Attracting Tomorrow



Fiscal Year March 2026

1st Quarter
Performance Briefing

TDK Corporation
IR&SR Group
August 1, 2025





Index

1

Q1, FY March 2026 Results Highlights

Tetsuji Yamanishi, Senior Executive Vice President & CFO

2

FY March 2026 Projections

Tetsuji Yamanishi, Senior Executive Vice President & CFO

3

Appendix



Q1, FY March 2026 Results Highlights

Tetsuji Yamanishi Senior Executive Vice President & CFO

Q1, FY March 2026 key points





 Net sales increased but operating profit decreased year on year due to adjustment in the automotive market despite robust demand in the ICT and HDD markets.



Operating profit (JPY bn)

56.4

down 2.5% YoY

- A significant appreciation of the yen impacted on performance.
- Sales of small capacity batteries and sensors to the ICT market increased.
- Sales of HDD suspension assemblies grew considerably on the back of robust demand in the HDD market.
- Sales of passive components and sensors to the automotive market decreased due to a slowdown in sales of battery electric vehicles (BEVs).
- Sales of rechargeable batteries and sensors to the industrial equipment market increased.

Q1, FY March 2026 results





Net sales increased but operating profit decreased year on year.

	FY3/25	FY3/26	Cha	nge	
(JPY bn)	Q1	Q1	JPY bn	%	
Net sales	518.8	535.8	+16.9	+3.3%	
Operating profit	57.9	56.4	(1.5)	(2.5)%	
Operating profit margin	11.2%	10.5%	(0.7)pts	-	
Profit before tax	69.6	57.6	(11.9)	(17.2)%	
Net profit attributable to owners of parent	59.6	41.5	(18.2)	(30.5)%	
Earnings per share (JPY) *	31.43	21.85	-	-	
USD (JPY)	155.82	144.59	7.2% JPY appreciation		
EUR (JPY)	167.79	163.78	2.4% JPY appreciation		

Exchange rate impact on net sales and operating profit (OP) (JPY bn) Approx. (37.6) Net sales Approx. (7.1) OP Forex sensitivity (impact by one JPY change) USD (JPY bn) 11.0 Net sales OP 2.0 **EUR** (JPY bn) 2.0 Net sales

0.3

OP

^{*}TDK split one share of its common share into five shares with the effective date of October 1, 2024. Earnings per share is calculated on the assumption that the share split had been implemented at the beginning of the previous fiscal year.

Passive Components segment – Q1





Sales and profit decreased due to a decline in sales mainly to the automotive market.

Net sales (JPY bn) (3.4)% 143.1 141.9 139.6 138.1 135.1 Q1 Q2 Q3 Q4 Q2 Q3 Q4 FY3/25 FY3/26 Operating profit, OP margin (54.1)% (JPY bn) 15.0 13.9 12.0 6.4 10.6% 9.7% (6.8)Q1 Q1 Q2 Q4 FY3/25 FY3/26

Ceramic capacitors	 Sales and profit decreased year on year. Sales increased to the industrial equipment market while decreased to the automotive and the ICT markets.
Aluminum electrolytic capacitors and film capacitors	 Sales and profit increased year on year. Sales increased to the industrial equipment market while decreased the automotive market.
Inductive devices	 Sales and profit decreased year on year. Sales decreased to the industrial equipment and the automotive markets.
High-frequency components	 Sales and profit decreased year on year. Sales decreased to the ICT and the industrial equipment markets.
Piezoelectric material products and circuit protection components	 Sales and profit decreased year on year. Sales decreased the ICT market.

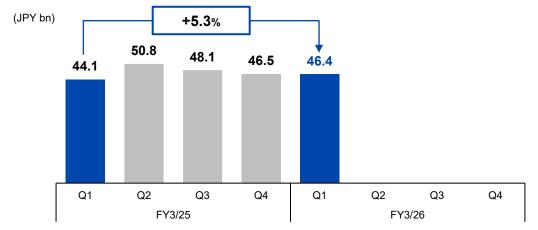
Sensor Application Products segment – Q1



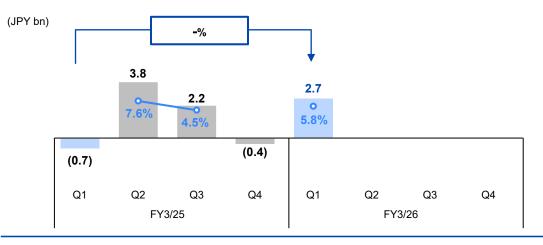


• While sales to the automotive market decreased, sales and profit increased due to increase in sales to the ICT and the industrial equipment markets.

Net sales



Operating profit, OP margin



Temperature and pressure sensors	 Sales and profit decreased year on year. Sales decreased to the industrial equipment market.
Magnetic sensors	 Sales and profit decreased year on year. Sales of magnetic sensors remained robust to the ICT market while decreased to the automotive market.
MEMS sensors	 Sales increased year on year and profitability improved. Sales of microphones to the ICT market increased. Sales of motion sensors to the industrial equipment market increased.

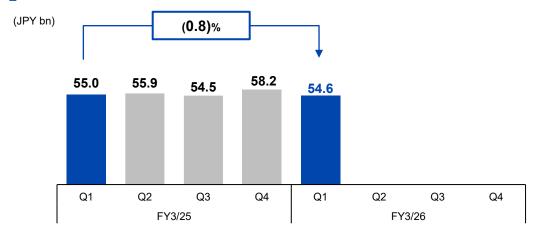
Magnetic Application Products segment – Q1



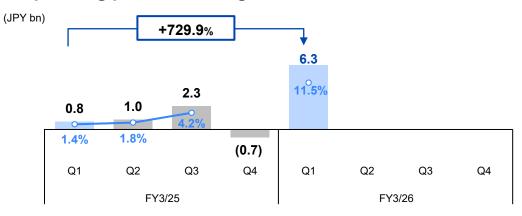


 Sales of HDD suspension assemblies increased on the back of robust demand in the HDD market, resulting in a significant improvement in profitability.

Net sales



Operating profit, OP margin



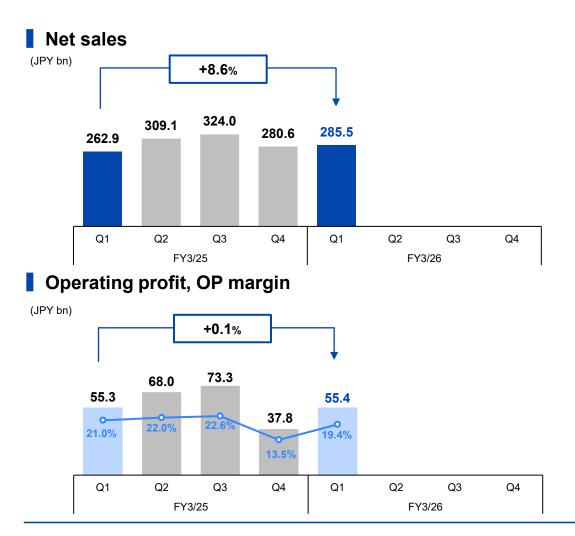


Energy Application Products segment – Q1





Small capacity batteries posted an increase in sales volume and profit reflecting robust demand in the ICT market.





Quarterly results by segment





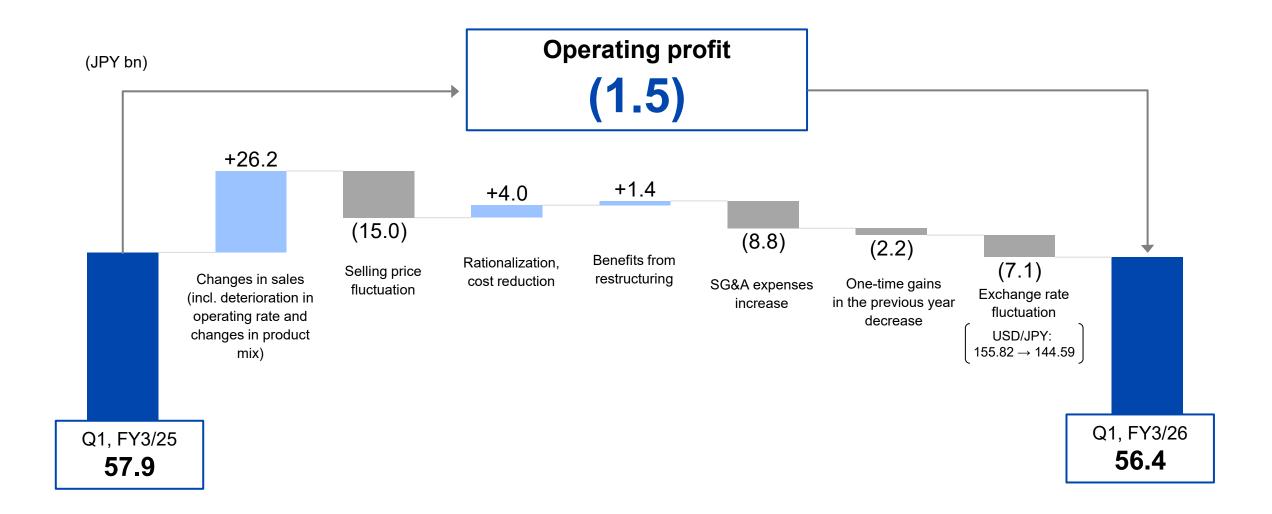
		FY3/25	FY3/25	FY3/26	YoY [C] – [A]		QoQ [C] -	- [B]
	(JPY bn)	Q1 [A]	Q4 [B]	Q1 [C]	JPY bn	%	JPY bn	%
	Capacitors	61.5	57.2	59.8	(1.7)	(2.8)%	+2.6	+4.5%
	Inductive Devices	50.8	49.0	49.1	(1.7)	(3.4)%	+0.1	+0.3%
	Other Passive Components	30.7	28.9	29.3	(1.5)	(4.8)%	+0.4	+1.3%
Z	Passive Components	143.1	135.1	138.1	(4.9)	(3.4)%	+3.1	+2.3%
Net sales	Sensor Application Products	44.1	46.5	46.4	+2.3	+5.3%	(0.1)	(0.2)%
les	Magnetic Application Products	55.0	58.2	54.6	(0.5)	(0.8)%	(3.7)	(6.3)%
	Energy Application Products	262.9	280.6	285.5	+22.6	+8.6%	+5.0	+1.8%
	Other	13.7	13.9	11.1	(2.6)	(19.1)%	(2.8)	(19.9)%
	Total	518.8	534.3	535.8	+16.9	+3.3%	+1.5	+0.3%
	Passive Components	13.9	(6.8)	6.4	(7.5)	(54.1)%	+13.2	
	Sensor Application Products	(0.7)	(0.4)	2.7	+3.4	-	+3.1	
Operating profit	Magnetic Application Products	0.8	(0.7)	6.3	+5.5	+729.9%	+7.0	
ratir	Energy Application Products	55.3	37.8	55.4	+0.04	+0.1%	+17.6	+46.6%
d bu	Other	(0.1)	(2.3)	(2.5)	(2.4)	-	(0.2)	_
orofi	Subtotal	69.2	27.6	68.3	(1.0)	(1.4)%	+40.6	+147.1%
7	Adjustment	(11.3)	(12.5)	(11.8)	(0.5)	-	+0.7	-
	Total	57.9	15.1	56.4	(1.5)	(2.5)%	+41.3	+273.7%
Oper	ating profit margin	11.2%	2.8%	10.5%	(0.7)pts	<u>-</u>	+7.7pt	<u>-</u>
USD	(JPY)	155.82	152.82	144.59				
	(JPY)	167.79	160.69	163.78				

Note: In accordance with the reorganization for the three months ended June 30, 2024, certain products of Other Passive Components are reclassified into Inductive Devices. Thus, the prior year's figures are also reclassified to conform to the new segmentation.

Analysis of change in operating profit – Q1





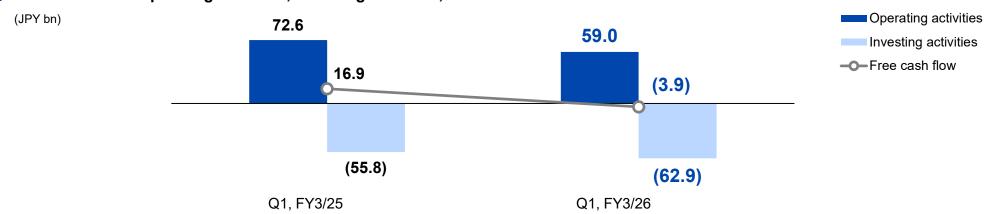


Cash flows - Q1



	FY3/25 FY3/26		Changa
(JPY bn)	Q1	Q1	Change
Cash flows from operating activities	72.6	59.0	(13.6)
Cash flows from investing activities	(55.8)	(62.9)	(7.2)
Free cash flow	16.9	(3.9)	(20.7)
Cash flows from financing activities	(22.4)	31.2	+53.6
Effects of exchange rate changes on cash and cash equivalents	38.1	(14.3)	(52.4)
Cash and cash equivalents	682.6	710.4	+27.8

Cash flows from operating activities, investing activities, free cash flows





FY March 2026 Projections

Projections by segment for Q2, FY March 2026





	Q1, FY3/25	Q2, FY3/25 pr	ojection (QoQ)			
(JPY bn)	Actual	Assumed exchange rates: Beginning-of-period	Assumed exchange rates: Q1 basis	Factor		
Passive Components	138.1	(2) ~ +1%	±0 ~ +3%	Sales of some products to the automotive and the ICT markets are expected to increase.		
Sensor Application Products	46.4	+8 ~ +11%	+12 ~ +15%	Sales of magnetic sensors and MEMS microphones to the ICT market are expected to increase.		
Magnetic Application Products	54.6	+7 ~ +10%	+10 ~ +13%	 Sales of HDD heads are expected to increase. Sales of HDD suspension assemblies are expected to increase. 		
Energy Application Products	285.5	+7 ~ +10%	+12 ~ +15%	Sales of small capacity batteries to the ICT market are expected to increase.		
Other	11.1	-	-			
Total	535.8	+5 ~ +8%	+9 ~ +12%			
USD(JPY)	144.59	140.00	145.00			
EUR(JPY)	163.78	155.00	164.00			

FY March 2026 projections





• We have kept the base scenario and risk scenario unchanged as the impact of US tariff measures remains uncertain.

			Base scenario		Risk scenario			
	FY3/25 Actual	FY3/26	YoY Ch	nange	FY3/26	YoY Ch	ange	
(¥ bn)	7 10101011	projections	¥ bn	%	Projections	¥ bn	%	
Net sales	2,204.8	2,200.0	(4.8)	(0.2)%	2,120.0	(84.8)	(3.8)%	
Operating profit	224.2	225.0	+0.8	+0.4%	180.0	(44.2)	(19.7)%	
Operating profit margin	10.2%	10.2%	±0pts	-	8.5%	-1.7pts	-	
Profit before tax	237.8	238.0	+0.2	+0.1%	193.0	(44.8)	(18.8)%	
Net profit attributable to owners of parent	167.2	170.0	+2.8	+1.7%	135.0	(32.2)	(19.2)%	
ROIC	6.7%	7.1%	+0.4pts	-	5.6%	-1.1pts	-	
Free cash flow	201.0	70.0	(131.0)	(65.2)%	35.0	(166.0)	(82.6)%	
Earnings per share (¥)	88.10	89.58	-	-	71.14	-	-	
Annual dividends (¥)	30.00	30.00	-	-	30.00	-	-	
USD to JPY	152.66	140.00	-	-	140.00	-	-	
EURO to JPY	163.86	155.00	-	-	155.00	-	-	

Publication of TDK United Report 2025 (Integrated Report)





Publication link

https://www.tdk.com/en/ir/ir_library/annual/index.html



Release Date
August 8, 2025

Key points of TDK United Report 2025

The report is structured and organized to highlight how each TDK United team member (employee) contributes to the three key elements for enhancing corporate value: maximizing FCF generation, reducing capital costs, and improving expected growth rates

- · Chapter 1: TDK's Long-term Vision
- · Chapter 2: TDK's Growth Strategies
- Chapter 3: TDK's Governance

Evaluation by external organizations



Report Award

NIKKEI
Integrated Report Award

Nikkei Integrated

Award for Excellence (2022-2024)

Government Pension Investment Fund (GPIF)

Excellent Integrated Reports (receiving 3 vote)

Most-improved Integrated Reports (receiving 2 votes)

Announcement of TDK Investor Day (Pre-financial capital & New technology briefing)





Date & Time

Monday, September 1, 2025, 3:30 pm - 5:00 pm (JST)

The event will be streamed live online. An archived video will also be made available on TDK website at a later date

Archived video link

Investors Meetings:

https://www.tdk.com/en/ir/ir_events/strategy/index.html

Event outline

TDK United team members will discuss our pre-financial capital and new technology strategies that support our growth.

Main speakers



Noboru Saito
President & CEO



Andreas Keller
Executive Vice President, CHRO and
GM of the Human Resources HO



Shuichi Hashiyama
Corporate Officer, CTO and GM of the
Technology & Intellectual Property HQ

and More...



Appendix

Quarterly sales and operating profit by segment





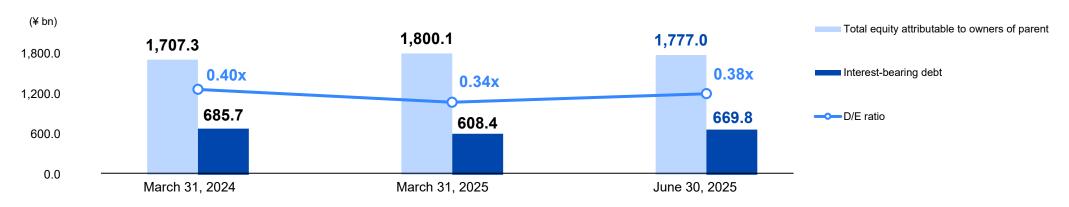
				FY3/25					FY3/26		
	(JPY bn)	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
	Capacitors	61.5	58.0	57.5	57.2	234.3	59.8				
	Inductive Devices	50.8	52.7	51.8	49.0	204.3	49.1				
	Other Passive Components	30.7	31.2	30.3	28.9	121.1	29.3				
Net	Passive Components	143.1	141.9	139.6	135.1	559.6	138.1				
Sa 1	Sensor Application Products	44.1	50.8	48.1	46.5	189.5	46.4				
Sales	Magnetic Application Products	55.0	55.9	54.5	58.2	223.6	54.6				
	Energy Application Products	262.9	309.1	324.0	280.6	1,176.5	285.5				
	Other	13.7	13.0	14.9	13.9	55.6	11.1				
	Total	518.8	570.7	581.0	534.3	2,204.8	535.8				
	Passive Components	13.9	15.0	12.0	(6.8)	34.1	6.4				
	Sensor Application Products	(0.7)	3.8	2.2	(0.4)	5.0	2.7				
Operating profit	Magnetic Application Products	0.8	1.0	2.3	(0.7)	3.4	6.3				
ratii	Energy Application Products	55.3	68.0	73.3	37.8	234.4	55.4				
d Gu	Other	(0.1)	(1.2)	(0.9)	(2.3)	(4.4)	(2.5)				
orofi	Subtotal	69.2	86.7	88.9	27.6	272.4	68.3				
_	Adjustment	(11.3)	(11.3)	(13.1)	(12.5)	(48.3)	(11.8)				
	Total	57.9	75.4	75.8	15.1	224.2	56.4				
Ope	rating profit margin	11.2%	13.2%	13.0%	2.8%	10.2%	10.5%				
USE	(JPY)	155.82	149.74	152.29	152.82	152.66	144.59				
EUF	R (JPY)	167.79	164.30	162.64	160.69	163.86	163.78				

Financial position





(¥ bn)	March 31, 2024	March 31, 2025	June 30, 2025	Change from March 31, 2025
Total assets	3,415.3	3,541.4	3,616.1	+74.7
Total liabilities	1,700.4	1,730.2	1,827.0	+96.8
Total equity attributable to owners of parent	1,707.3	1,800.1	1,777.0	+23.0
Ratio of equity attributable to owners of parent	50.0%	50.8%	49.1%	-1.7pts
Cash and cash equivalents, short-term investments, and marketable securities	666.1	753.8	757.5	+3.7
Interest-bearing debt*1	685.7	608.4	669.8	+61.4
Net cash (Net debt)*2	(19.6)	145.4	87.7	(57.7)
Debt to equity ratio (times)*3	0.40	0.34	0.38	+0.04



^{*1:} Borrowings plus bonds plus lease liabilities.

^{*3:} Interest-bearing debt divided by total equity attributable to owners of parent.

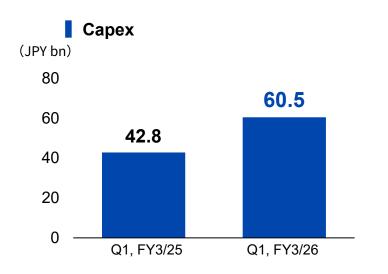
^{*2:} Cash and cash equivalents plus short-term investments plus marketable securities minus interest-bearing debt.

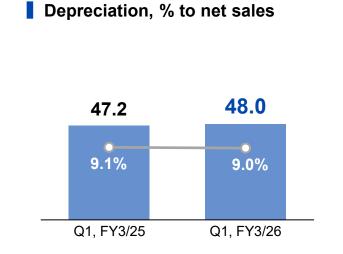
Capex, Depreciation, R&D - Q1

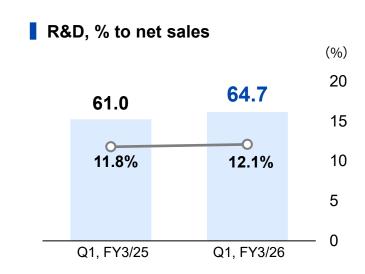




	FY3/25	FY3/26	Changa
(JPY bn)	Q1	Q1	Change
Capex	42.8	60.5	+17.7
Depreciation	47.2	48.0	+0.8
% to net sales	9.1%	9.0%	-0.1pts
R&D	61.0	64.7	+3.7
% to net sales	11.8%	12.1%	+0.3pts



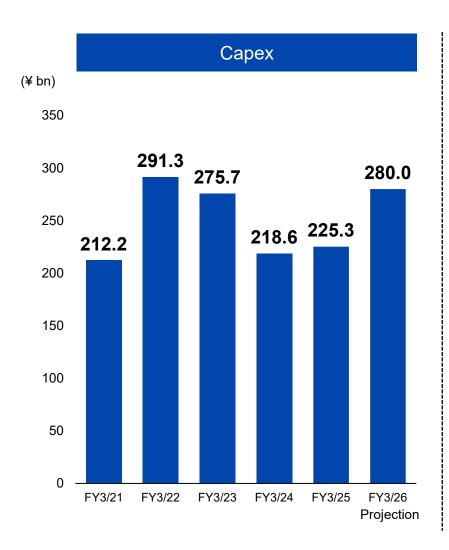


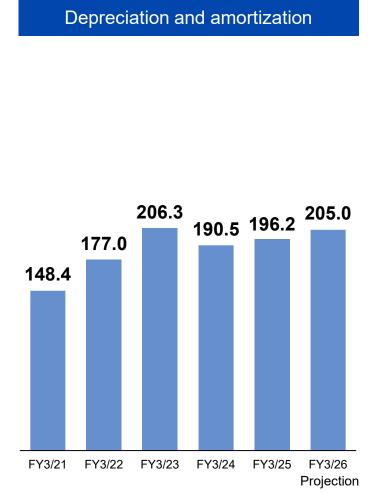


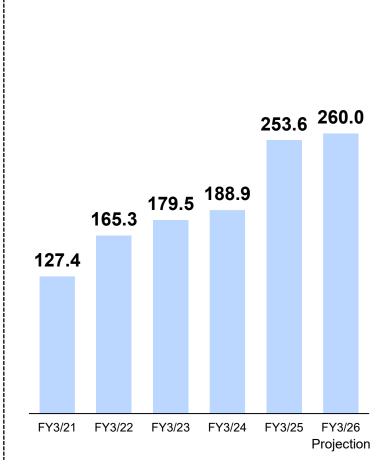
Capex, Depreciation, and R&D expenses – Projections









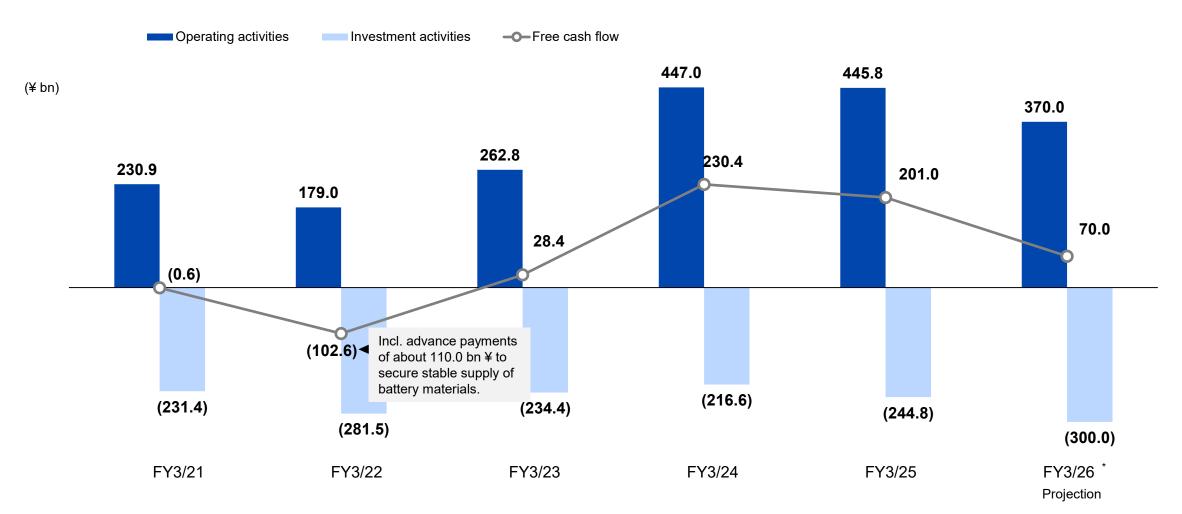


R&D expenses

Cash flows







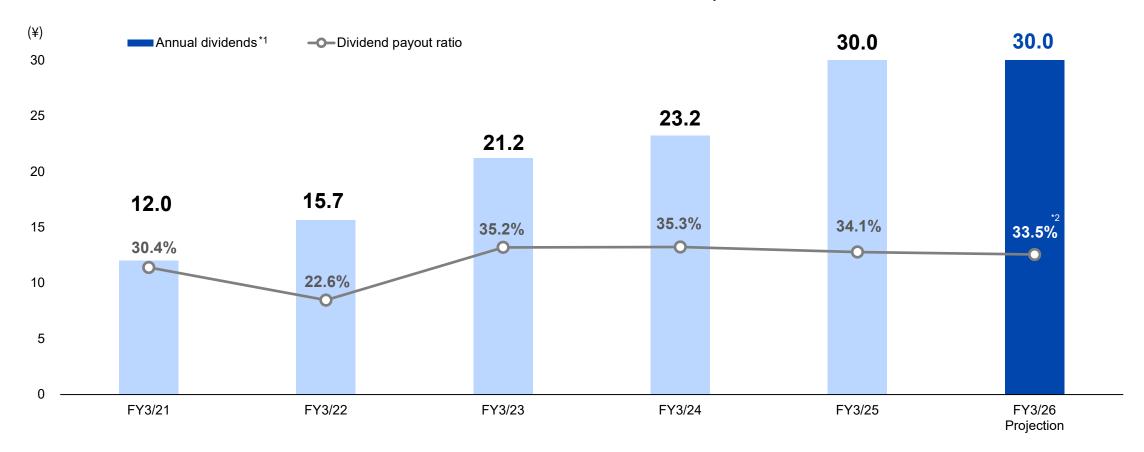
^{*} In the risk scenario, operating activities is expected to be ¥330.0bn, investment activities to be ¥295.0bn, free cash flow to be ¥35.0bn.

Shareholder returns





- Dividends for FY March 2025 are expected to increase by an upward revision from initial plans.
- For FY March 2026, even in a risk scenario, we maintain dividends of ¥30 per share.



^{*1.} Figures have been converted to align with the post-share split standard of a 1 for 5 share split, effective from October 1, 2024.

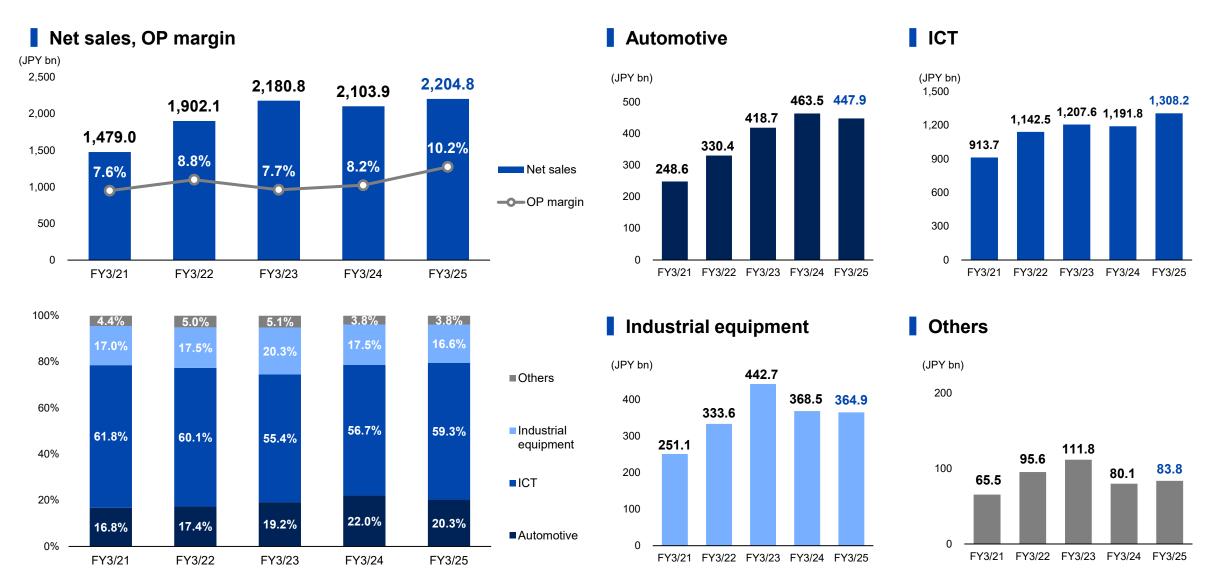
^{*2.} In a risk scenario, the payout ratio is expected to be 42.2%.

Annual sales by market (FY3/21 – FY3/25)







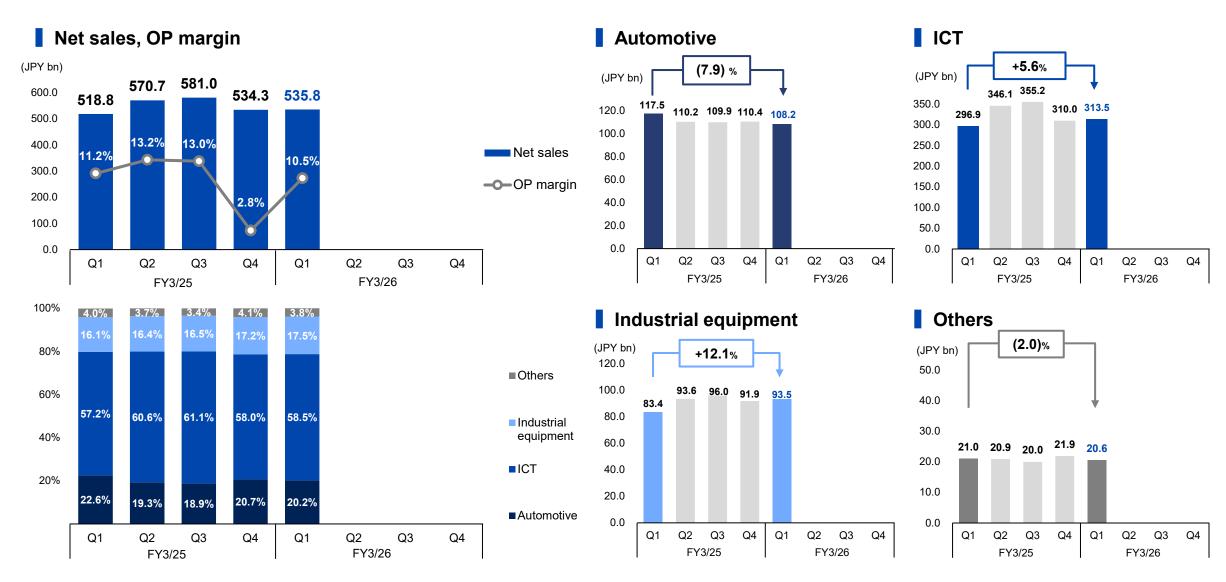


Quarterly sales by market (FY3/25 - FY3/26)



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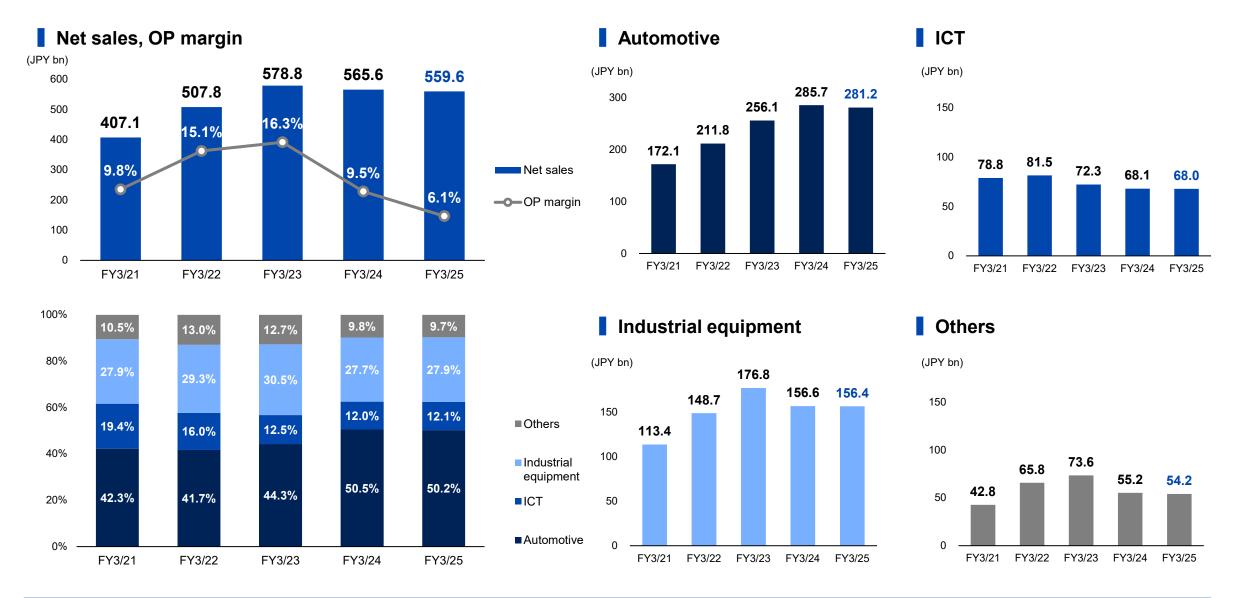




Annual sales by market (FY3/21 – FY3/25)





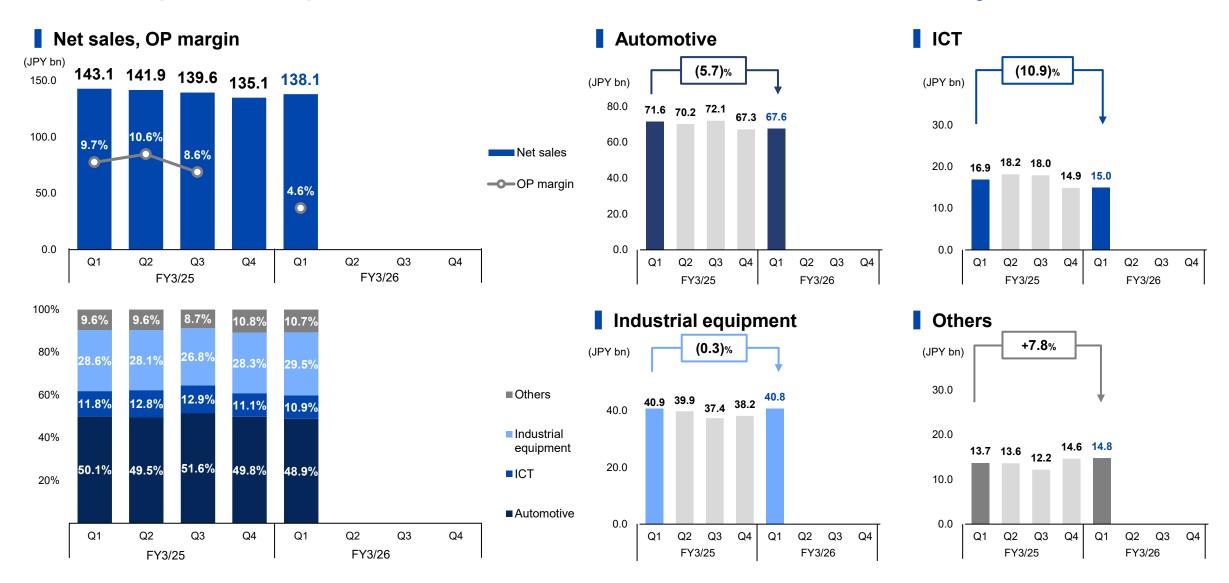


Quarterly sales by market (FY3/25 - FY3/26)

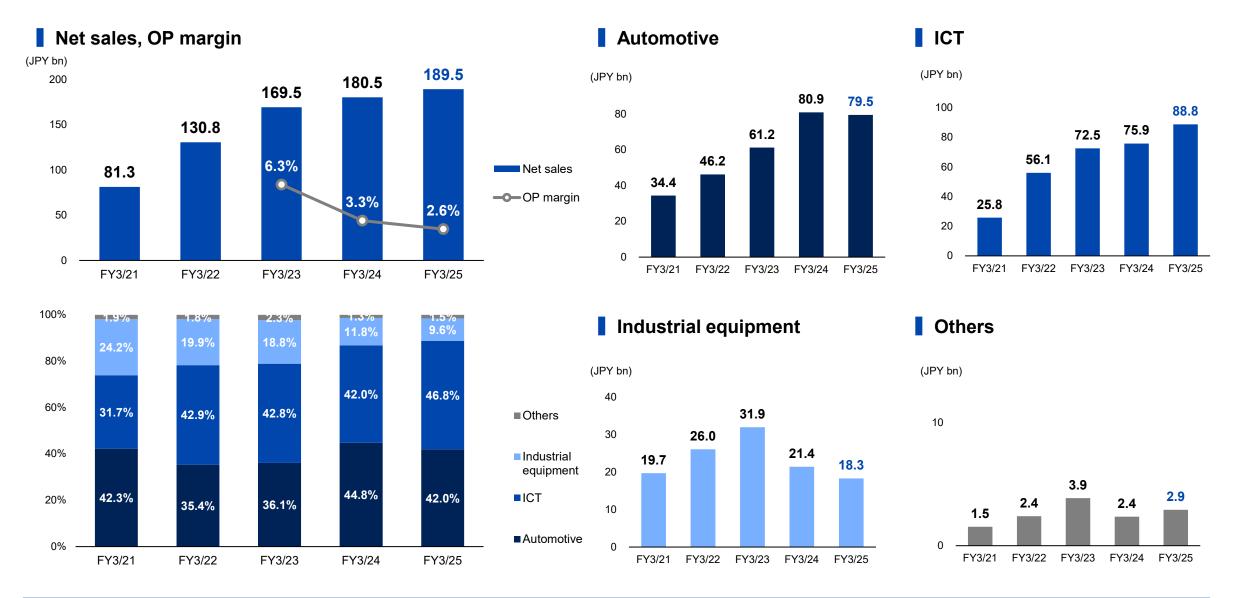
Passive Components

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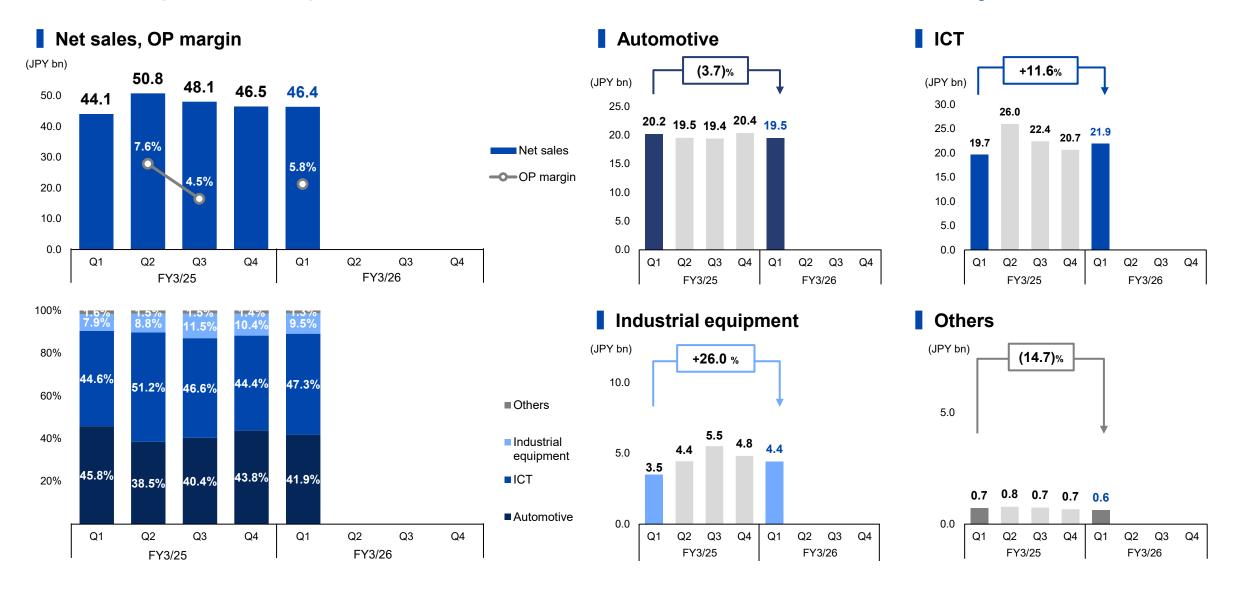








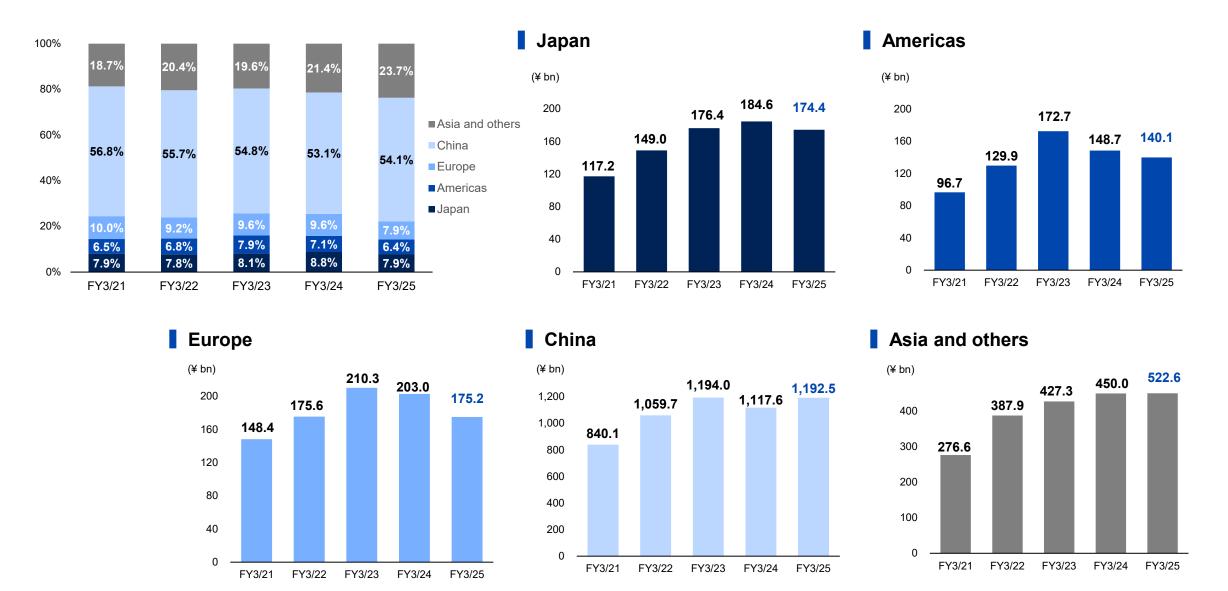




Annual sales by region (FY3/21 – FY3/25)

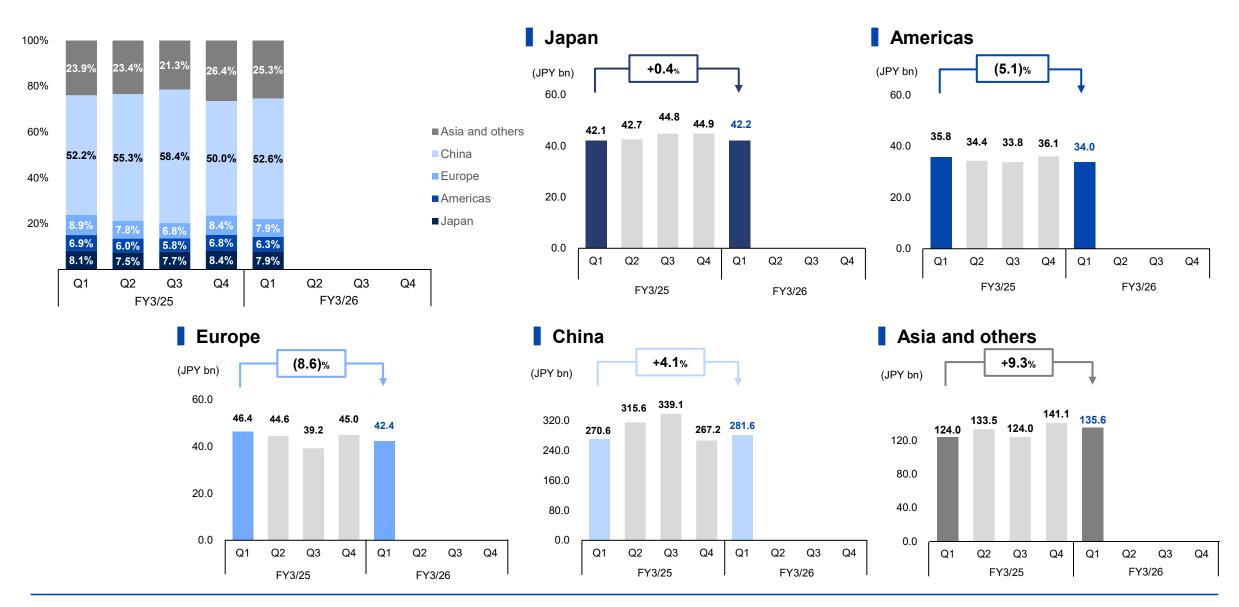






Quarterly sales by region (FY3/25 – FY3/26)



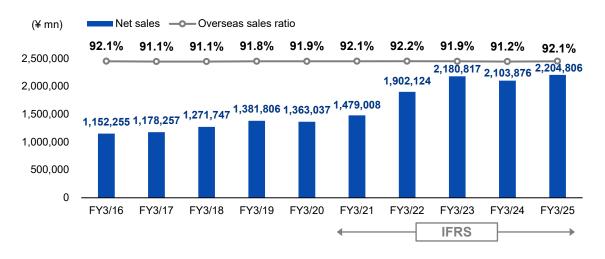


Financial information: 10-year historical trend

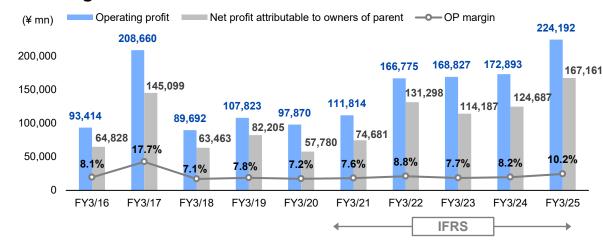




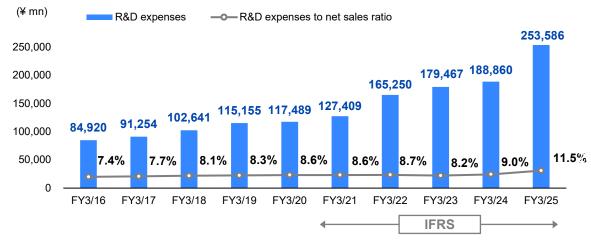
Net sales, Overseas sales ratio



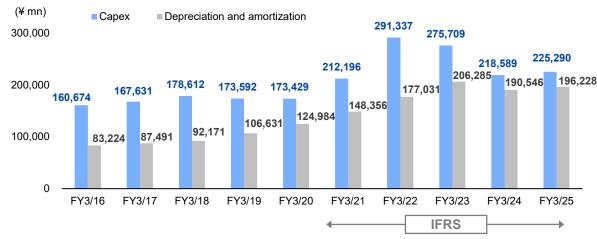
Operating profit, Net profit attributable to owners of parent, OP margin



R&D expenses, R&D expenses to net sales ratio



Capex, Depreciation and amortization

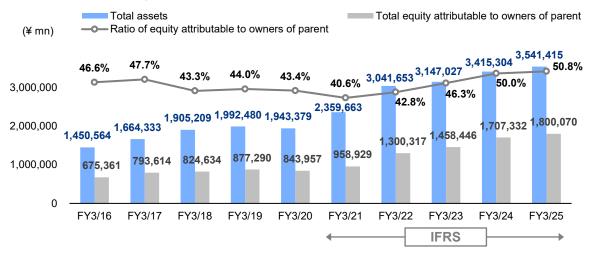


Financial information: 10-year historical trend

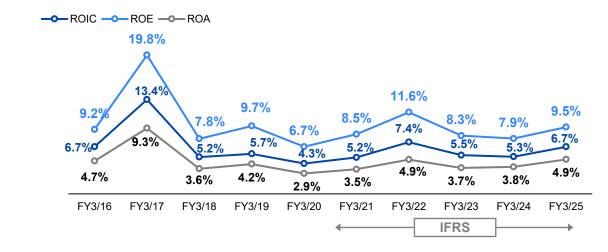




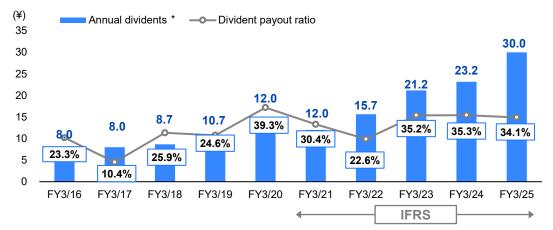
Total assets, Total equity attributable to owners of parent, Ratio of equity attributable to owners of parent



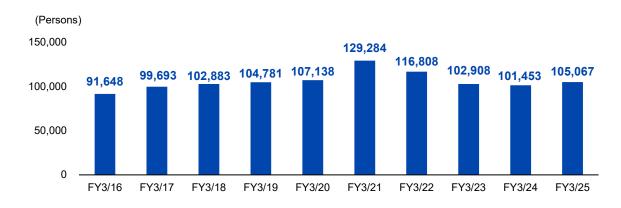
ROIC, ROE, ROA



Annual dividends, Dividend payout ratio



Number of employees



^{*}Figures have been converted to align with the post-share split standard of a 1 for 5 share split, effective from October 1, 2024.

Status of inclusion in Indices / Evaluation by external organizations





Indices



JPX Prime 150 Index



FTSE4Good Index Series



FTSE Blossom Japan Index



Relative Index

FTSE Blossom Japan Sector Relative Index



MSCI ESG Leaders Indexes *1

2024 CONSTITUENT MSCI JAPAN ESG SELECT LEADERS INDEX **2

2024 CONSTITUENT MSCI NIHONKABU ESG SELECT LEADERS INDEX **2



Morningstar Japan ex-REIT Gender Diversity Tilt Index

**1,2 THE INCLUSION OF TDK CORPORATION IN ANY MSCI INDEX, AND THE USE OF MSCI LOGOS, TRADEMARKS, SERVICE MARKS OR INDEX NAMES HEREIN, DO NOT CONSTITUTE A SPONSORSHIP, ENDORSEMENT OR PROMOTION OF TDK CORPORATION BY MSCI OR ANY OF ITS AFFILIATES. THE MSCI INDEXES ARE THE EXCLUSIVE PROPERTY OF MSCI. MSCI AND THE MSCI INDEX NAMES AND LOGOS ARE TRADEMARKS OR SERVICE MARKS OF MSCI OR ITS AFFILIATES.

Evaluation by external organizations



Extel Japan Executive Team Survey Most Honored Company (2025)



WICI Japan Integrated Report Award Gold Award (2024)



NIKKEI Integrated Report Award

Award for Excellence (2022-2024)



Clarivate Top 100 Global Innovators (the tenth time)



S&P Global Sustainability Yearbook Member (2020-2024)



CDP Climate Change A (2024)
CDP Water Security A (2020-2024)



CDP Supplier Engagement Rating: Supplier Engagement Leader (2020-2023)



Ecovadis Sustainability Rating Gold (2024)



Health & Productivity Management Organization Recognition Program (2023, 2024)



work with Pride Gold (2024)



ESG Finance Awards Japan Environmentally Sustainable Company (2024)



ESG Finance Awards Japan Environmentally Disclosing Progress Company (2024)

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