

Appendix

FY2023 Full Year Performance Briefing

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Quarterly sales and operating profit by segment

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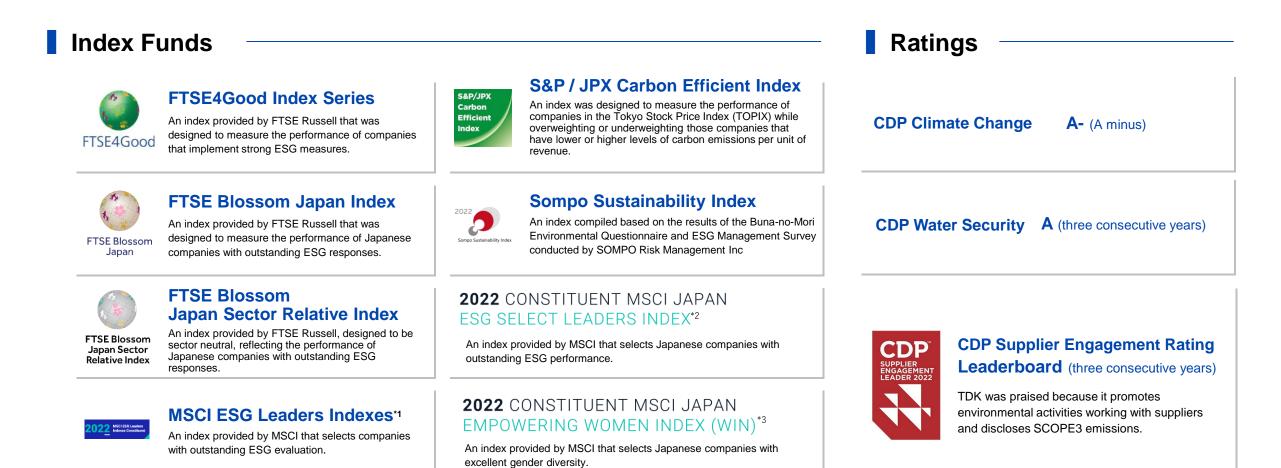


	I	FY2022					FY2023				
	(JPY bn)	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
Net Sales	Capacitors	47.1	49.8	50.8	50.4	198.1	57.6	62.9	61.5	57.8	239.7
	Inductive Devices	42.1	45.3	47.0	45.8	180.2	49.3	52.8	50.1	46.3	198.5
	Other Passive Components	32.5	32.9	32.2	31.8	129.4	34.7	37.0	33.1	33.0	137.8
	Passive Components	121.8	128.0	130.0	128.0	507.8	141.6	152.7	144.6	137.0	575.9
	Sensor Application Products	26.8	32.7	36.1	35.1	130.8	39.0	45.9	45.6	39.0	169.5
	Magnetic Application Products	60.6	65.4	64.0	58.4	248.4	55.1	54.7	47.5	43.3	200.6
	Energy Application Products	199.6	235.5	256.1	274.1	965.3	260.1	342.3	331.4	239.5	1,173.4
	Other	11.3	12.5	13.3	12.6	49.7	14.6	15.9	17.8	13.1	61.4
	Total	420.1	474.1	499.7	508.3	1,902.1	510.5	611.5	587.0	471.9	2,180.8
Operating profit	Passive Components	18.1	21.5	22.5	14.8	76.8	24.6	29.6	26.0	15.3	95.5
	Sensor Application Products	(3.2)	1.0	3.1	(1.2)	(0.3)	2.8	4.4	5.6	(2.0)	10.7
	Magnetic Application Products	2.9	2.3	3.6	(4.2)	4.5	(0.7)	(1.8)	(13.9)	(40.0)	(56.4)
	Energy Application Products	23.4	34.3	39.0	26.5	123.2	27.3	53.5	59.8	6.7	147.4
	Other	(1.0)	(0.3)	(0.1)	(0.1)	(1.4)	0.4	(0.2)	0.9	(1.5)	(0.4)
	Subtotal	40.2	58.7	68.1	35.7	202.8	54.4	85.5	78.3	(21.4)	196.8
	Adjustment	(8.9)	(8.5)	(8.4)	(10.3)	(36.1)	(9.8)	(9.8)	(10.0)	1.5	(28.0)
	Total	31.3	50.3	59.7	25.5	166.8	44.6	75.7	684	(19.9)	168.8
Operating profit margin		7.5%	10.6%	11.9%	5.0%	8.8%	8.7%	12.4%	11.6%	(4.2)%	7.7%
USD (JPY)		109.50	110.07	113.67	116.14	112.33	129.36	138.20	141.75	132.40	135.46
EUR (JPY)		131.90	129.83	130.06	130.35	130.53	137.95	139.39	144.26	141.95	140.89

Status of inclusion in the ESG Index / Recognition by investors and rating agencies







*1,2,3 THE INCLUSION OF TDK CORPORATION IN ANY MSCI INDEX, AND THE USE OF MSCI LOGOS, TRADEMARKS, SERVICE MARKS OR INDEX NAMES HEREIN, DO NOT CONSTITUTE A SPONSORSHIP, ENDORSEMENT OR PROMOTION OF TDK CORPORATION BY MSCI OR ANY OF ITS AFFILIATES. THE MSCI INDEXES ARE THE EXCLUSIVE PROPERTY OF MSCI. MSCI AND THE MSCI INDEX NAMES AND LOGOS ARE TRADEMARKS OR SERVICE MARKS OF MSCI OR ITS AFFILIATES.

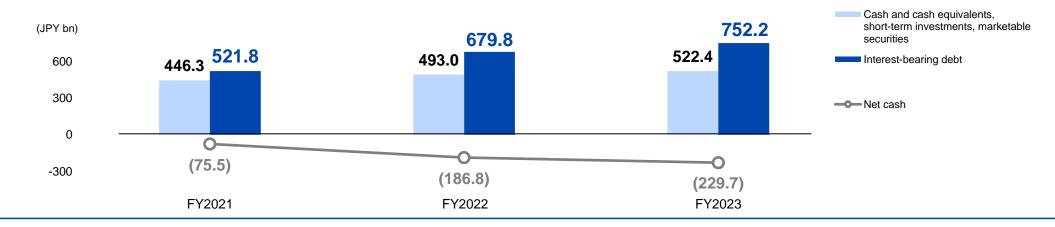
Financial position

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(JPY bn)	FY2021	FY2022	FY2023	Change vs. FY2022 (JPY bn)
Total assets	2,359.7	3,041.7	3,147.0	+105.4
Total liabilities	1,398.0	1,737.9	1,684.2	(53.7)
Total equity attributable to owners of parent	958.9	1,300.3	1,458.4	+158.1
Ratio of equity attributable to owners of parent	40.6%	42.8%	46.3%	+3.5pts
Cash and cash equivalents, short-term investments, marketable securities	446.3	493.0	522.4	+29.4
Interest-bearing debt*1	521.8	679.8	752.2	+72.3
Net cash ^{*2}	(75.5)	(186.8)	(229.7)	(43.0)

*1: Borrowings + bonds + lease liabilities

*2: Cash and cash equivalents, short-term investments, marketable securities - interest-bearing debt

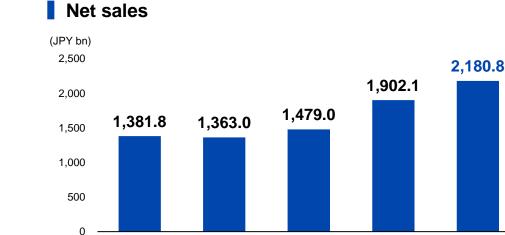


Annual sales by market (FY2019 – FY2023)



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FY20

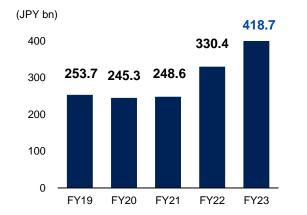
100% 3.9% 4.4% 5.0% 5.1% 6.2% 17.9% 17.0% 17.5% 16.9% 20.3% 80% Others 60% Industrial 60.3% 58.6% 61.8% 60.1% 55.4% equipment 40% 20% 18.4% 18.0% 19.2% 16.8% 17.4% Automotive 0% FY19 FY20 FY21 FY22 FY23

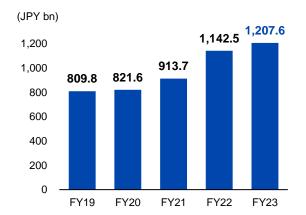
FY21

FY22

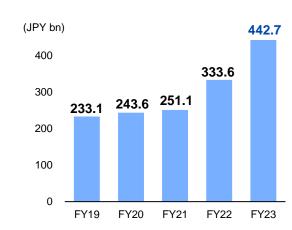
FY23

Automotive

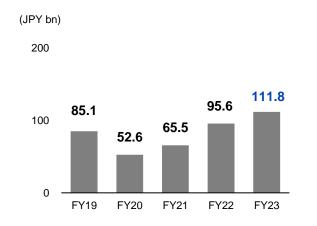




Industrial equipment



Others



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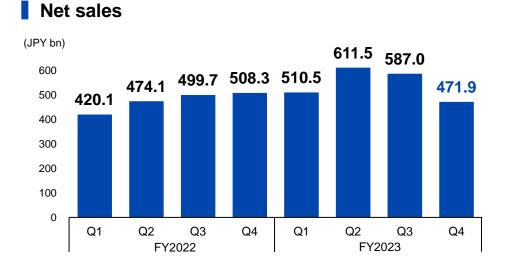
FY19

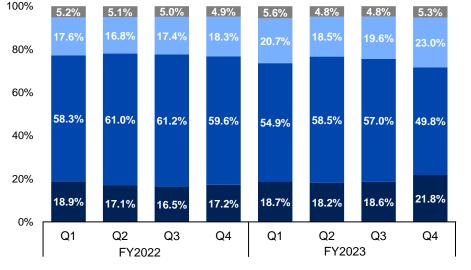
Quarterly sales by market (FY2022 – FY2023)



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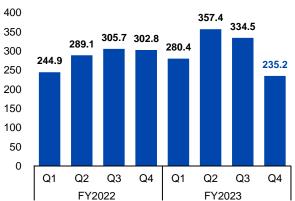




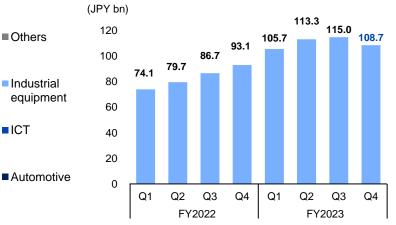
Automotive



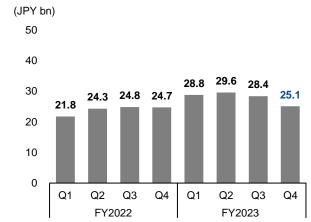




Industrial equipment



Others

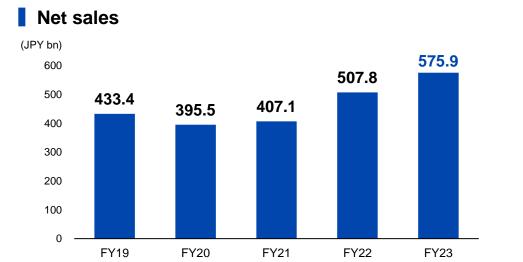


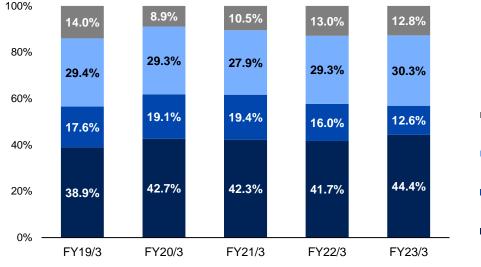
(Note) In accordance with the redefinition of markets in 1Q of FY2023, the prior year's sales are also reclassified to conform to the new segmentation.

Others

■ICT

Annual sales by market (FY2019 – FY2023)

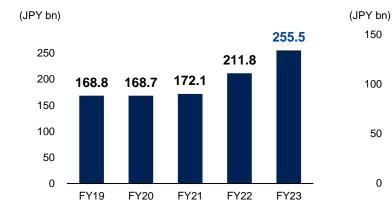




Automotive

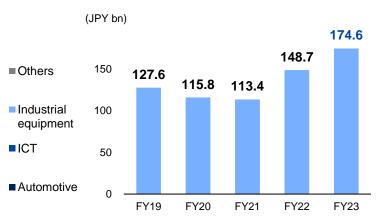


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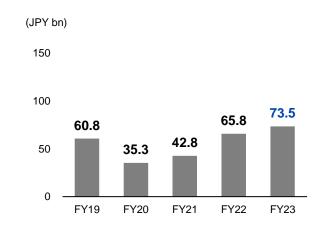


100 81.5 78.8 76.3 75.7 72.3 50 0 FY19 FY20 FY21 FY22 FY23

Industrial equipment



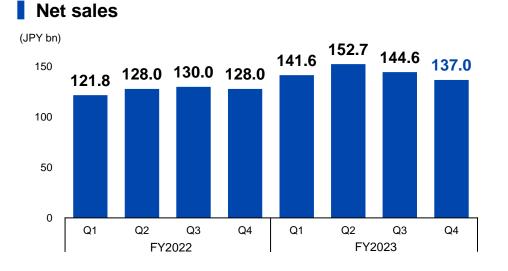
Others

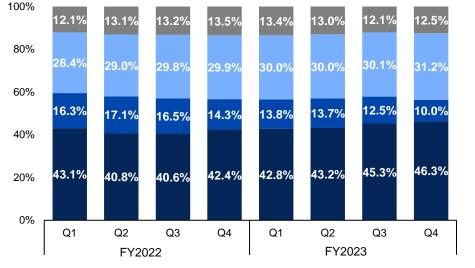


Passive Components

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Quarterly sales by market (FY2022 – FY2023) Passive Components





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(Note) In accordance with the redefinition of markets in 1Q of FY2023, the prior year's sales are also reclassified to conform to the new segmentation.

Others

Industrial

ICT

equipment

Automotive

Automotive

(JPY bn)

40

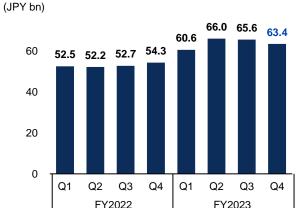
20

0

34.6

Q1





FY2023 Industrial equipment

43.5 42.8

45.8

Q2 Q3

FY2023

Q4

42.5

Q1

37.1 38.7 38.2

Q2 Q3

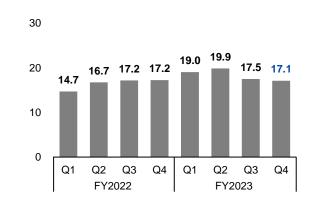
FY2022

Q4



Others

(JPY bn)



(JPY bn)

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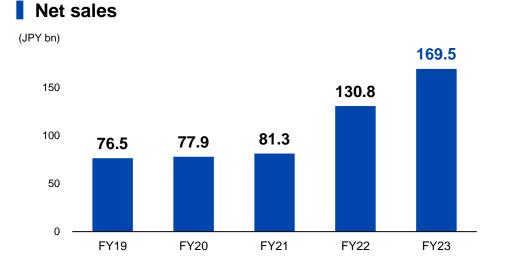


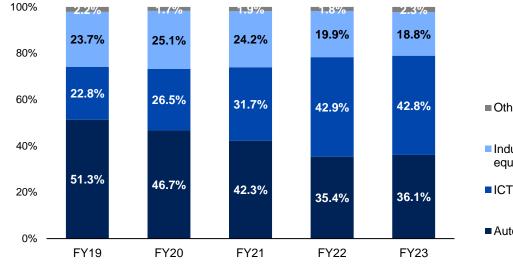
Annual sales by market (FY2019 – FY2023)

Sensor Application Products

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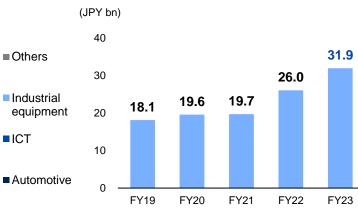


Automotive

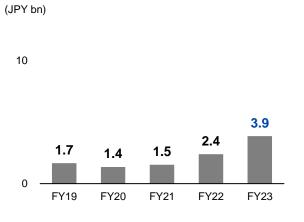




Industrial equipment

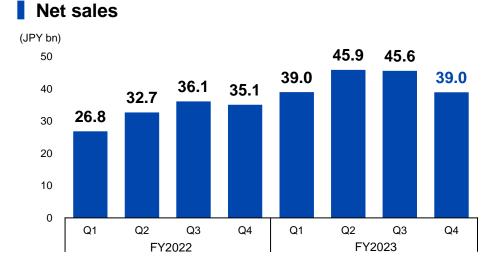


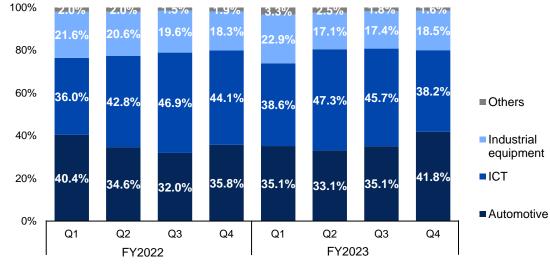
Others



Quarterly sales by market (FY2022 - FY2023) Sensor Application Products

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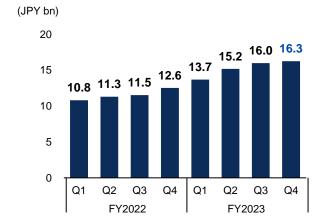


(Note) In accordance with the redefinition of markets in 1Q of FY2023, the prior year's sales are also reclassified to conform to the new segmentation.

Automotive



(JPY bn)



8.9

Q1

7.8 8.0

Q2 Q3

FY2023

7.2

Q4

Industrial equipment

7.1

Q2 Q3

FY2022

6.4

Q4

6.7

5.8

Q1

(JPY bn)

10

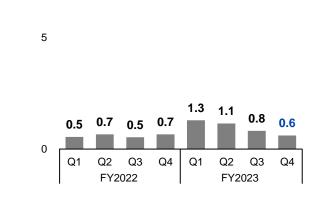
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30 25 21.7 20.9 20 17.0 15.5 15.1 14.0 15 9.7 10 5 0 Q3 Q2 Q4 Q1 Q2 Q3 Q1 Q4 FY2022 FY2023

Others



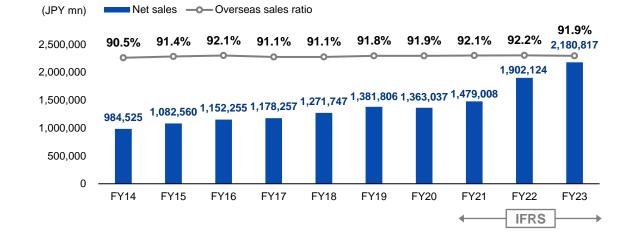


FY2023 Full Year Performance Briefing

Financial information: 10-year historical trend

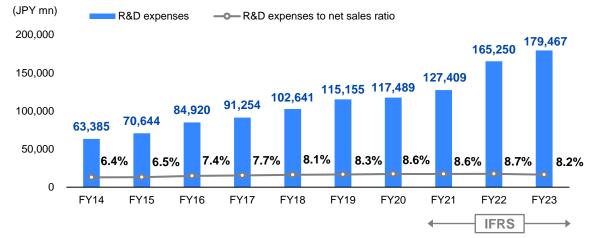
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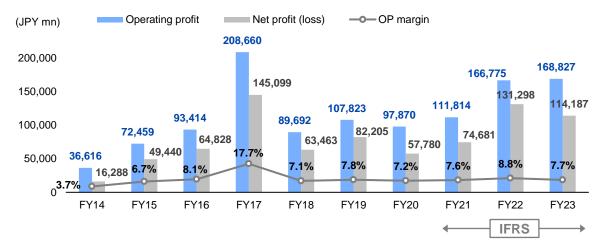


Net sales, Overseas sales ratio

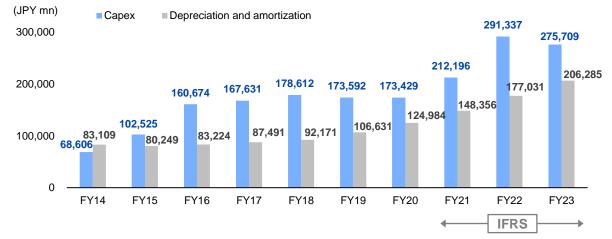




Operating profit, Net profit, OP margin



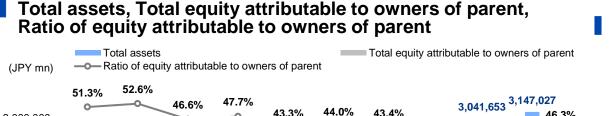


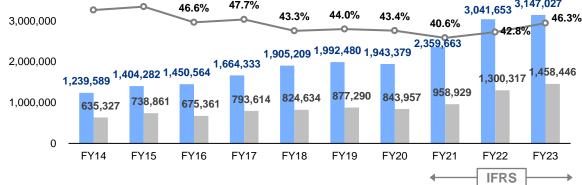


Financial information: 10-year historical trend

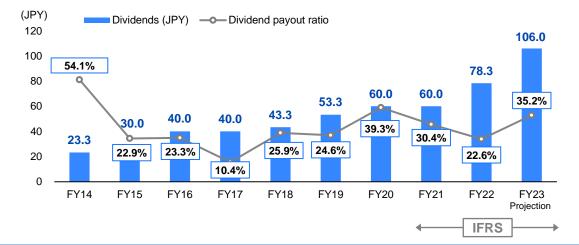




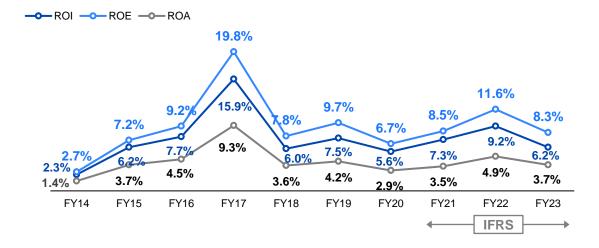




Dividends, Dividend payout ratio



ROI, ROE, ROA



Number of employees



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