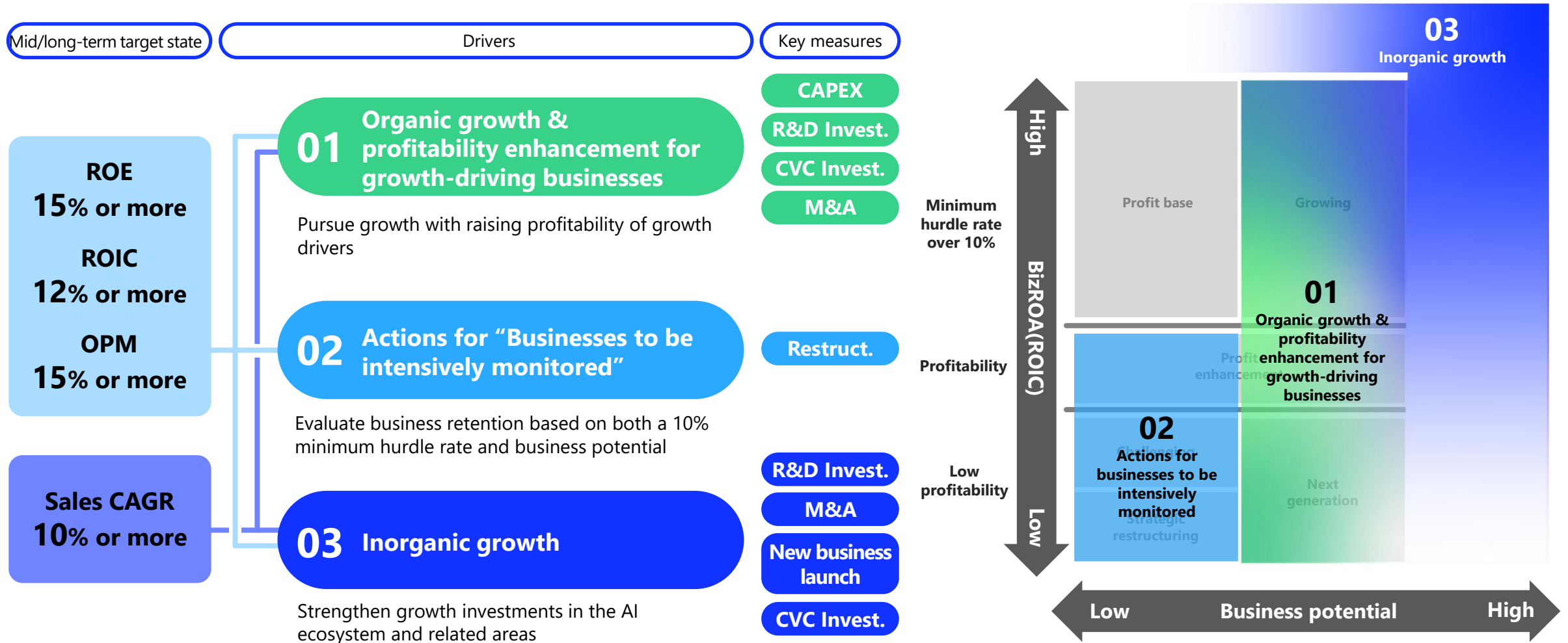


3 . Progress on Medium-term Plan

Noboru Saito,
President & CEO

Toward Realizing Our Mid- to Long-term Target State

- ▶ We will further advance our business portfolio management by pursuing both organic and inorganic growth.



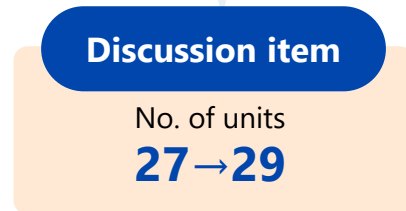
Improving Profitability of “Businesses to Be Intensively Monitored”

- ▶ All 29 CBUs selected for businesses to be intensively monitored; 2 CBUs moved to Profit Base; 15 are being improved.
- ▶ 9 CBUs were divested/transferred; and 3 are under discussion for implementation.

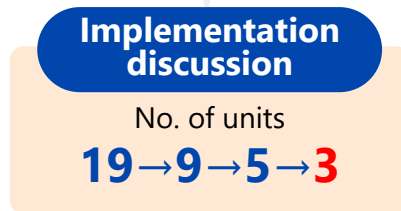
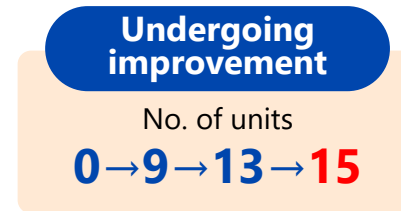
Progress of Proactive Business Portfolio Management

At the Executive Committee and the BoD meetings, discuss response policy and timeframe for turnaround businesses based on 10% minimum hurdle rate and business potential

Implement measures for early turnaround



As of May2024 → As of Nov2025



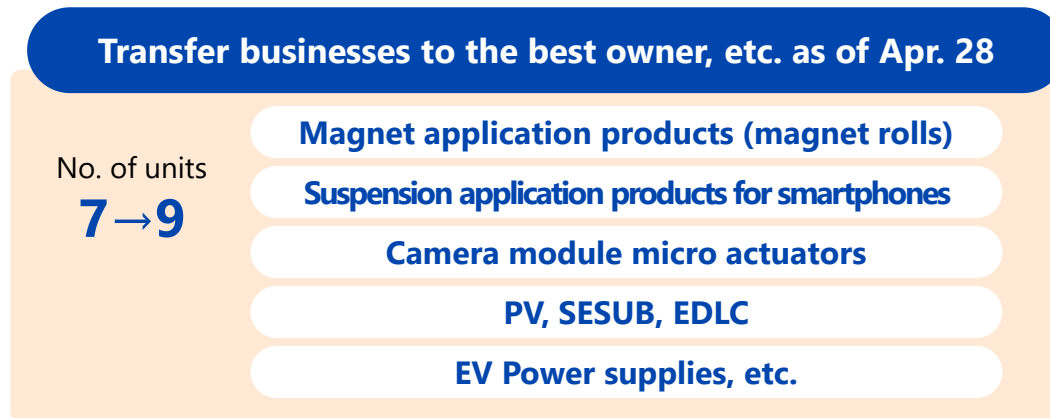
Red text: Changes as of Oct2026



Improve BizROA (ROIC)

No signs of improvement of BizROA (ROIC)

Discuss direction of business, turnaround and strategic actions



TDK Constantly Contributes to the Entire AI Ecosystem

Organic growth & profitability
improvement for growth-
driving businesses

01



*: Semiconductor manufacturing equipment

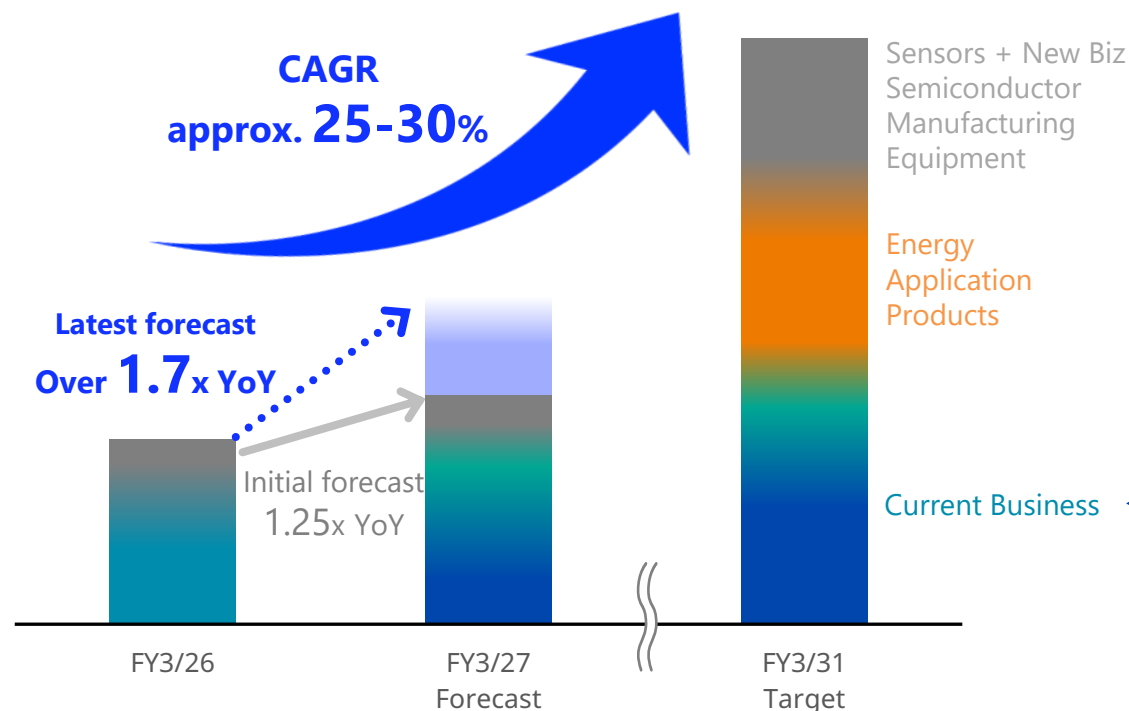
Sales for AI Ecosystem Growing Faster than Initially Expected

Organic growth & profitability improvement for growth-driving businesses

01

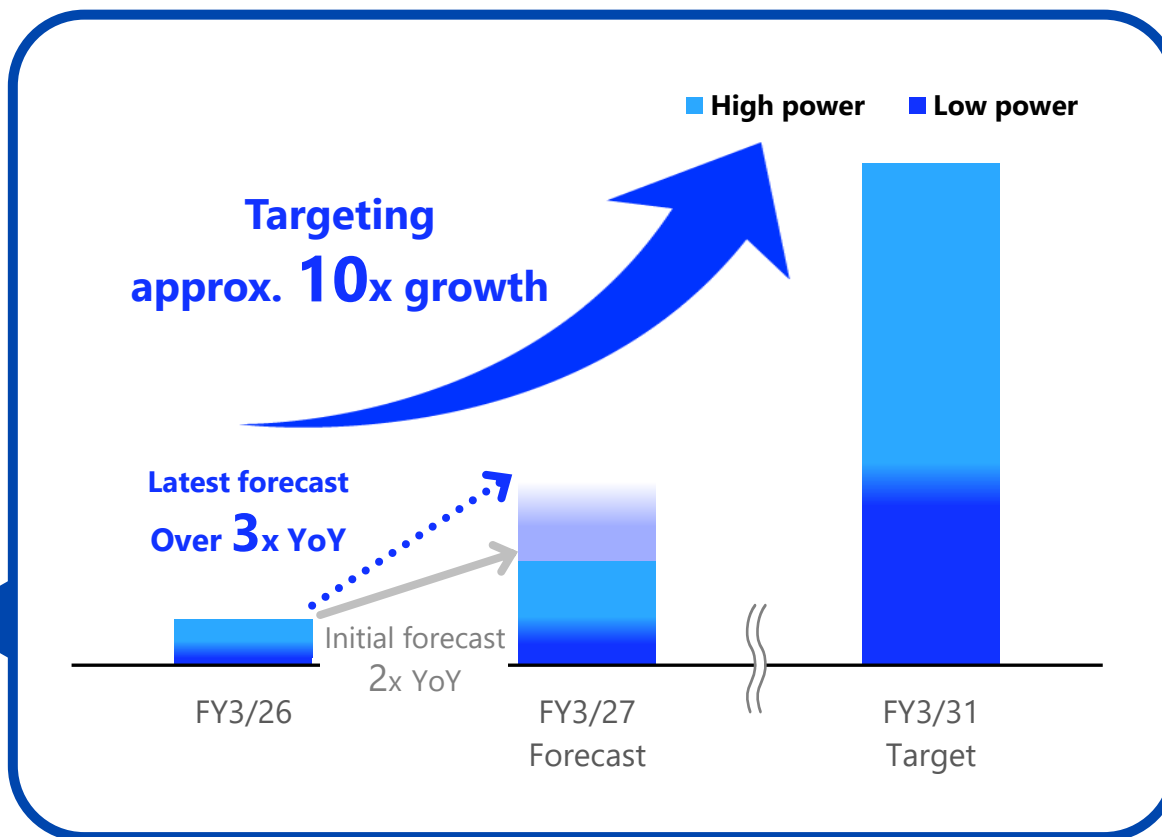
- ▶ Sales for AI ecosystem is forecast to grow by more than 1.7 times year on year, with passive components expected to grow by more than 3 times.

Sales for AI Ecosystem (FY3/26 Actual・FY3/31 Target)



*Figures announced in April 2025

Sales Forecast of Passive Components for AI Data Center-related Applications



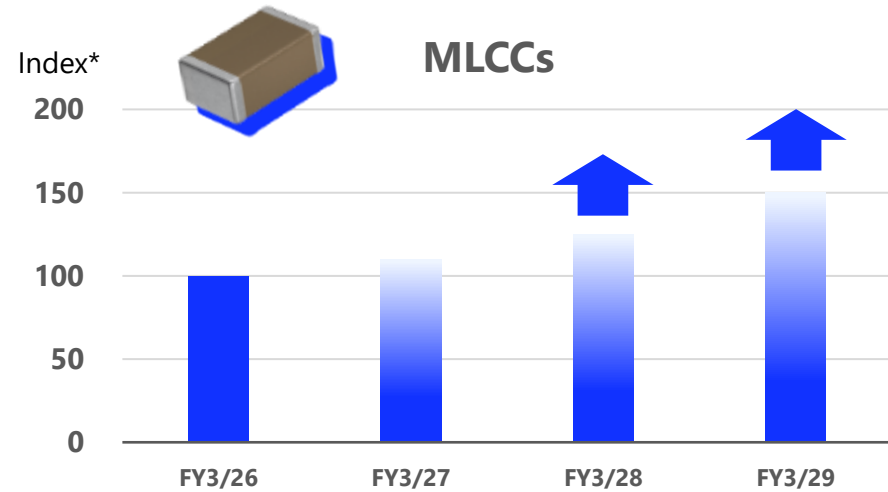
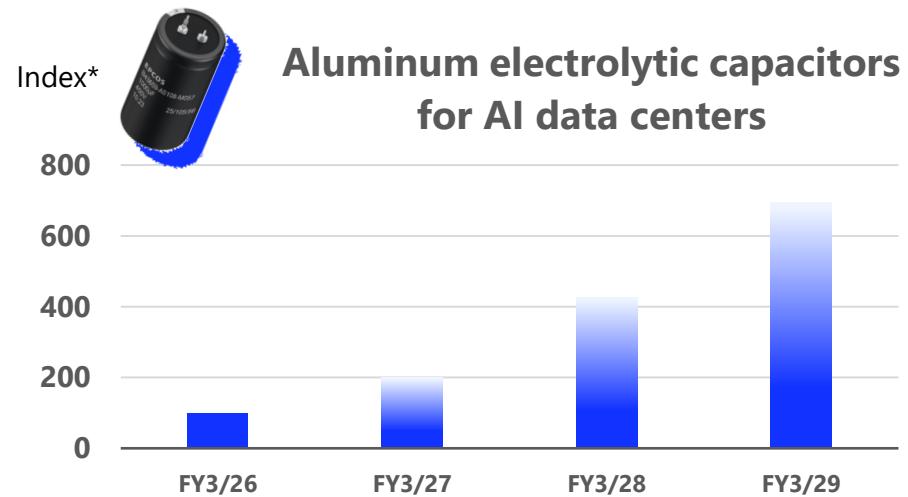
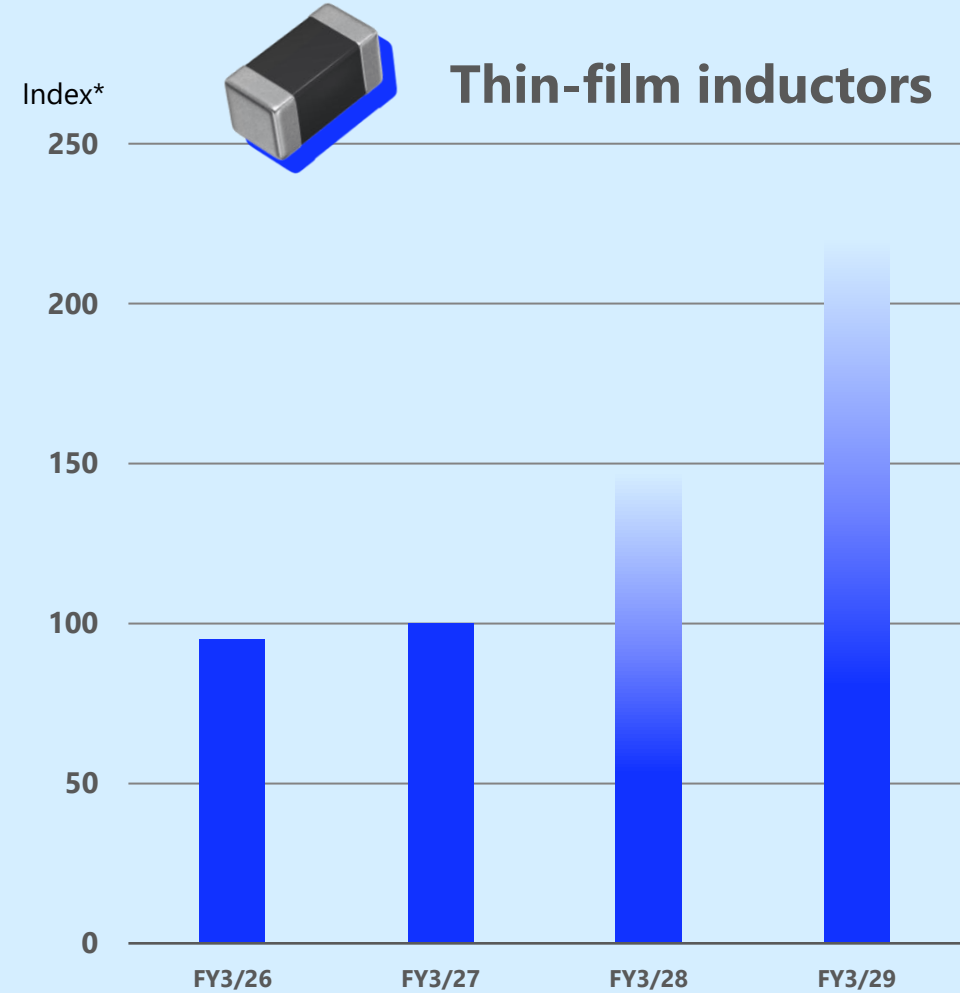
*Figures announced in April 2026

Capacity Expansion Plans for Passive Components

Organic growth & profitability
improvement for growth-
driving businesses

01

Index: Base-year production capacity = 100

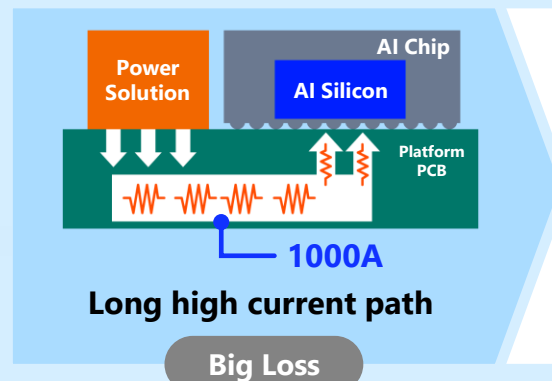


Major Investment in Thin-Film Inductors

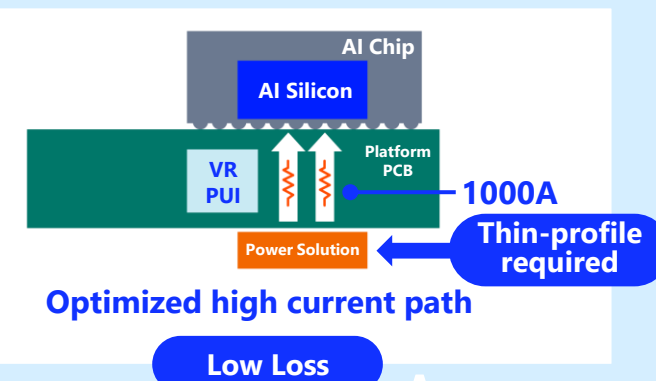
- Investing approximately ¥40 billion to expand production capacity of thin-film inductors for vertical power delivery and substrate-embedded applications, in response to rapidly growing demand.

Future applications: Vertical power delivery and substrate-embedded inductors

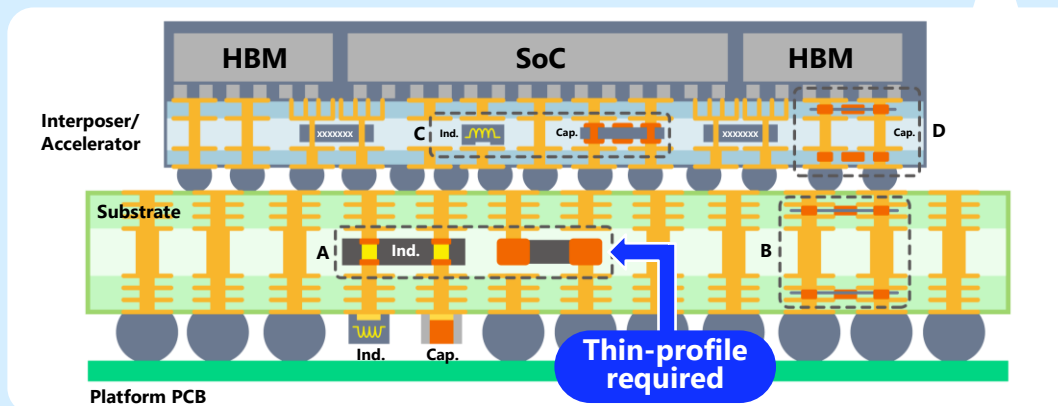
Current Voltage Regulators



Integrated Voltage Regulators (IVRs)



Thin-film Inductors

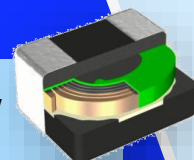


Functions

HDD Head-Derived TDK Proprietary Technology

TDK-developed magnetic metal materials enable **high-performance**

Pros Compact, low-profile, and flexible wiring



1 Smooths current and voltage

2 Circuit miniaturization

High reliability and low resistance
High-aspect-ratio plated conductor technology

3 Reduces power loss and heat

High current and low loss
are key requirements

Strategic Investment in Magnetic Sensors for Physical AI

Organic growth & profitability
improvement for growth-
driving businesses

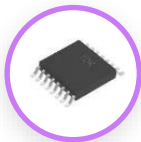
01

Rationale for the Investment

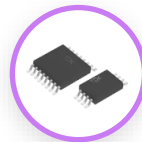
- ▶ Expand production capacity for high-precision, fast-response magnetic sensors for Physical AI.
- ▶ Strengthen the supply chain through dual-site production in Nagano and Niigata, Japan.
- ▶ Invest approximately ¥100 billion in the Shinano River Techno Factory in Niigata.



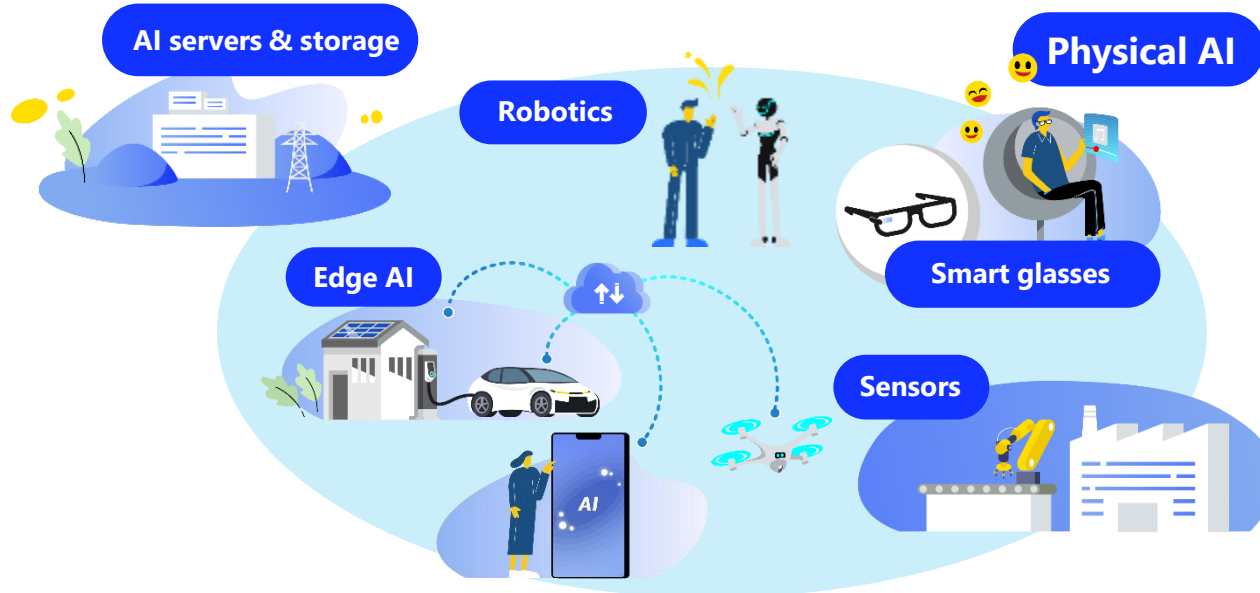
Sensing
current



Measuring
angles

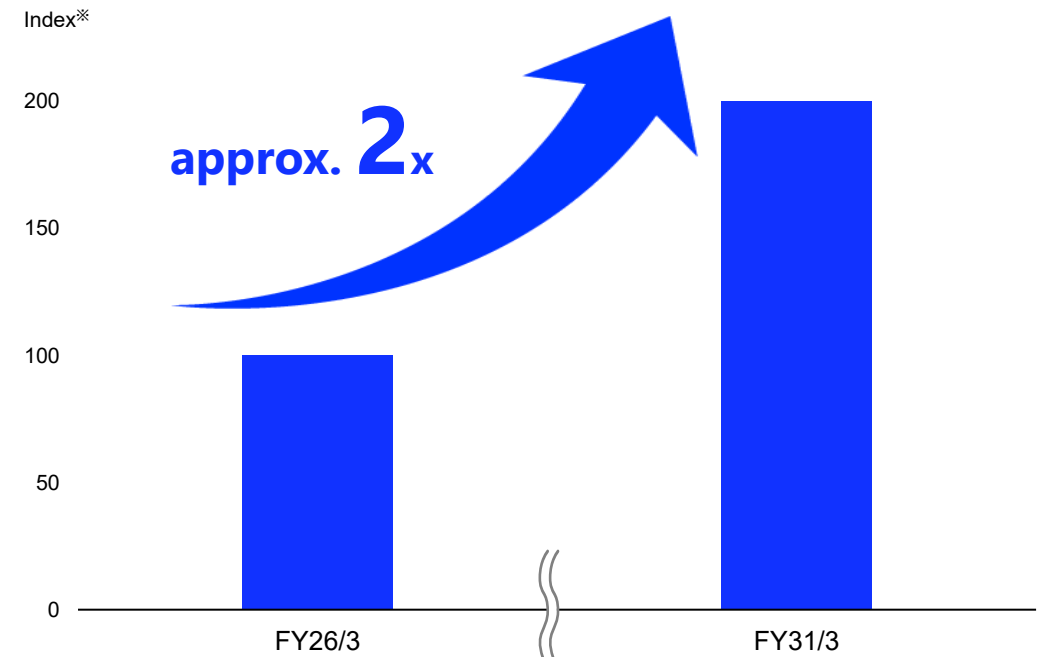


Supports autofocus
and image stabilization



TMR Sensor Production Expansion Plan

- ▶ Approximately double TMR sensor production by FY March 2031 vs. FY March 2026.
- ▶ Expand the use of current and angle sensors across a range of applications.

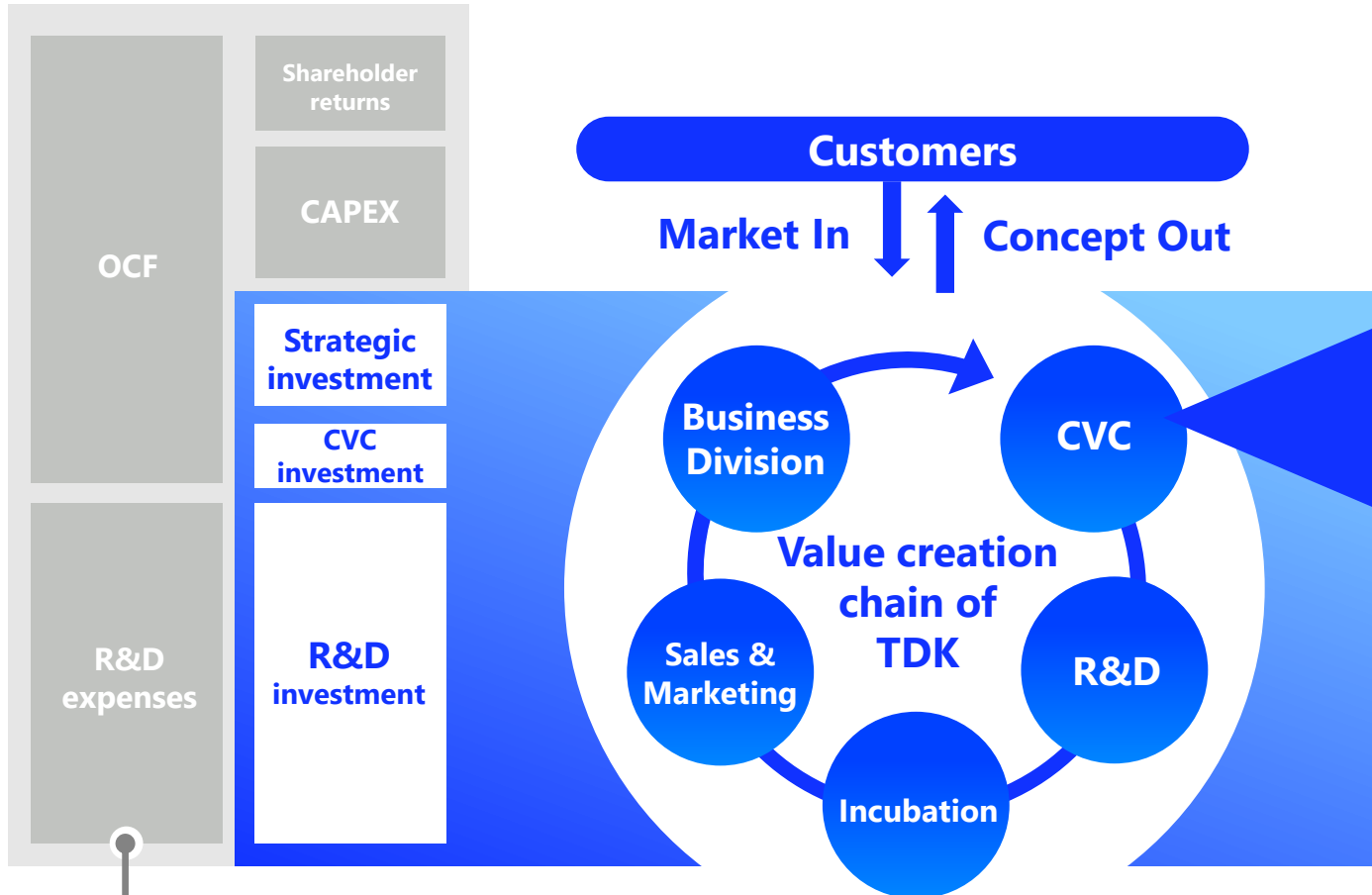


Long-term Technology Strategy: Building Capabilities for Future Growth

Inorganic growth

03

- ▶ TDK Ventures (CVC) connects future technologies and customer needs with TDK's growth plans.



TDK Ventures At a Glance

TDK Ventures' contribution

- ▶ Early insight
- ▶ Active engagement
- ▶ Growth options

Portfolio track record (since 2019)

- ▶ 58 startups globally (8 unicorns)
- ▶ 8 liquidity events
(incl. Groq, XCOM, Nubis, C2i)

Fabric8Labs

- ▶ Supporting TDK's expansion in datacenter cooling and electronic components



Transition to a Company with Three Committees

- ▶ TDK will transition from a Company with an Audit and Supervisory Board to a Company with Three Committees.
- ▶ Separate oversight and execution, and evolve the Board into a more effective Monitoring Board to accelerate “TDK Transformation” and enhance its corporate value.

Strengthening Corporate Governance

- Evolving into a more effective monitoring board

- Transform the Board into a forum for dialogue on medium- and long-term management.
- Strengthen oversight through the three statutory committees: Nominating, Audit, and Compensation.

Strengthening the Executive Management Structure

- Building a management structure to accelerate the realization of the Long-term Vision

- Enable autonomous, swift decision-making through substantial delegation of authority.
- Build a robust CEO-led management team, with CxOs accountable for their respective areas.

Propose amendments to the Articles of Incorporation
at the Annual General Meeting of Shareholders in June 2027



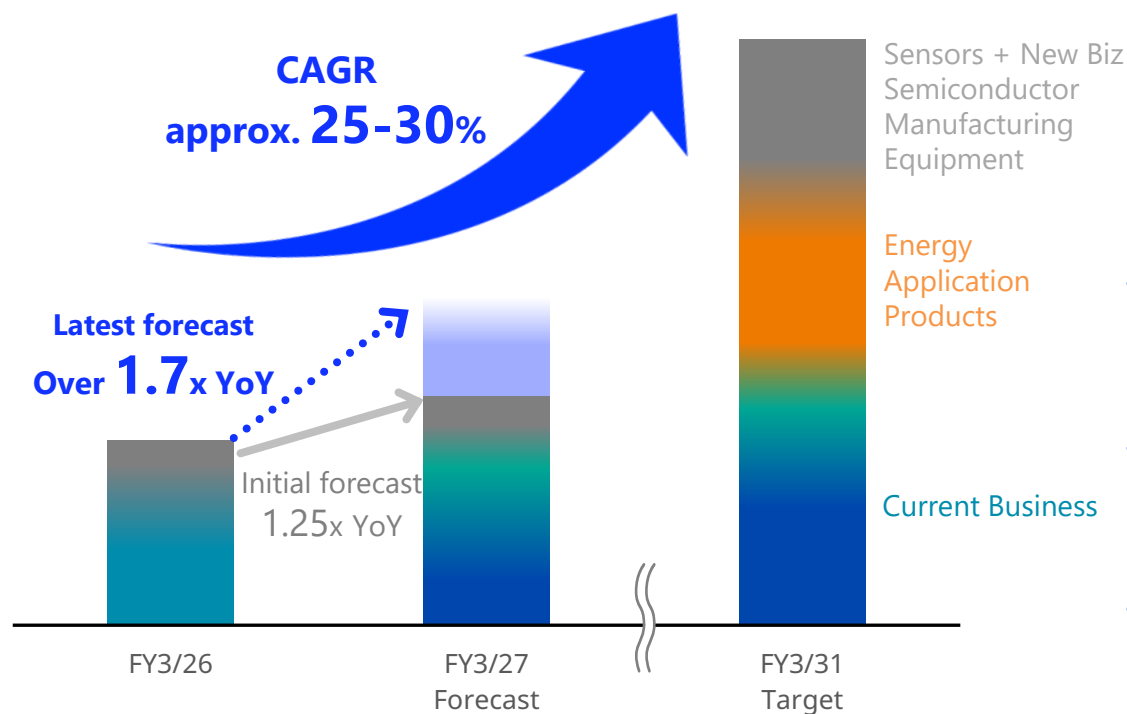
Appendix

TDK's Current Businesses (FY March 2026)

	Passive Components	Sensor Application Products	Magnetic Application Products	Energy Application Products																																																																																																																
Net sales OP margin BizROA (ROIC) trends	<table border="1"><thead><tr><th>Fiscal Year</th><th>Net sales (¥ 0.1billion)</th><th>OP Margin (%)</th><th>Biz ROA (ROIC) (%)</th></tr></thead><tbody><tr><td>2022/3</td><td>5,078</td><td>15.1</td><td>16.4</td></tr><tr><td>2023/3</td><td>5,788</td><td>16.3</td><td>17.0</td></tr><tr><td>2024/3</td><td>5,656</td><td>9.5</td><td>7.7</td></tr><tr><td>2025/3</td><td>5,596</td><td>6.1</td><td>3.3</td></tr><tr><td>2026/3</td><td>5,932</td><td>7.1</td><td>4.8</td></tr><tr><td>2027/3</td><td>-</td><td>15.0</td><td>15.0</td></tr></tbody></table> <p>CAGR 5-8%</p> <p>Initial target 15.0%</p> <p>Target revised downward</p>	Fiscal Year	Net sales (¥ 0.1billion)	OP Margin (%)	Biz ROA (ROIC) (%)	2022/3	5,078	15.1	16.4	2023/3	5,788	16.3	17.0	2024/3	5,656	9.5	7.7	2025/3	5,596	6.1	3.3	2026/3	5,932	7.1	4.8	2027/3	-	15.0	15.0	<table border="1"><thead><tr><th>Fiscal Year</th><th>Net sales (¥ 0.1billion)</th><th>OP Margin (%)</th><th>Biz ROA (ROIC) (%)</th></tr></thead><tbody><tr><td>2022/3</td><td>1,308</td><td>-0.2</td><td>-1.2</td></tr><tr><td>2023/3</td><td>1,695</td><td>6.3</td><td>3.5</td></tr><tr><td>2024/3</td><td>1,805</td><td>3.3</td><td>1.2</td></tr><tr><td>2025/3</td><td>1,895</td><td>2.6</td><td>0.2</td></tr><tr><td>2026/3</td><td>2,246</td><td>9.2</td><td>4.7</td></tr><tr><td>2027/3</td><td>-</td><td>8.0</td><td>8.0</td></tr></tbody></table> <p>CAGR 8-11%</p> <p>Initial target 8.0%</p> <p>Target revised upward</p>	Fiscal Year	Net sales (¥ 0.1billion)	OP Margin (%)	Biz ROA (ROIC) (%)	2022/3	1,308	-0.2	-1.2	2023/3	1,695	6.3	3.5	2024/3	1,805	3.3	1.2	2025/3	1,895	2.6	0.2	2026/3	2,246	9.2	4.7	2027/3	-	8.0	8.0	<table border="1"><thead><tr><th>Fiscal Year</th><th>Net sales (¥ 0.1billion)</th><th>OP Margin (%)</th><th>Biz ROA (ROIC) (%)</th></tr></thead><tbody><tr><td>2022/3</td><td>2,484</td><td>1.8</td><td>3.3</td></tr><tr><td>2023/3</td><td>2,006</td><td>-28.1</td><td>-22.0</td></tr><tr><td>2024/3</td><td>1,842</td><td>-19.3</td><td>-12.2</td></tr><tr><td>2025/3</td><td>2,236</td><td>1.0</td><td>1.5</td></tr><tr><td>2026/3</td><td>2,629</td><td>8.4</td><td>10.3</td></tr><tr><td>2027/3</td><td>-</td><td>10.3</td><td>8.4</td></tr></tbody></table> <p>CAGR 8-11%</p> <p>Initial target 4.0%</p> <p>Target revised upward</p>	Fiscal Year	Net sales (¥ 0.1billion)	OP Margin (%)	Biz ROA (ROIC) (%)	2022/3	2,484	1.8	3.3	2023/3	2,006	-28.1	-22.0	2024/3	1,842	-19.3	-12.2	2025/3	2,236	1.0	1.5	2026/3	2,629	8.4	10.3	2027/3	-	10.3	8.4	<table border="1"><thead><tr><th>Fiscal Year</th><th>Net sales (¥ 0.1billion)</th><th>OP Margin (%)</th><th>Biz ROA (ROIC) (%)</th></tr></thead><tbody><tr><td>2022/3</td><td>9,653</td><td>15.1</td><td>12.8</td></tr><tr><td>2023/3</td><td>11,734</td><td>12.6</td><td>15.6</td></tr><tr><td>2024/3</td><td>11,217</td><td>17.4</td><td>21.5</td></tr><tr><td>2025/3</td><td>11,765</td><td>19.9</td><td>27.3</td></tr><tr><td>2026/3</td><td>13,703</td><td>18.0</td><td>25.7</td></tr><tr><td>2027/3</td><td>-</td><td>18.0</td><td>18.0</td></tr></tbody></table> <p>CAGR 2-5%</p> <p>Initial target 18.0%</p> <p>Target revised upward</p>	Fiscal Year	Net sales (¥ 0.1billion)	OP Margin (%)	Biz ROA (ROIC) (%)	2022/3	9,653	15.1	12.8	2023/3	11,734	12.6	15.6	2024/3	11,217	17.4	21.5	2025/3	11,765	19.9	27.3	2026/3	13,703	18.0	25.7	2027/3	-	18.0	18.0
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Products	<p>Capacitors Multilayer ceramic chip capacitors, Aluminum electrolytic capacitors, Film capacitors, etc.</p> <p>Inductive devices Inductive devices, SMD power supply inductors, Signal EMC filters, Transformers, Ferrite cores, etc.</p> <p>Other passive components High-frequency components (high-frequency filters, etc.), Piezoelectric material products and circuit protection components (varistors, PTC thermistors, arresters, etc.)</p>	<p>Senosors Temperature sensors, pressure sensors, Magnetic sensors (Hall sensors and TMR sensors) MEMS sensors (MEMS motion sensors and MEMS microphones)</p>	<p>HDD-related devices HDD heads, HDD suspension applications, etc</p> <p>Magnets Ferrite magnets for small motors, Neodymium magnets for xEV drive motors, Neodymium magnets for industrial equipment motors, etc</p>	<p>Energy devices Small capacity batteries (for smartphones, tablet devices, notebook computers, wearable devices, game consoles, etc.), Medium capacity batteries (for residential energy storage systems, commercial energy storage systems, electric motorcycles, drones, power tools, etc.)</p> <p>Power supplies Programmable power supplies (DC, AC), Switching power supplies (AC-DC, DC-DC), bidirectional DC-DC converters, Automotive DC-DC converters, etc</p>																																																																																																																

Sales for AI Ecosystem Growing Faster than Initially Expected

Sales for AI Ecosystem (FY3/26 Actual・FY3/31 Target)



*Figures announced in April 2025

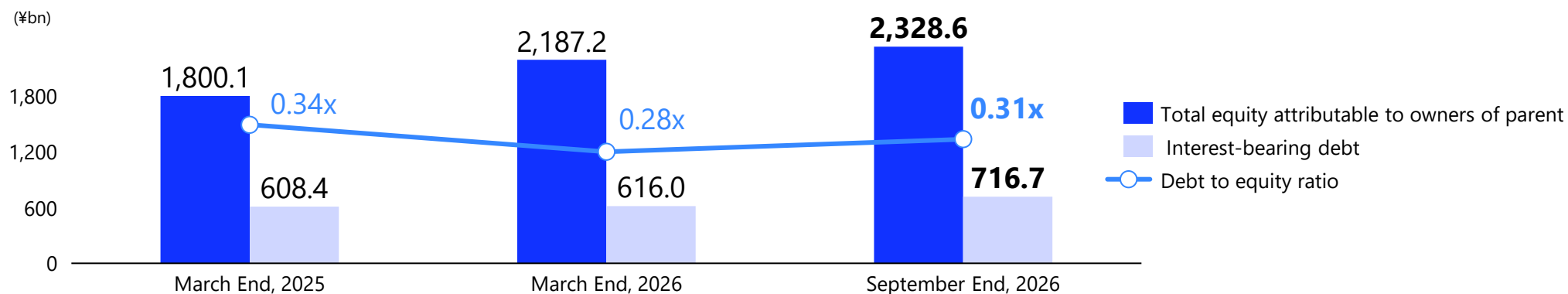
Products	Progress
Current business	Passive Components <ul style="list-style-type: none"> ● Increase in supply capacity for aluminum electrolytic capacitors ● Capacity expansion for thin-film and wire-wound inductors ● Broaden product lineup for optical transceiver modules
	HDD heads and suspensions <ul style="list-style-type: none"> ● Continue expansion of suspension production capacity ● Prepare for mass production of HAMR
Medium capacity batteries	<ul style="list-style-type: none"> ● Broaden product lineup for AI data centers
Semiconductor manufacturing equipment	<ul style="list-style-type: none"> ● Launch industry-first mass production of nanocomposite material
Sensors + New Biz	<ul style="list-style-type: none"> ● Collaboration of EdgeRX platform with AWS ● Established ARPBD to strengthen sales synergies

Quarterly Sales and Operating Profit by Segment (FY3/26 – FY3/27)

		(¥bn)	FY3/26					FY3/27				
			Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
Net sales	Capacitors		59.8	62.1	66.3	69.3	257.5	80.8	80.5			
	Inductive Devices		49.1	55.0	55.8	56.3	216.2	62.0	64.9			
	Other Passive Components		29.3	30.4	30.4	29.4	119.5	34.1	35.8			
	Passive Components		138.1	147.5	152.5	155.0	593.2	176.8	181.2			
	Sensor Application Products		46.4	61.5	59.8	56.9	224.6	61.9	65.8			
	Magnetic Application Products		54.6	61.2	71.1	76.1	262.9	81.6	95.3			
	Energy Application Products		285.5	362.6	377.1	345.1	1370.3	405.8	461.9			
	Other		11.1	14.8	14.7	13.2	53.8	14.9	15.4			
	Total		535.8	647.6	675.2	646.3	2,504.8	741.0	819.6			
Operating Profit	Passive Components		6.4	8.4	15.6	11.4	41.8	17.4	22.2			
	Sensor Application Products		2.7	9.4	7.2	1.5	20.7	7.8	10.4			
	Magnetic Application Products		6.3	5.6	7.5	7.5	27.0	9.6	23.6			
	Energy Application Products		55.4	82.3	67.4	41.6	246.7	69.4	80.7			
	Other		(2.5)	(1.5)	(1.5)	(4.7)	(10.2)	(1.8)	1.1			
	Subtotal		68.3	104.2	96.2	57.3	326.0	102.3	138.1			
	Adjustment		(11.8)	(13.0)	(13.1)	(15.6)	(53.6)	(16.0)	(16.2)			
	Total		56.4	91.2	83.1	41.7	272.4	86.3	121.8			
Operating Profit margin			10.5%	14.1%	12.3%	6.4%	10.9%	11.6%	14.9%			
USD/JPY			144.59	147.54	154.04	156.94	150.76	159.43	159.39			
EUR/JPY			163.78	172.31	179.32	183.68	174.76	185.32	183.45			

Financial Position

(¥bn)	March end, 2025	March end, 2026	September end, 2026	Change from March end, 2026
Total assets	3,541.4	4,415.2	4,686.5	+271.3
Total liabilities	1,730.2	2,211.6	2,339.0	+127.3
Total equity attributable to owners of parent	1,800.1	2,187.2	2,328.6	+141.3
Ratio of equity attributable to owners of parent	50.8%	49.5%	49.7%	+0.2pts
Cash and cash equivalents, short-term investments, and marketable securities	753.8	979.4	894.5	(84.9)
Interest-bearing debt ^{*1}	608.4	616.0	716.7	+100.8
Net cash (Net debt) ^{*2}	145.4	363.4	177.8	(185.7)
Debt to equity ratio (times) ^{*3}	0.34	0.28	0.31	+0.03



*1: Borrowings plus bonds plus lease liabilities.

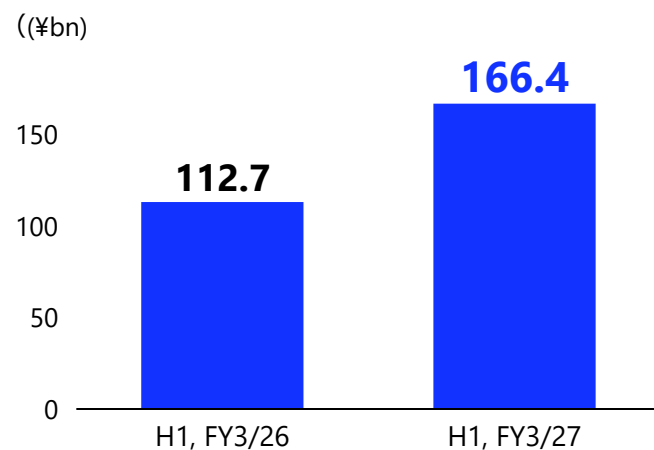
*2: Cash and cash equivalents plus short-term investments plus marketable securities minus interest-bearing debt.

*3: Interest-bearing debt divided by total equity attributable to owners of parent.

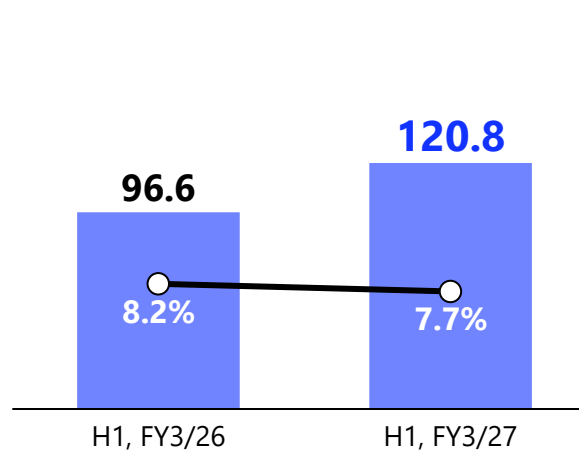
CAPEX, Depreciation, and R&D Expenses – H1

	FY3/26	FY3/27	Change
(¥bn)	H1	H1	
CAPEX	112.7	166.4	+53.7
Depreciation	96.6	120.8	+24.2
% to net sales	8.2%	7.7%	(0.5)pts
R&D expenses	133.8	153.8	+20.0
% to net sales	11.3%	9.9%	(1.4)pts

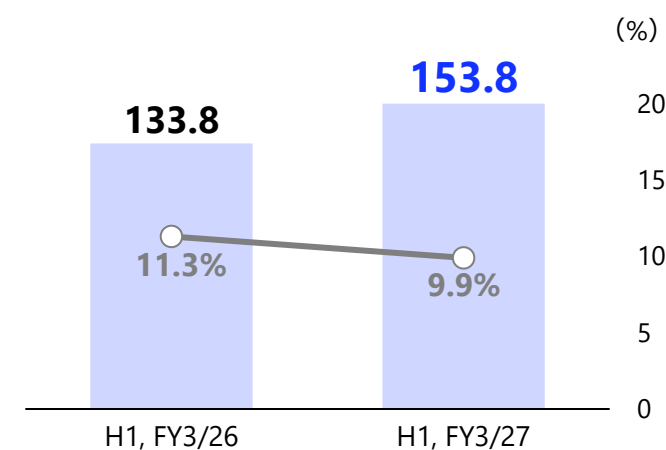
CAPEX



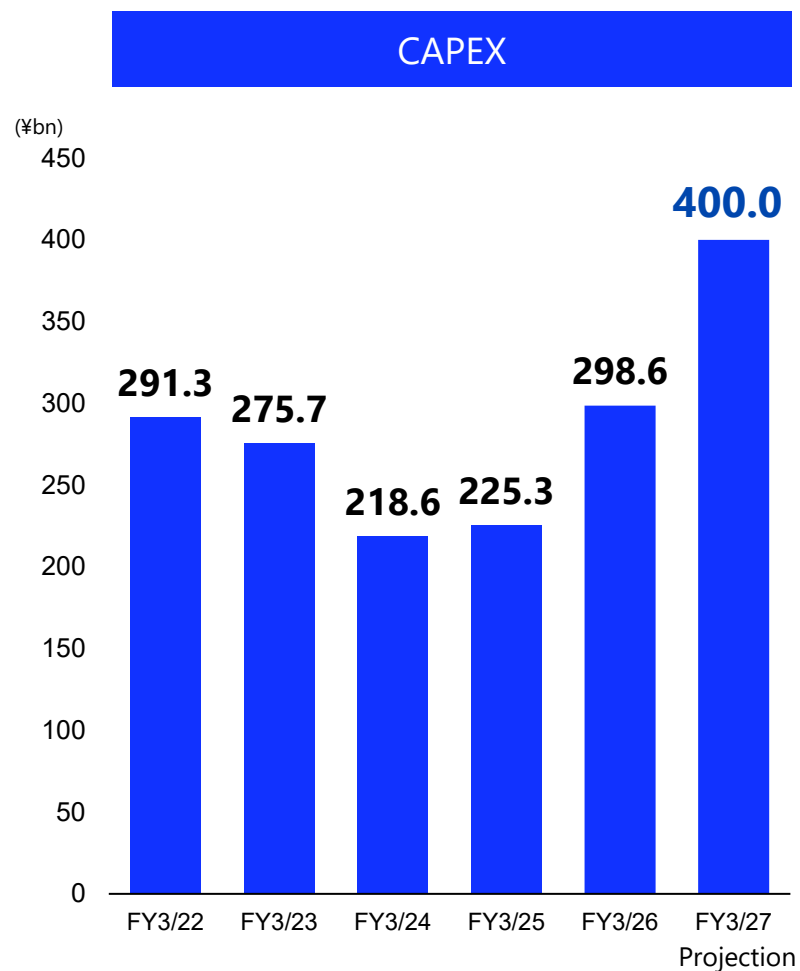
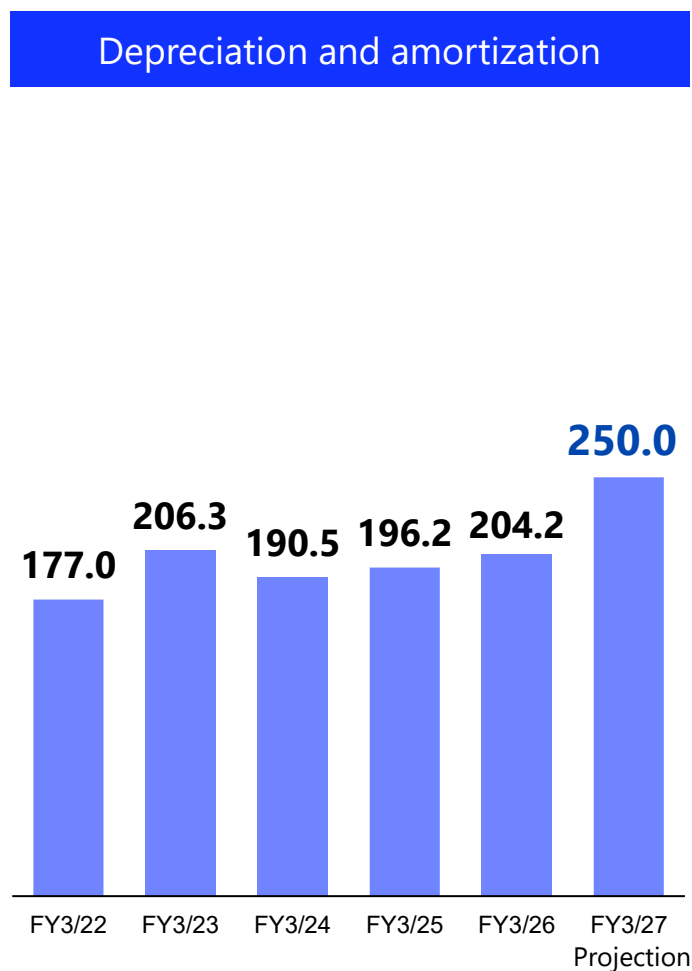
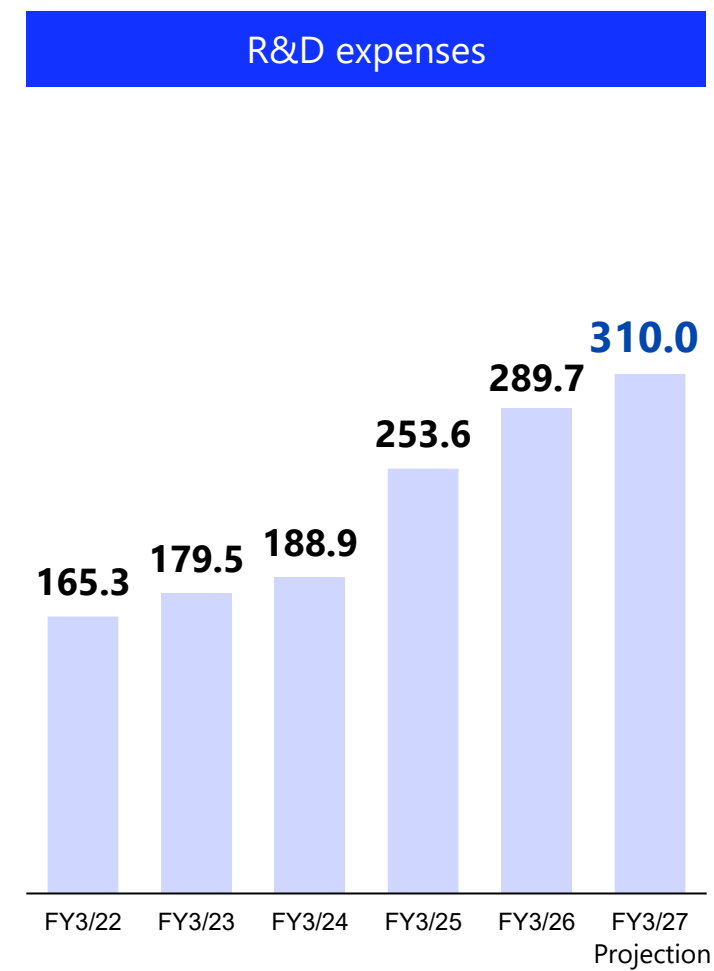
Depreciation, % to net sales



R&D expenses, % to net sales

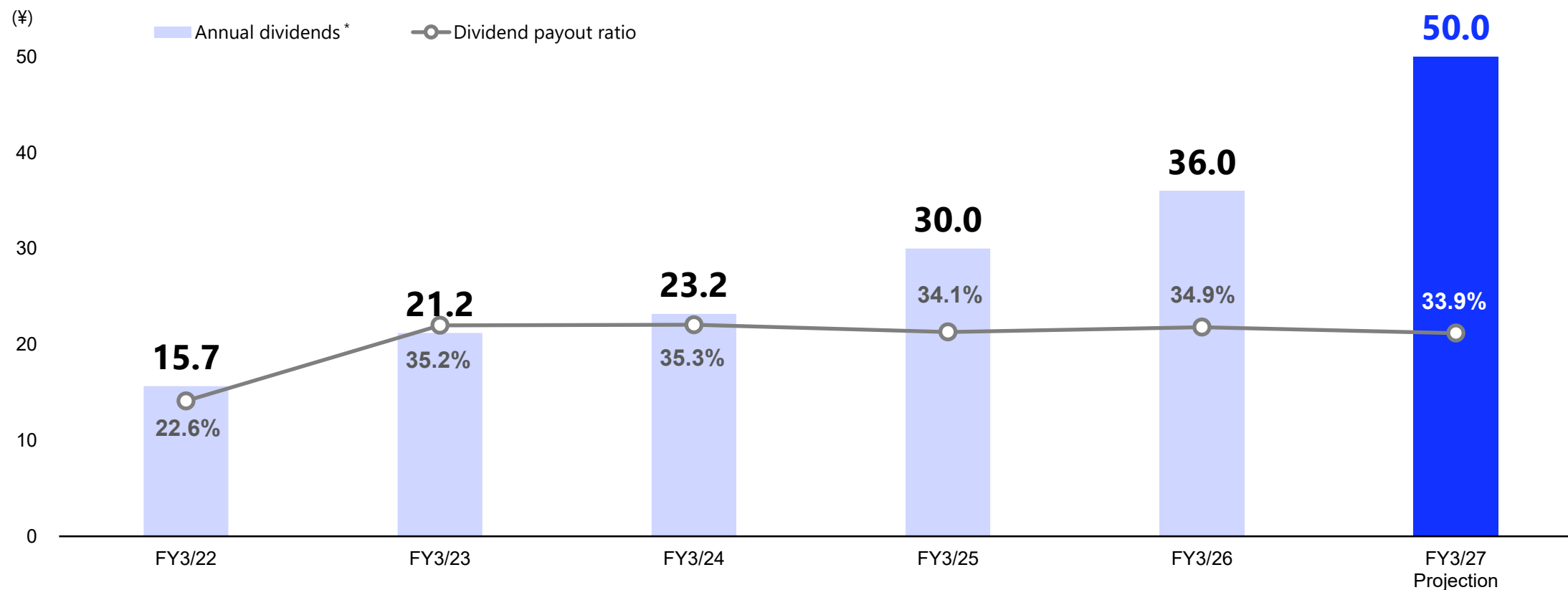


CAPEX, Depreciation, and R&D Expenses – Projections



Shareholder Returns

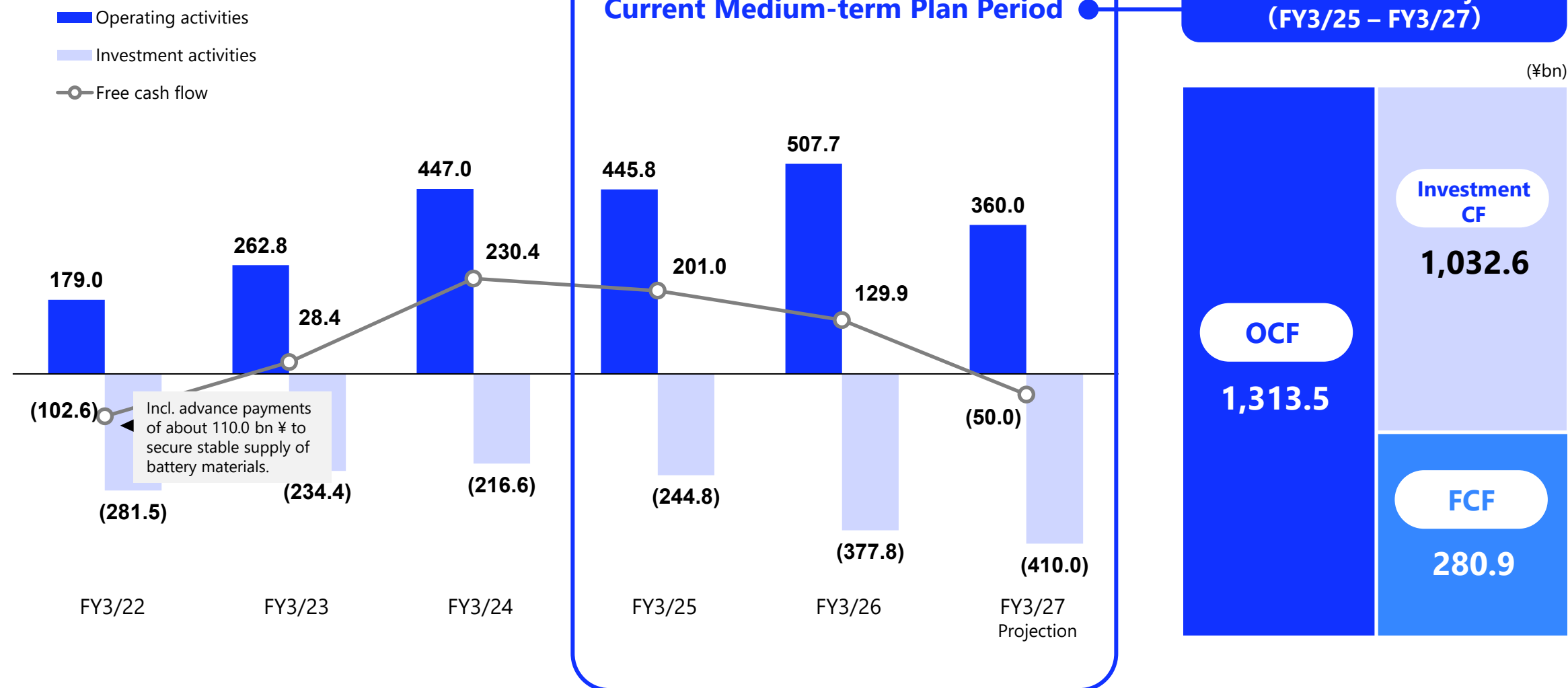
- ▶ Dividends for FY March 2026 increased by an upward revision from initial plans.
- ▶ Dividends for FY March 2027 forecast raised to ¥50 per share from the initial plan.



*. Figures have been converted to align with the post-share split standard of a 1 for 5 share split, effective from October 1, 2024.

Cash Flows

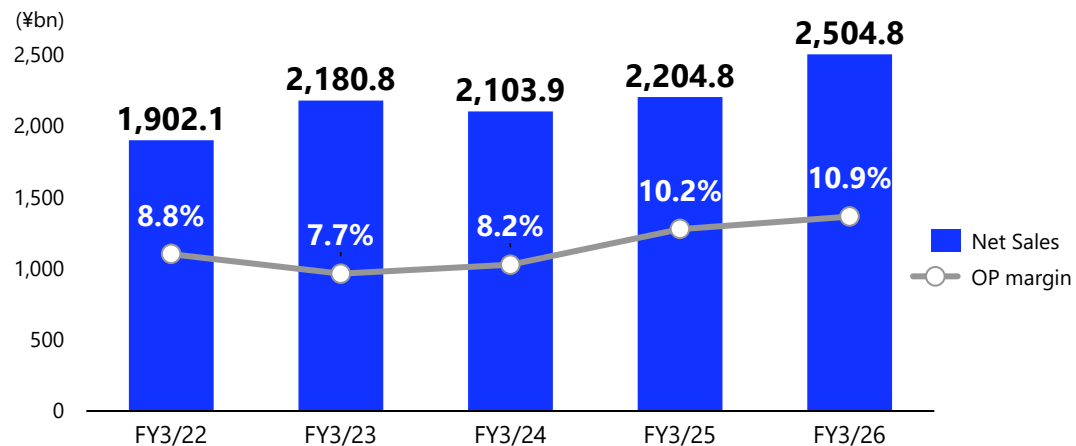
(¥bn)



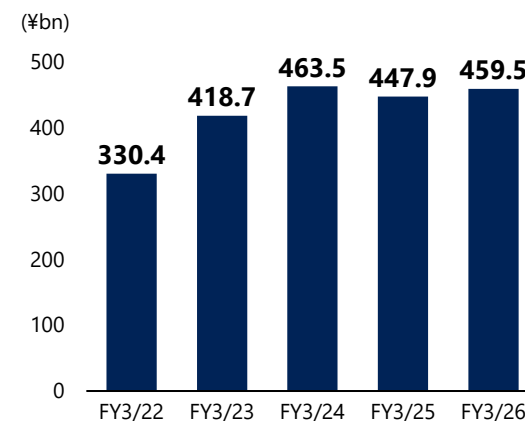
Annual Sales by Market (FY3/22 – FY3/26)

All

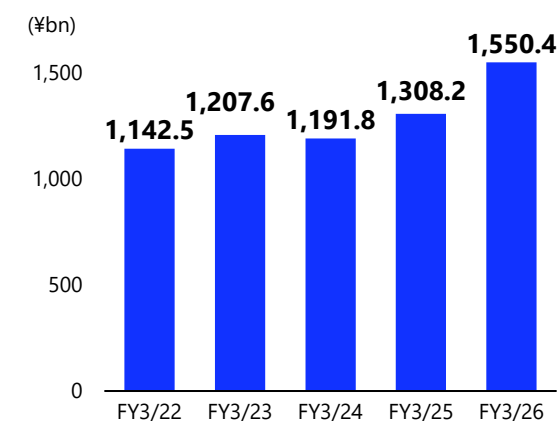
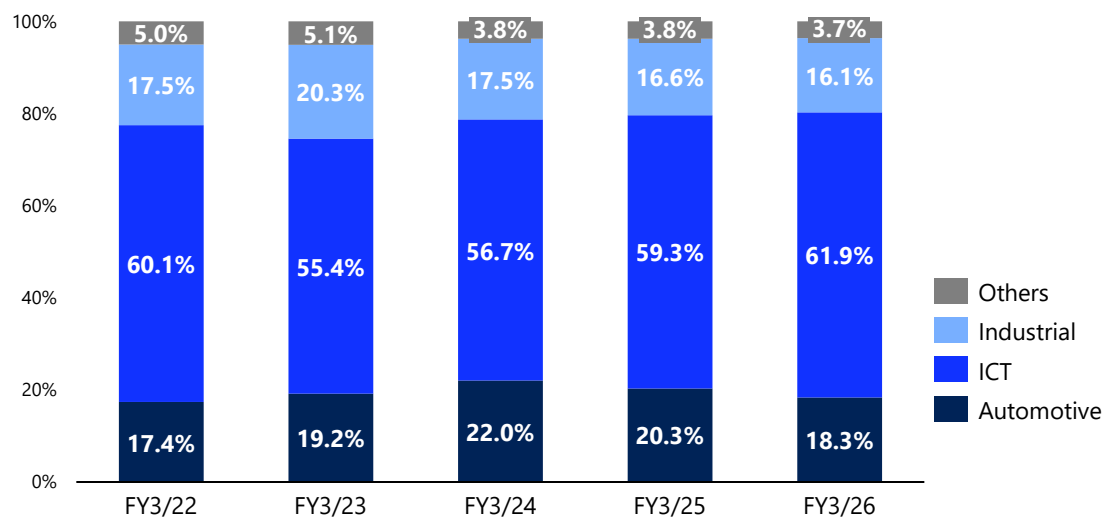
Net Sales, OP Margin



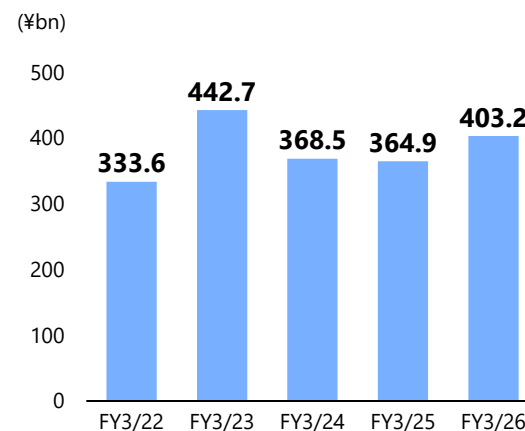
Automotive



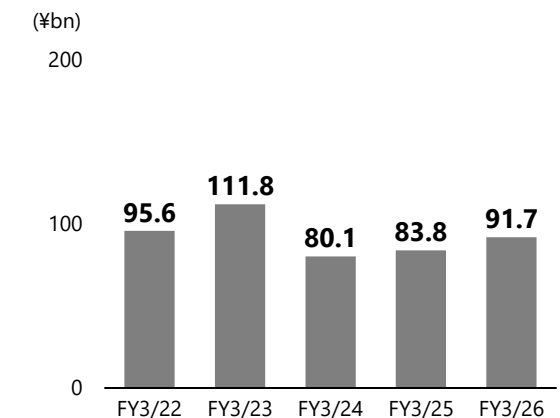
ICT



Industrial equipment



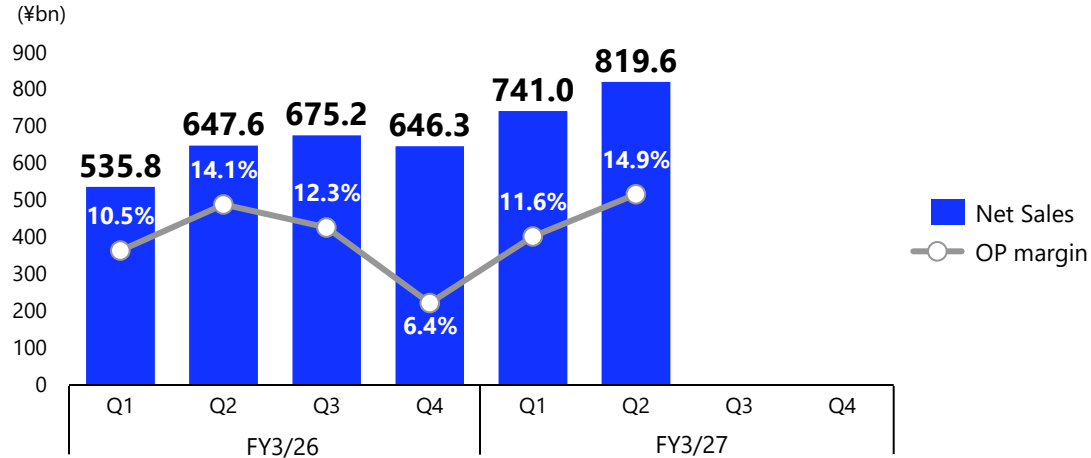
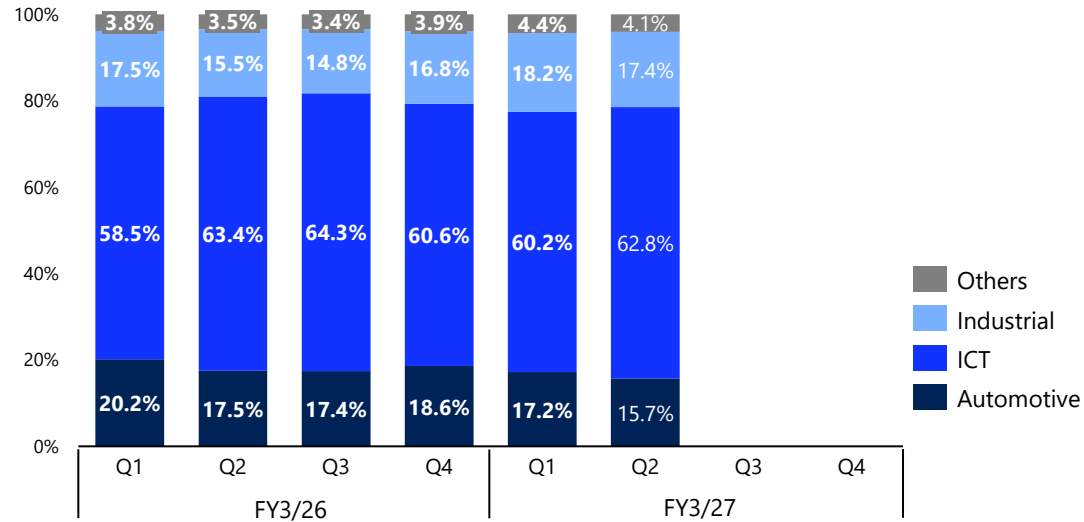
Others



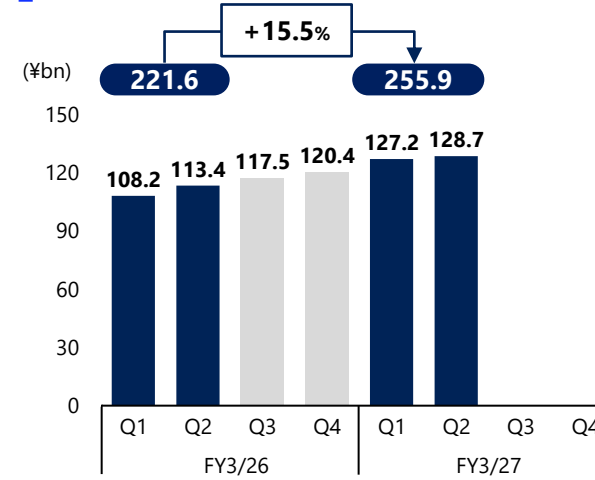
Quarterly Sales by Market (FY3/26 – FY3/27)

All

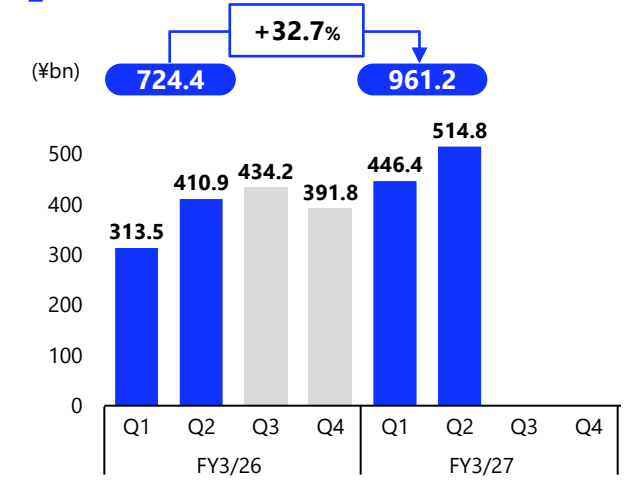
Net Sales, OP Margin



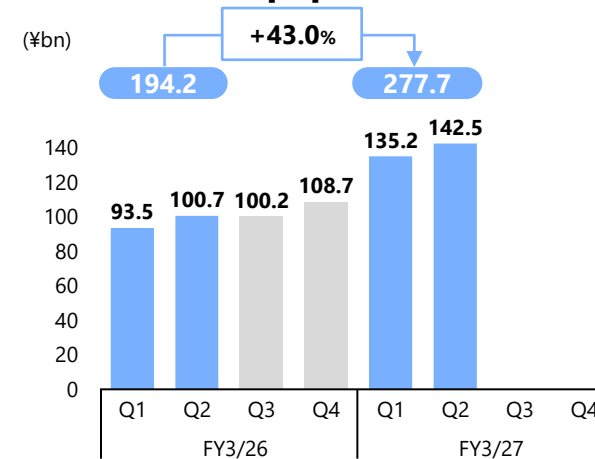
Automotive



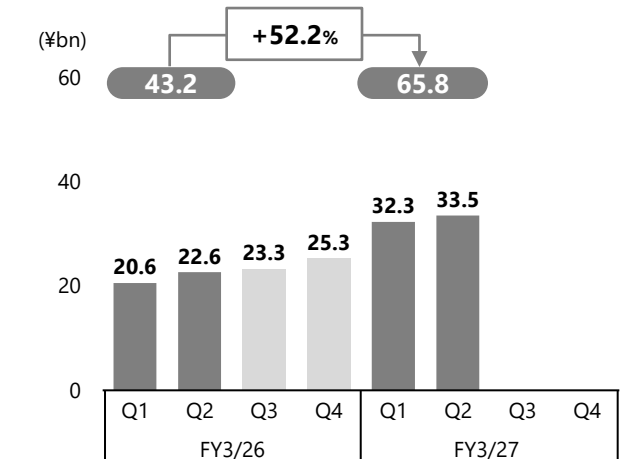
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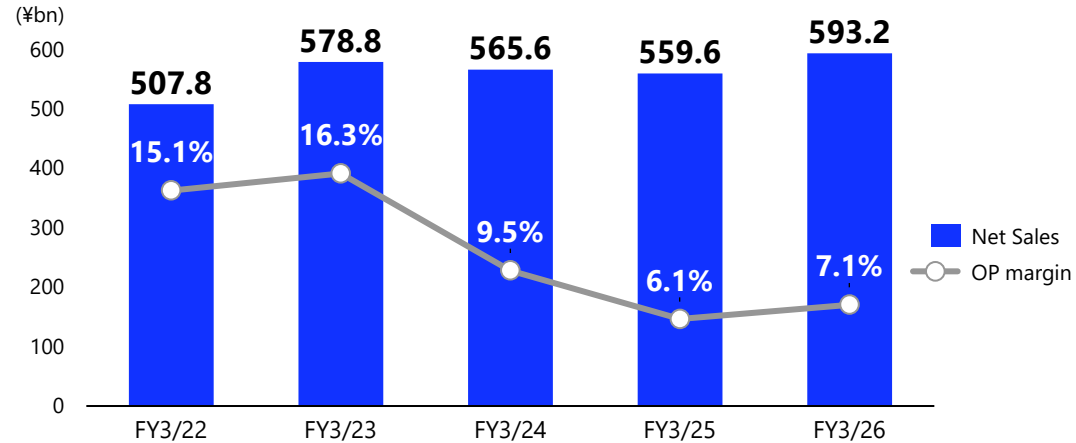
Others



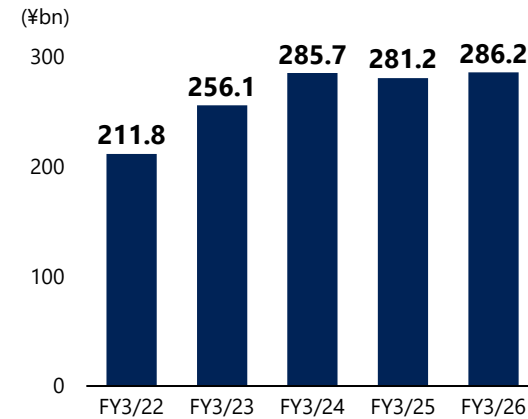
Annual Sales by Market (FY3/22 – FY3/26)

Passive Components

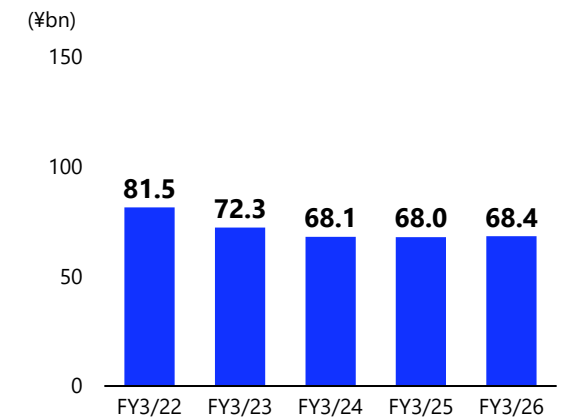
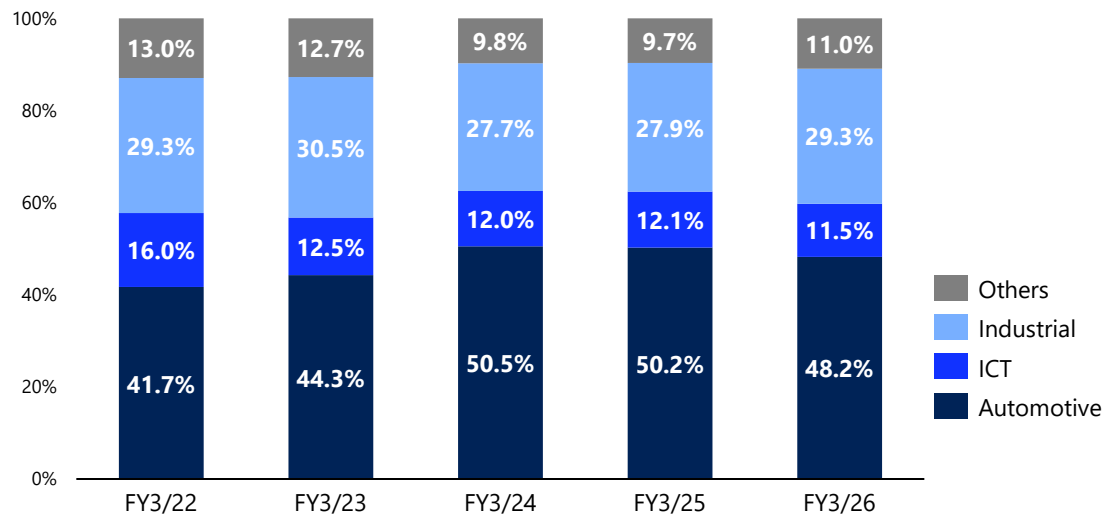
Net Sales, OP Margin



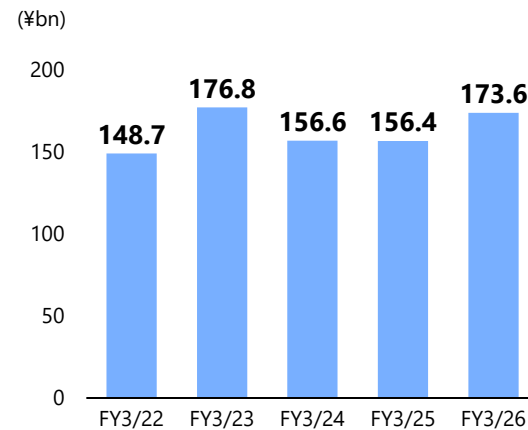
Automotive



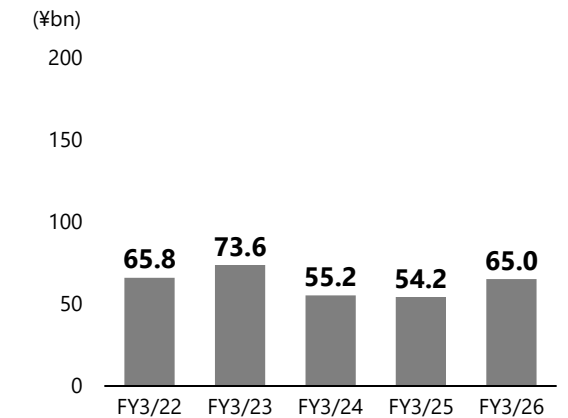
ICT



Industrial equipment



Others

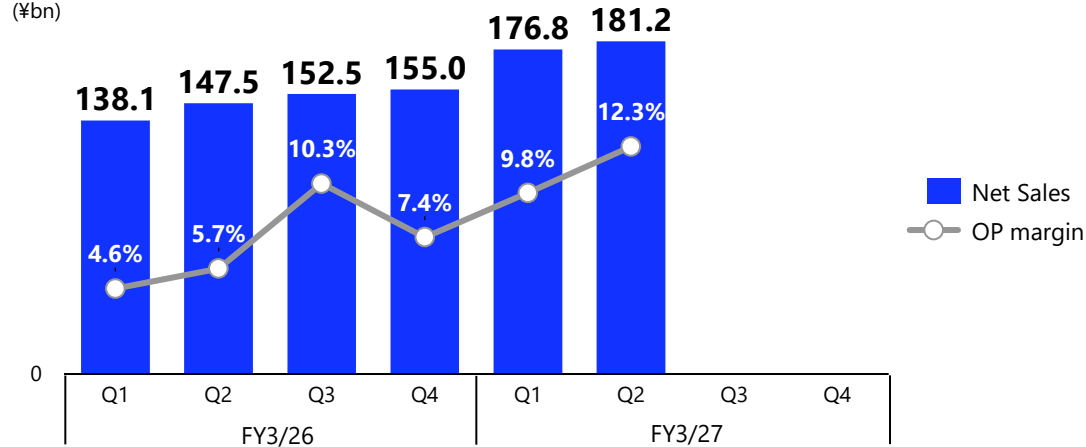
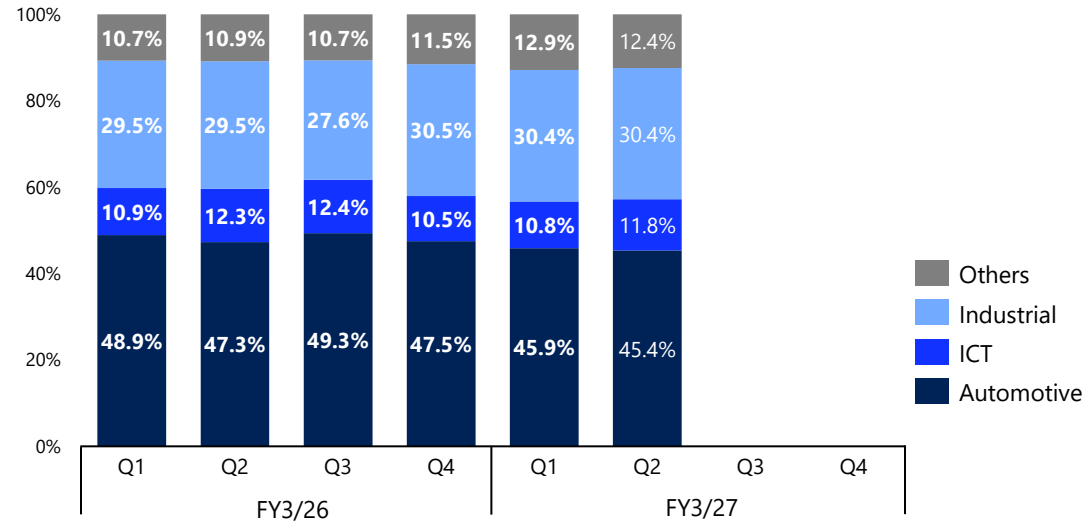


Quarterly Sales by Market (FY3/26 – FY3/27)

Passive Components

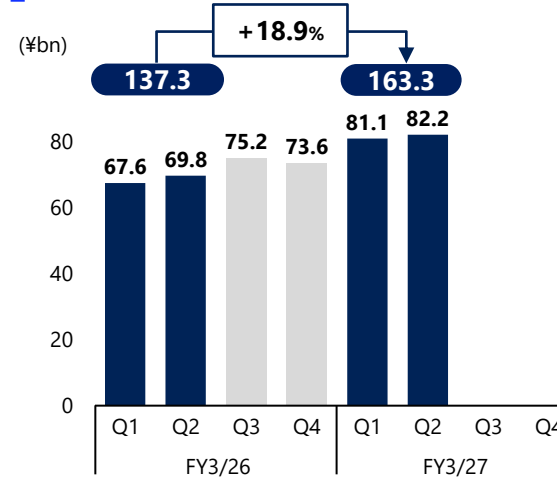
Net Sales, OP Margin

(¥bn)



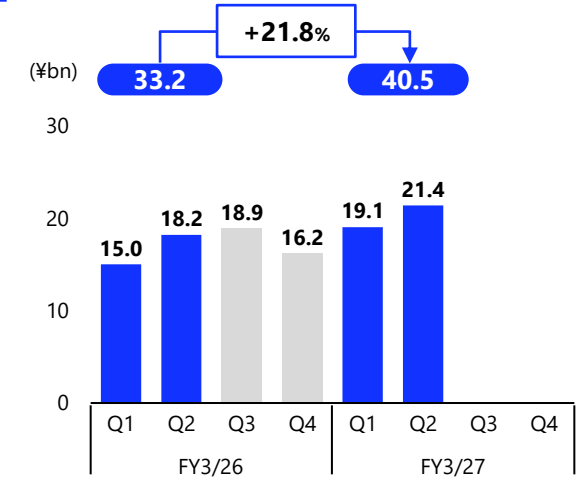
Automotive

(¥bn)



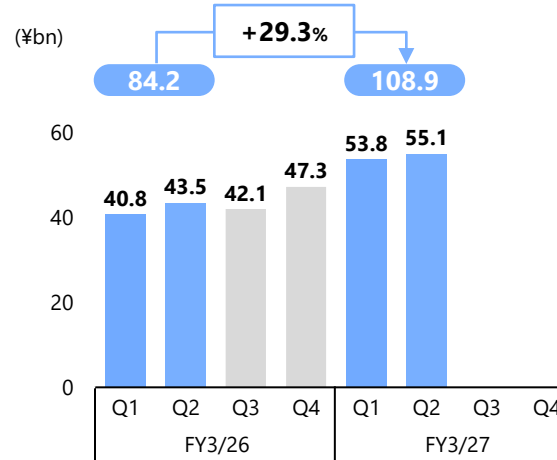
ICT

(¥bn)



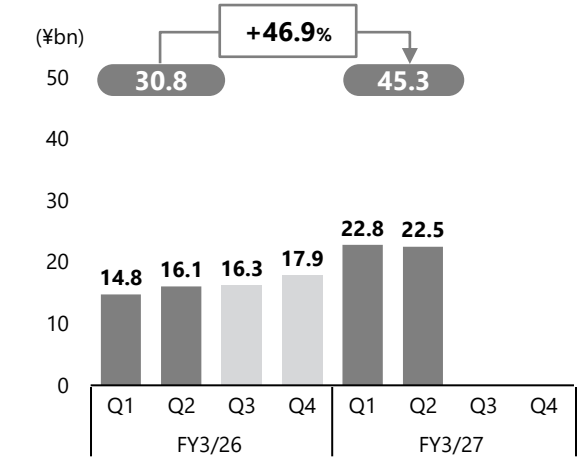
Industrial equipment

(¥bn)



Others

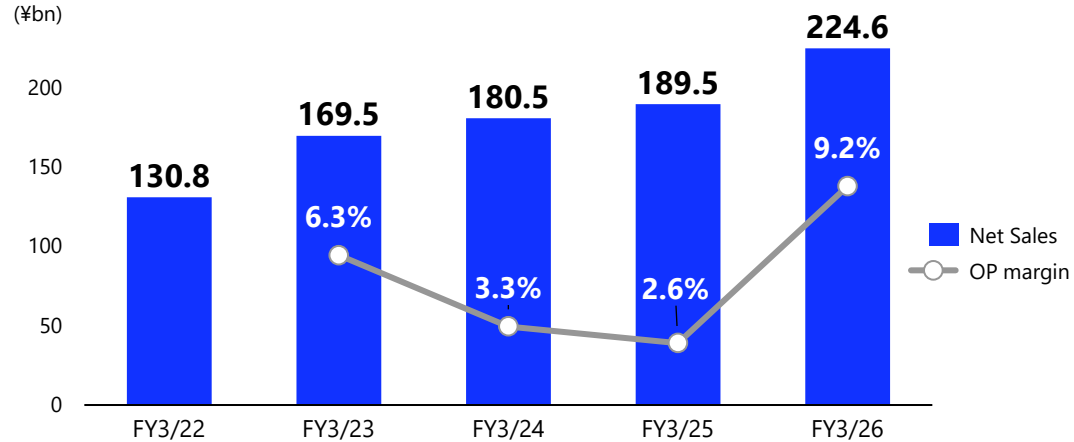
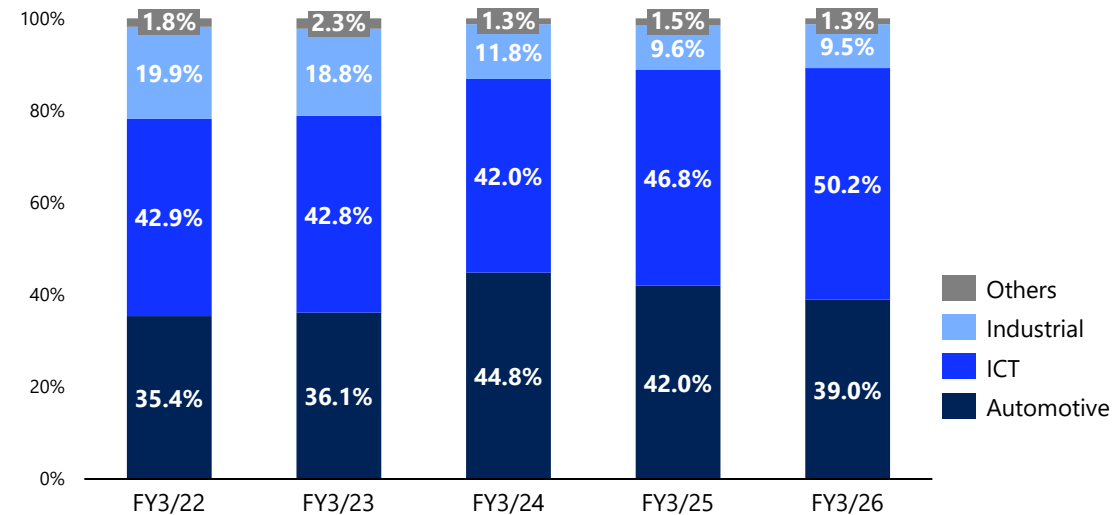
(¥bn)



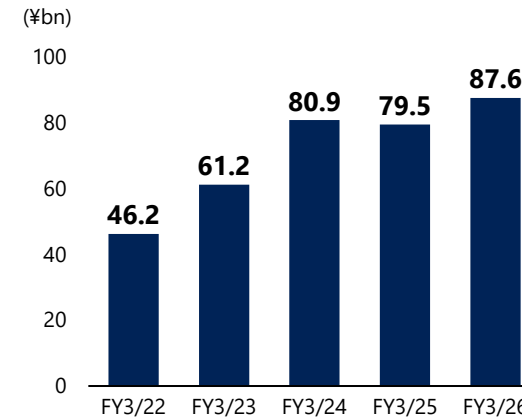
Annual Sales by Market (FY3/22 – FY3/26)

Sensor Application Products

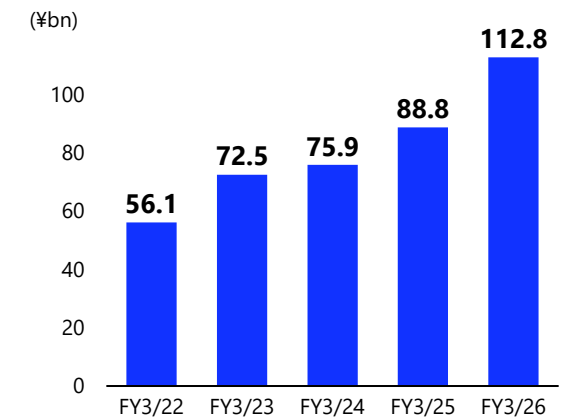
Net Sales, OP Margin



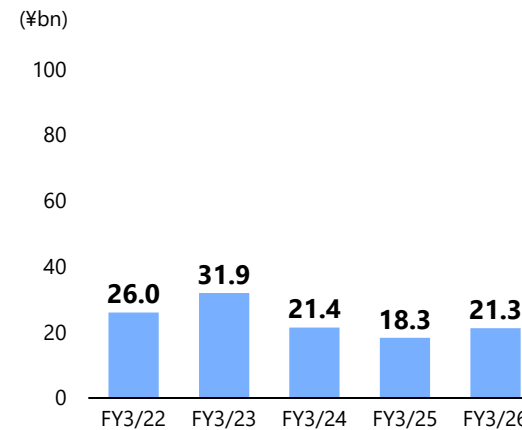
Automotive



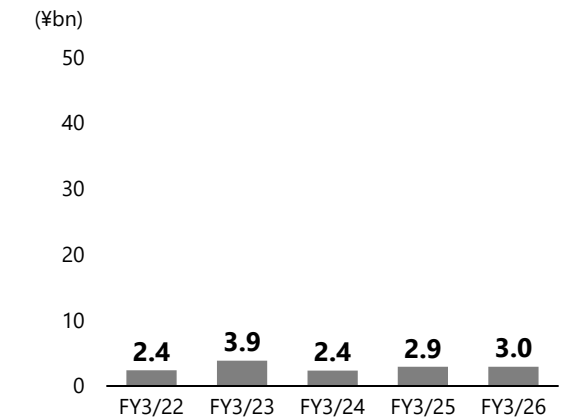
ICT



Industrial equipment



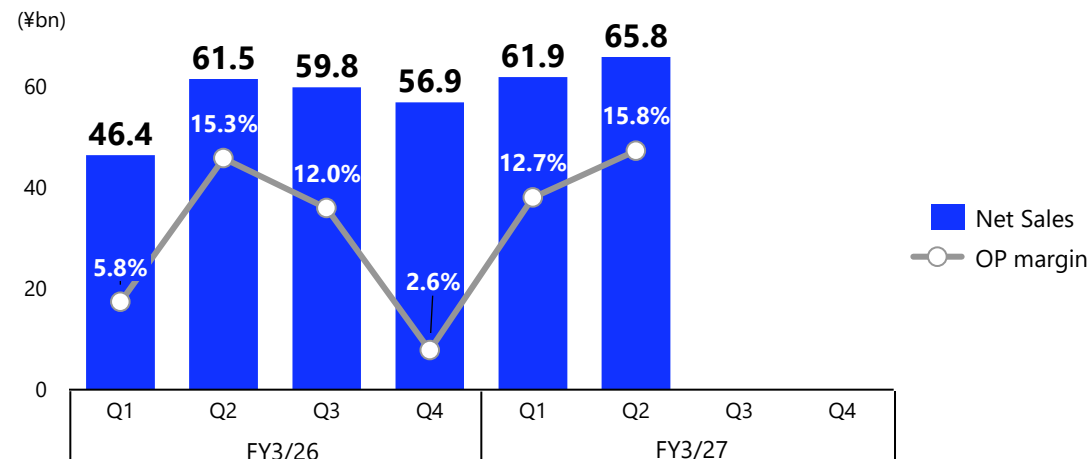
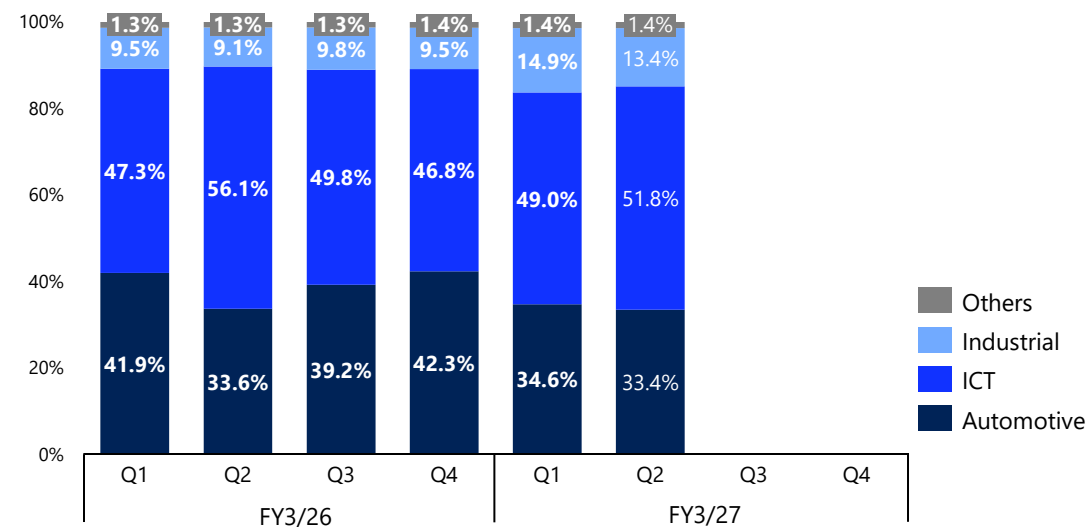
Others



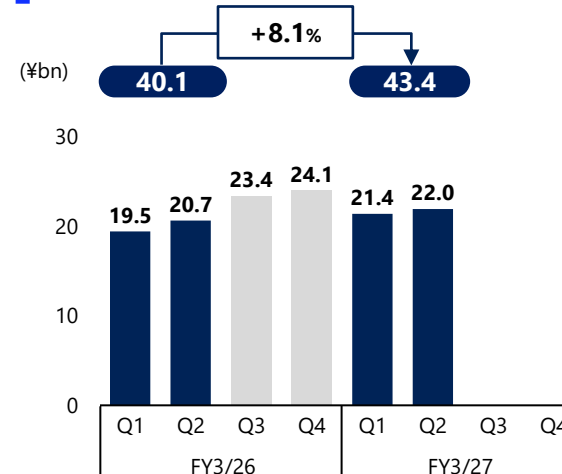
Quarterly Sales by Market (FY3/26 – FY3/27)

Sensor Application Products

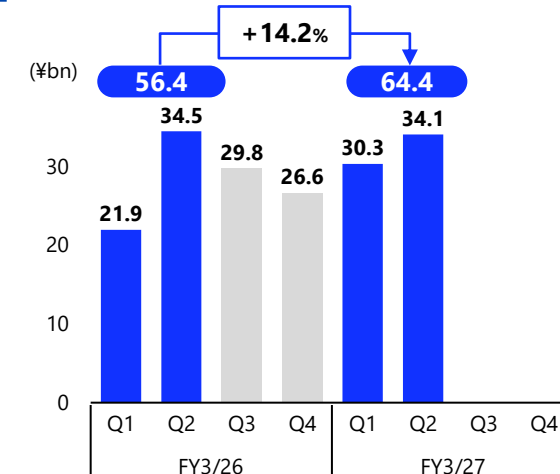
Net Sales, OP Margin



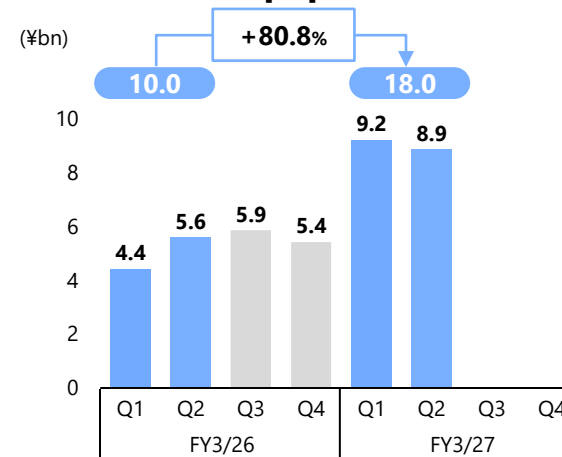
Automotive



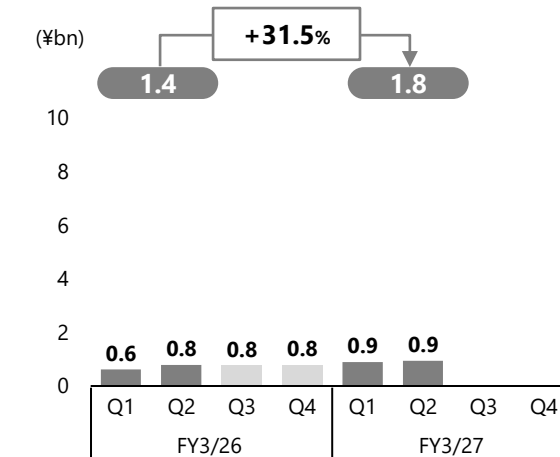
ICT



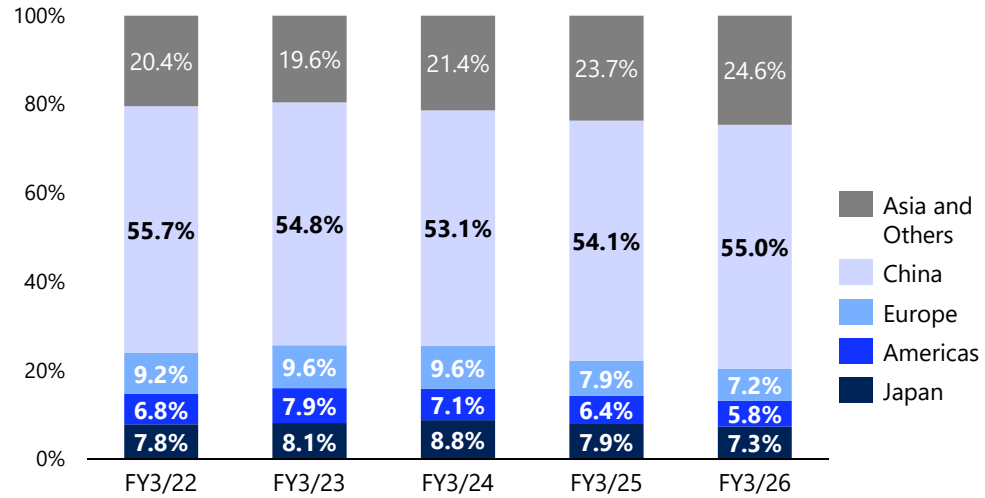
Industrial equipment



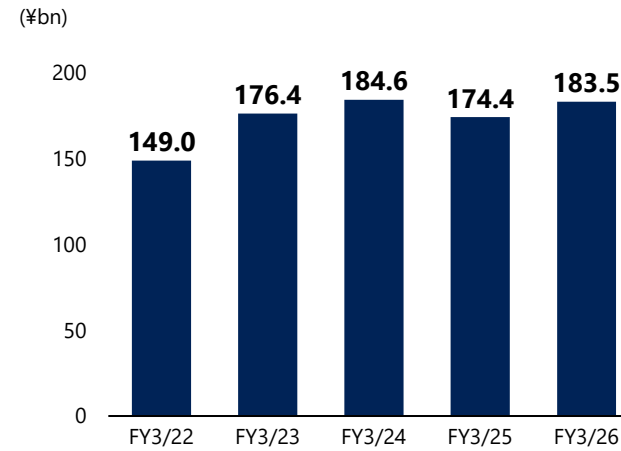
Others



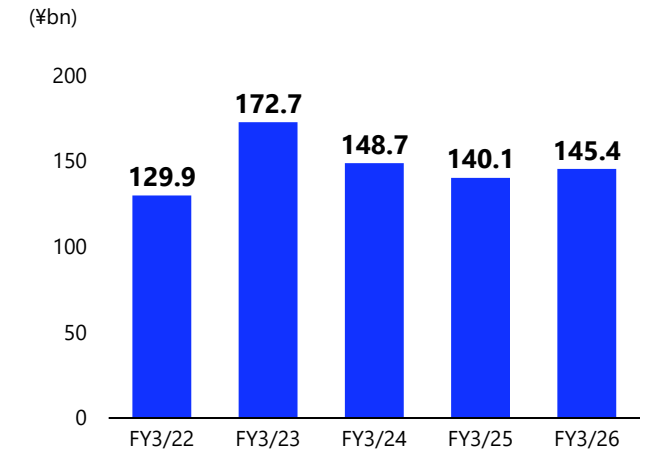
Annual Sales by Region (FY3/22 – FY3/26)



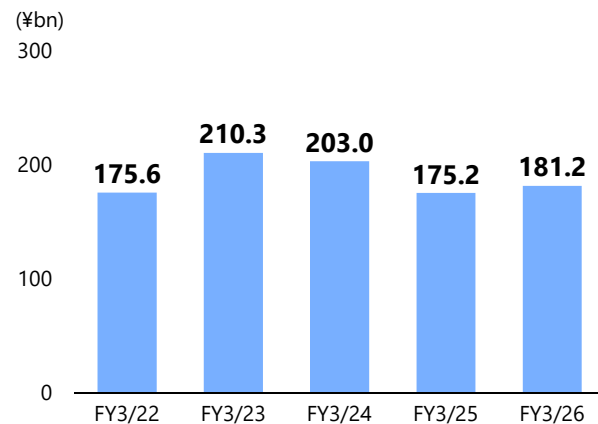
Japan



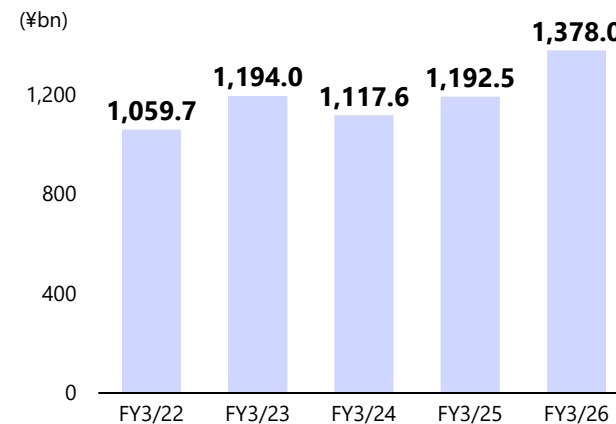
Americas



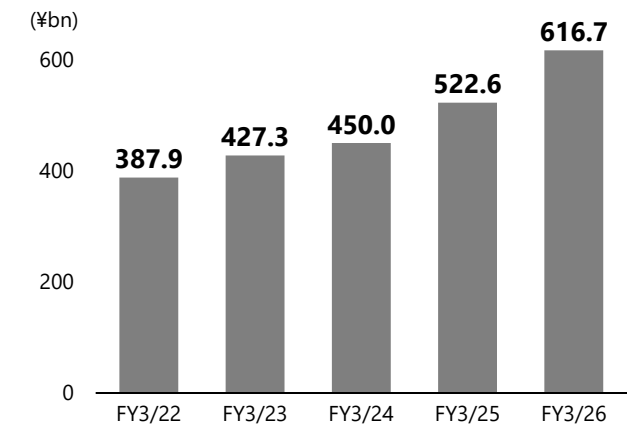
Europe



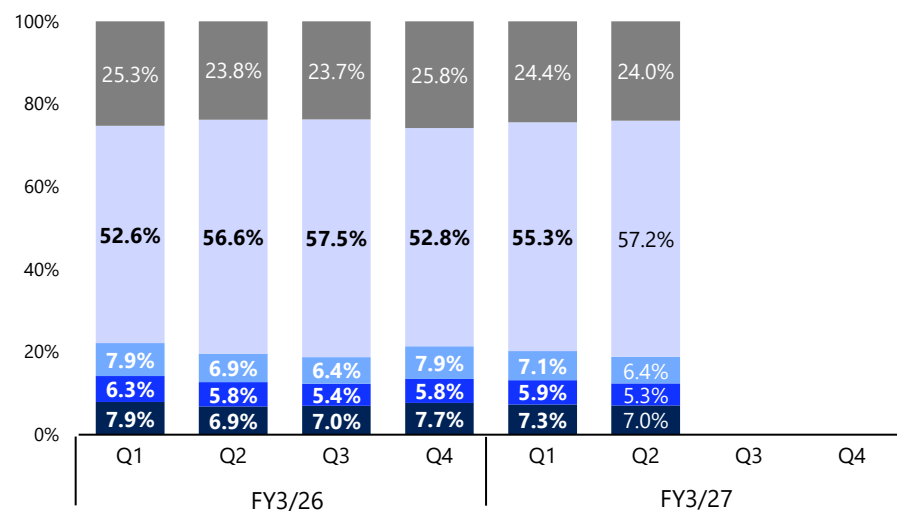
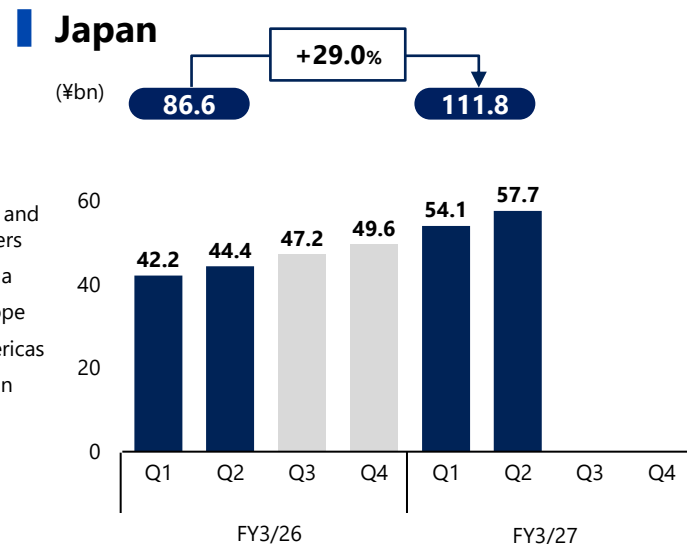
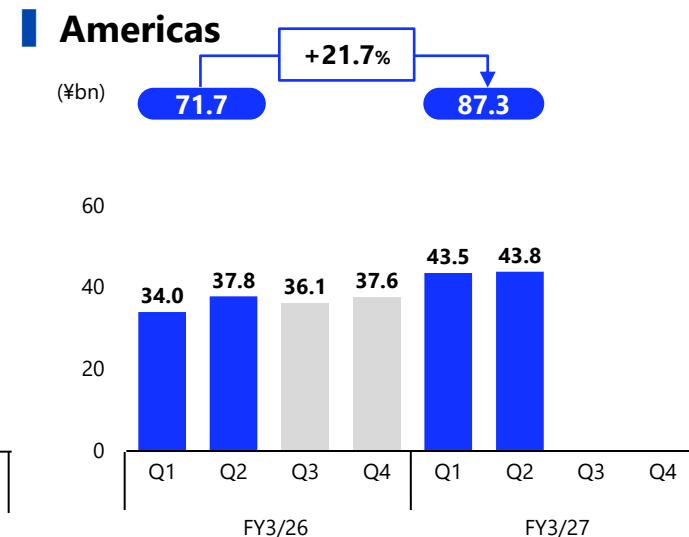
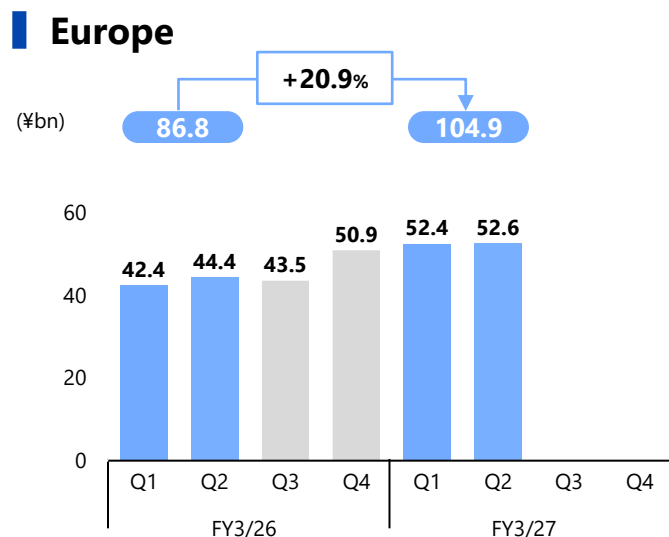
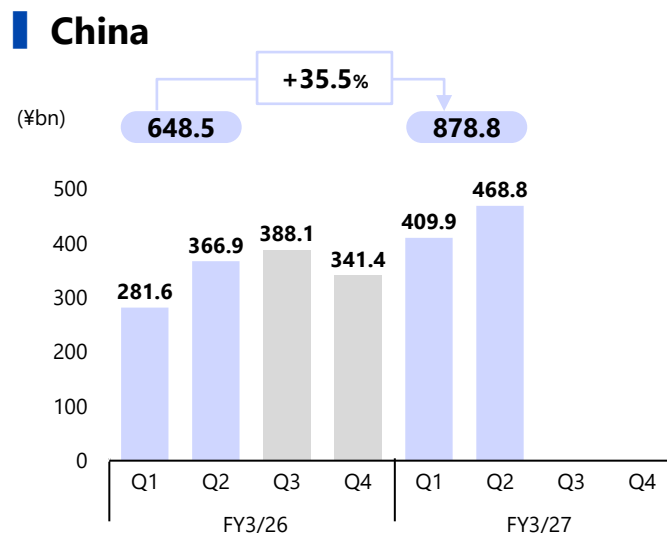
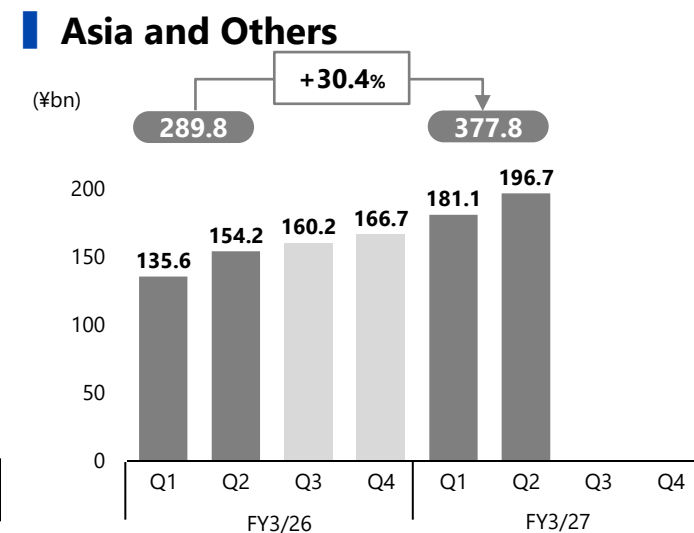
China



Asia and Others

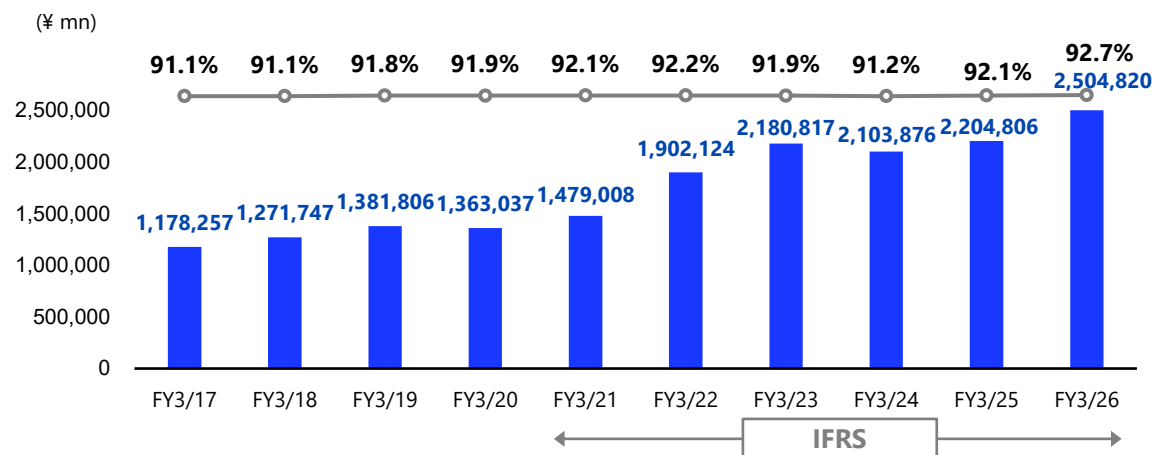


Quarterly Sales by Region (FY3/26 – FY3/27)

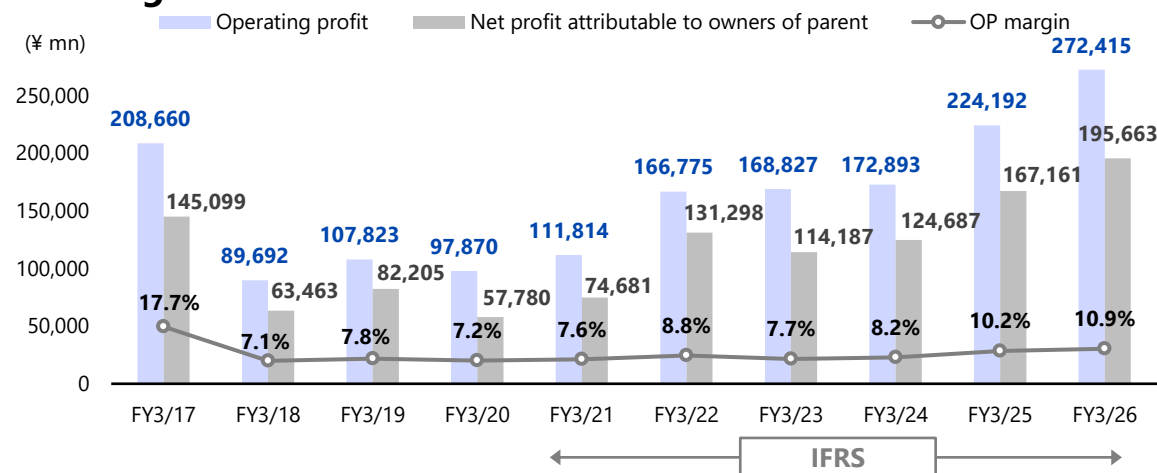


Financial information: 10-year historical trend

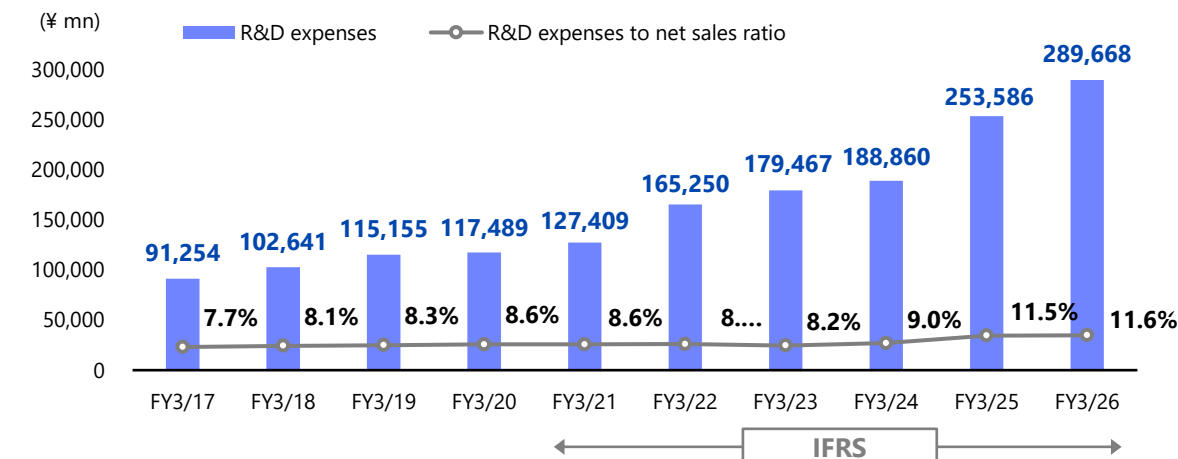
Net sales, Overseas sales ratio



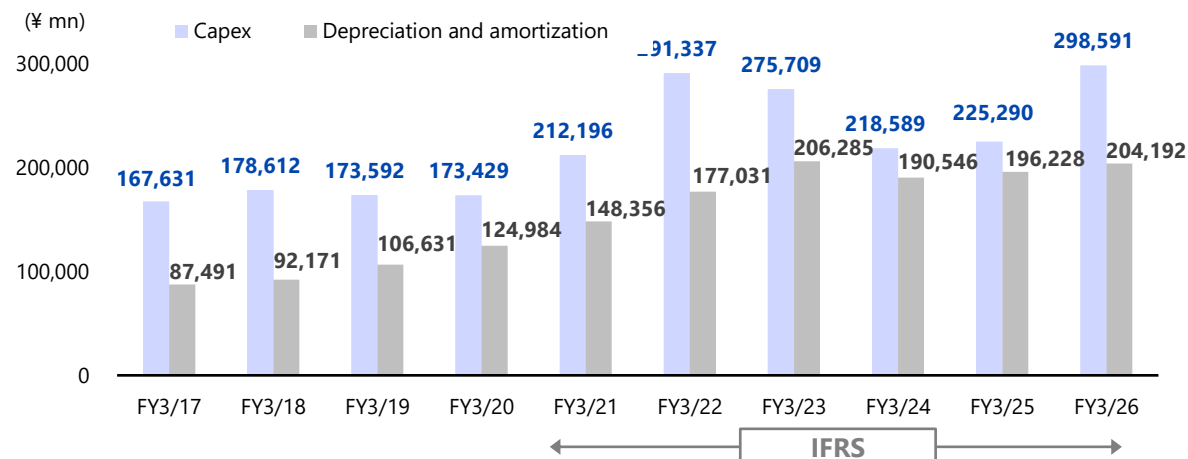
Operating profit, Net profit attributable to owners of parent, OP margin



R&D expenses, R&D expenses to net sales ratio

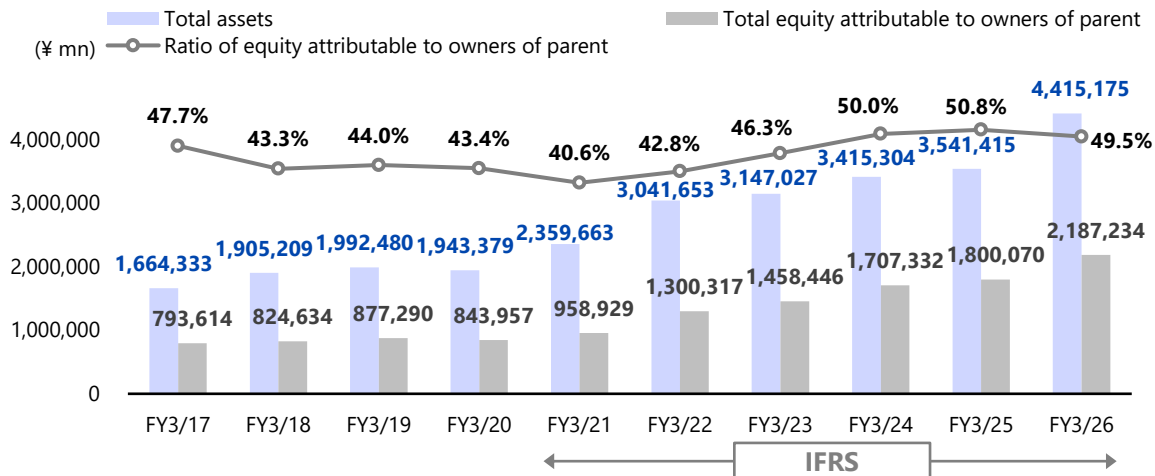


Capex, Depreciation and amortization

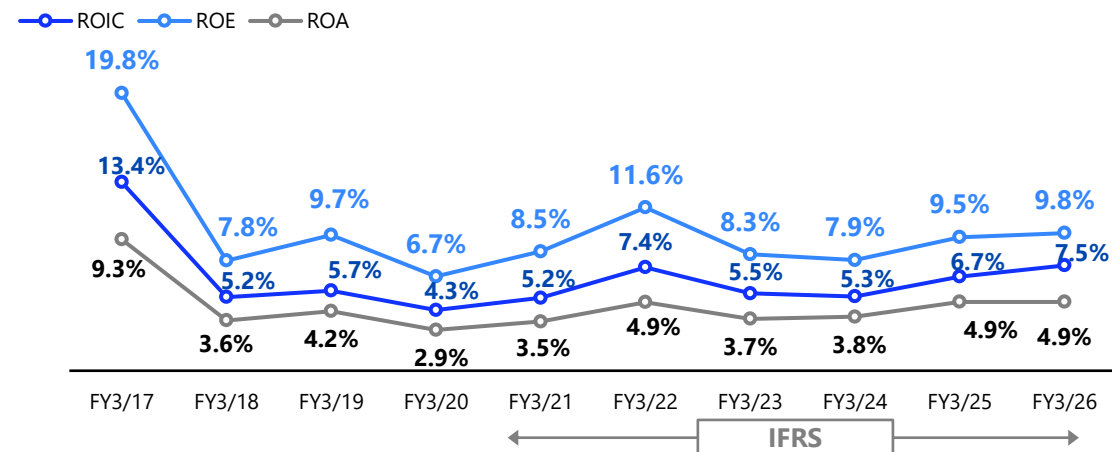


Financial information: 10-year historical trend

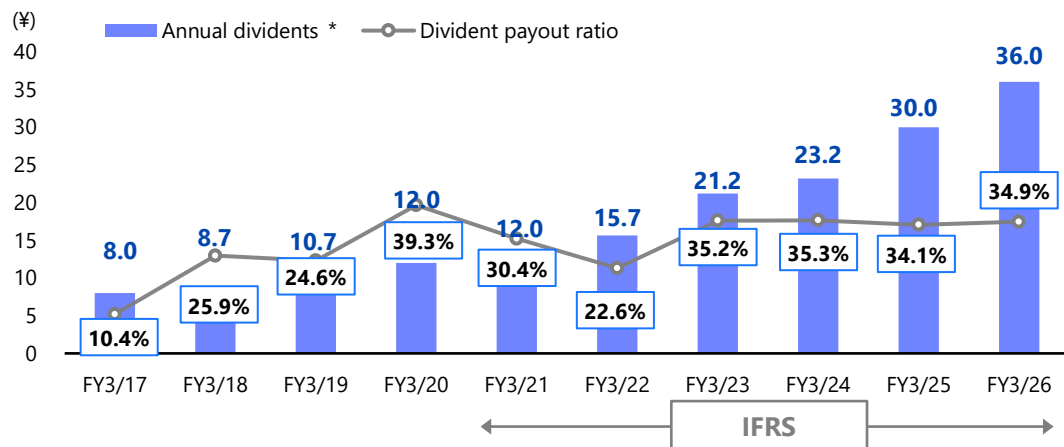
Total assets, Total equity attributable to owners of parent, Ratio of equity attributable to owners of parent



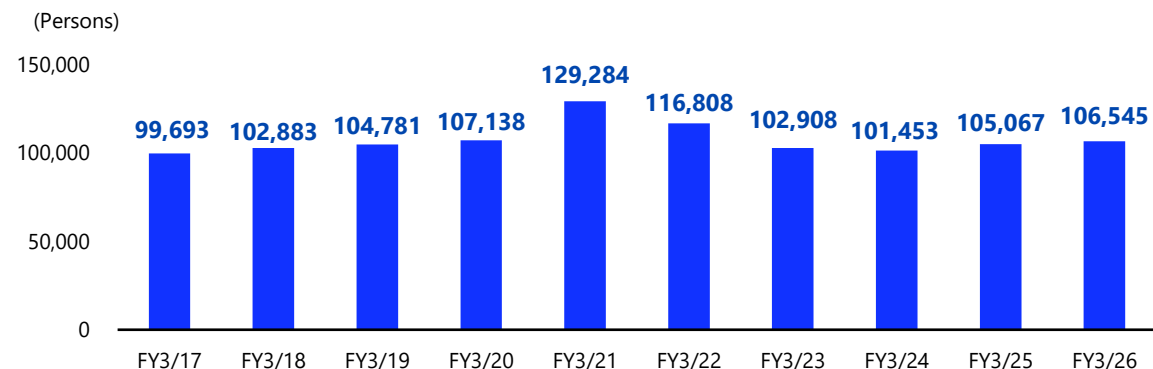
ROIC, ROE, ROA



Annual dividends, Dividend payout ratio



Number of employees



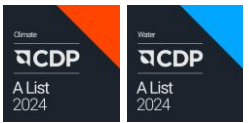
Status of inclusion in Indices / Evaluation by external organizations

Indices

 JPX Prime 150 Index	 FTSE4Good Index Series	 FTSE Blossom Japan Index	 FTSE Blossom Japan Sector Relative Index
 MSCI ESG Leaders Indexes ※1	2025 CONSTITUENT MSCI NIHONKABU ESG SELECT LEADERS INDEX ※2	 Morningstar Japan ex-REIT Gender Diversity Tilt Index	 S&P/JPX Carbon Efficient Index

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Evaluation by external organizations

 Best IR Award (2025)	 Extel Japan Executive Team Survey Most Honored Company (2025)	 WICI Japan Integrated Report Award Gold Award (2024, 2025)	 NIKKEI Integrated Report Award Award for Excellence (2022-2024)
 S&P Global Sustainability Yearbook Member (2020-2025)	 CDP Climate Change A (2024) CDP Water Security A (2020-2024)	 CDP Supplier Engagement Rating: Supplier Engagement Leader (2020-2024)	 Ecovadis Sustainability Rating PLATINUM (2025)
 SX Brand (2025, 2026)	 Health & Productivity Management Organization Recognition Program (2023-2025)	 work with Pride Gold (2024)	 Clarivate Top 100 Global Innovators (the twelfth time)

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This material contains forward-looking statements, including projections, plans, policies, management strategies, targets, schedules, understandings, and evaluations about TDK, or its group companies (TDK Group). These forward-looking statements are based on the current forecasts, estimates, assumptions, plans, beliefs, and evaluations of the TDK Group in light of the information currently available to it, and contain known and unknown risks, uncertainties, and other factors. The TDK Group therefore wishes to caution readers that, being subject to risks, uncertainties, and other factors, the TDK Group's actual results, performance, achievements, or financial position could be materially different from any future results, performance, achievements, or financial position expressed or implied by these forward-looking statements, and the TDK Group undertakes no obligation to publicly update or revise any forward-looking statements after the issue of this material except as provided for in laws and ordinances.

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Text data including Q&A of performance briefing will be uploaded on following site.
https://www.tdk.com/en/ir/ir_events/conference/2027/2q_1.html