#### Information 🕸 TDK Press



# Notice of Partial Revision of Consolidated Financial Results for the FY March 2022 (U.S. GAAP)

May 25, 2022

TDK Corporation hereby announces that there are partial errors in Consolidated Financial Results for the FY March 2022 (U.S. GAAP) released on May 11, 2022, as follows.

#### 1. Details and reason for the revision

This is to correct the submitted consolidated results (U.S. GAAP) for FY March 2022 due to the discovery of an error regarding the recording of tax expenses.

The main corrections are the reduction of "Other noncurrent liabilities" as of the end of the current period in the consolidated balance sheets, the reduction of "Income taxes" as of the current period in the consolidated statements of income, and the related items.

As a result, "Total liabilities" and "Total equity" in the consolidated balance sheets as of March 31, 2022 decreased by 6,126 million yen and increased by 6,126 million yen, respectively, and "Net income attributable to TDK" in the consolidated statements of income increased by 6,126 million yen.

#### 2. Contents of the revision

Due to the large number of corrections, the full text with the corrections is attached and the revisions are presented with underline.

#### Contact for media

| Contact |                   | Phone           | Mail            |               |
|---------|-------------------|-----------------|-----------------|---------------|
|         | Mr. Satoshi Sakai | TDK Corporation | +81 3 6778-1055 | ir@jp.tdk.com |

**TDK Corporation** 1 / 1



TDK Corporation May 11, 2022

Contact;

TDK Corporation (Tokyo)

IR&SR Group Satoshi Sakai

+81(3)6778-1055

### Consolidated results (U.S. GAAP) for FY March 2022

Summary (April 1, 2021 - March 31, 2022)

| Summary (April 1, 2021 - March 31, 2022) |                           |          |                           |  |                    |         |           |  |  |
|--|---------------------------|----------|---------------------------|--|--------------------|---------|-----------|--|--|
| Term                                     | FY2021                    |          | FY2022                    |  |                    | Chang   |           |  |  |
|  | (April 1, 2020 - March 31 | 1, 2021) | (April 1, 202             | (April 1, 2021 - March 31, 2022)       |                    |         | Change    |  |  |
| Item                                     | (Yen millions)            | %        | (Yen millions)            | (Yen millions) % (U.S.\$ thousands) (Y |                    |         | Change(%) |  |  |
| Net sales                                | 1,479,008                 | 100.0    | 1,902,124                 | 100.0                                  | 15,591,180         | 423,116 | 28.6      |  |  |
| Operating income                         | 111,535                   | 7.5      | 166,665                   | 8.8                                    | 1,366,107          | 55,130  | 49.4      |  |  |
| Income before income taxes               | 121,904                   | 8.2      | 234,185                   | 12.3                                   | 1,919,550          | 112,281 | 92.1      |  |  |
| Net income attributable to TDK           | 79,340                    | 5.4      | <u>183,632</u> <u>9.7</u> |  | 1,505,181          | 104,292 | 131.4     |  |  |
| Per common share :                       |                           |          |                           |  |                    |         |           |  |  |
| Net income                               |                           |          |                           |  |                    |         |           |  |  |
| attributable to TDK / Basic              | Yen 209.36                |          | Yen 484.5                 | 3                                      | <u>U.S.\$ 3.97</u> |         |           |  |  |
| Net income                               |                           |          |                           |  |                    |         |           |  |  |
| attributable to TDK / Diluted            | Yen 208.93                |          | Yen 483.4                 | 2                                      | <u>U.S.\$ 3.96</u> |         |           |  |  |
| Capital expenditures                     | 212,355                   | -        | 291,373                   | -                                      | 2,388,303          | 79,018  | 37.2      |  |  |
| Depreciation and amortization            | 140,285                   | 9.5      | 168,742                   | 8.9                                    | 1,383,131          | 28,457  | 20.3      |  |  |
| Research and development                 | 127,046                   | 8.6      | 163,787                   | 8.6                                    | 1,342,516          | 36,741  | 28.9      |  |  |
| Result of financial income (loss)        | 6,201                     | -        | 3,772                     | -                                      | 30,918             | (2,429) | -         |  |  |
| Ratio of overseas production             | 86.2%                     | -        | 89.0%                     | -                                      | -                  |         |           |  |  |
| Number of employees                      | 129,284                   | -        | 116,808                   | -                                      | -                  |         |           |  |  |

#### Notes:

- 1. U.S.\$1=Yen 122, for convenience only.
- 2. TDK split one share of its common stock into three shares on effective date of October 1, 2021. "Net income attributable to TDK" is calculated based on the assumption that the stock split was conducted on April 1, 2020.

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## [Summary Information and Financial Statements]

#### 1. Business Results

#### (1) Summary Information Regarding Consolidated Business Results

Consolidated results for fiscal 2022, the year ended March 31, 2022, were as follows.

In fiscal 2022, while the global economy was affected by the resurgence of the COVID-19 pandemic and concerns over political conflicts such as the tensions between the U.S. and China, corporate capital expenditure remained brisk as social and economic activities were gradually normalized and production activities continued to rebound. Since the beginning of the fourth quarter, however, geopolitical risks rapidly increased as a result of Russia's invasion of Ukraine, causing heightened concerns over the supply of materials and energy and soaring prices. As a result, the outlook of the global economy remained unclear.

Looking at the electronics market, which has a large bearing on the consolidated performance of TDK, production volume in the automotive market remained flat from the previous fiscal year due to the supply chain constraints in components procurement. However, automotive-related demand remained strong on the back of an increase in the number of components installed per vehicle and stockpiling by customers. In the Information and Communications Technology (ICT) market, demand for notebook PCs and tablets remained strong. On the other hand, smartphone production volume for fiscal 2022 fell below that of the previous fiscal year as the resurgence of COVID-19 and other factors negatively affected components procurement and demand. Production of Hard Disk Drives (HDDs) for servers remained strong, reflecting a recovery in demand related to data centers. In the industrial equipment market, thanks to strong capital expenditure, demand remained robust.

In this business environment, the TDK's consolidated operating results for fiscal 2022 were as follows.

Summary (April 1, 2021 - March 31, 2022)

| ~ u (1-p111 1, 2021                   | · · · · · , · · ,         |         |                |            |                    |                |              |
|---------------------------------------|---------------------------|---------|----------------|------------|--------------------|----------------|--------------|
| Term                                  | FY2021                    | F       | Change         |            |                    |                |              |
|                                       | (April 1, 2020 - March 31 | , 2021) | (April 1, 202  | 1 - Marc   | h 31, 2022)        | Change         |              |
| Item                                  | (Yen millions)            | %       | (Yen millions) | %          | (U.S.\$ thousands) | (Yen millions) | Change(%)    |
| Net sales                             | 1,479,008                 | 100.0   | 1,902,124      | 100.0      | 15,591,180         | 423,116        | 28.6         |
| Operating income                      | 111,535                   | 7.5     | 166,665        | 8.8        | 1,366,107          | 55,130         | 49.4         |
| Income before income taxes            | 121,904                   | 8.2     | 234,185        | 12.3       | 1,919,550          | 112,281        | 92.1         |
| Net income attributable to TDK        | 79,340                    | 5.4     | <u>183,632</u> | <u>9.7</u> | <u>1,505,181</u>   | <u>104,292</u> | <u>131.4</u> |
| Per common share :                    |                           |         |                |            |                    |                |              |
| Net income                            |                           |         |                |            |                    |                |              |
| attributable to TDK / Basic Yen 209.3 |                           |         | Yen 484.53     |            | U.S.\$ 3.97        |                |              |
| Net income                            |                           |         |                |            |                    |                |              |
| attributable to TDK / Diluted         | Yen 208.93                |         | Yen 483.42     | 2          | <u>U.S.\$ 3.96</u> |                |              |

#### Notes:

<sup>1.</sup> U.S.\$1=Yen 122, for convenience only.

<sup>2.</sup> TDK split one share of its common stock into three shares on effective date of October 1, 2021. "Net income attributable to TDK" is calculated based on the assumption that the stock split was conducted on April 1, 2020.

Income before income taxes for fiscal 2022 include gain on valuation of investment securities of ¥60.2 billion. Average yen exchange rates for the U.S. dollar and the euro during fiscal 2022 were ¥112.33 and ¥130.53, respectively, as the yen depreciated 5.9% against the U.S. dollar and 5.5% against the euro. As a result of these factors and fluctuations in foreign exchange rates, net sales increased by approximately ¥125.7 billion and operating income increased by approximately ¥6.9 billion.

#### **Sales by Product**

| Term                          | FY20<br>(April 1,<br>March 31 | 2020 - |                | FY2022<br>(April 1, 202<br>March 31, 20 | Change             |                |           |
|-------------------------------|-------------------------------|--------|----------------|---|--------------------|----------------|-----------|
| Product                       | (Yen millions)                | %      | (Yen millions) | %                                       | (U.S.\$ thousands) | (Yen millions) | Change(%) |
| Capacitors                    | 158,182                       | 10.7   | 198,110        | 10.4                                    | 1,623,852          | 39,928         | 25.2      |
| Inductive Devices             | 139,990                       | 9.4    | 179,944        | 9.5                                     | 1,474,951          | 39,954         | 28.5      |
| Other Passive Components      | 108,954                       | 7.4    | 127,144        | 6.7                                     | 1,042,164          | 18,190         | 16.7      |
| Passive Components            | 407,126                       | 27.5   | 505,198        | 26.6                                    | 4,140,967          | 98,072         | 24.1      |
| Sensor Application Products   | 81,345                        | 5.5    | 130,769        | 6.9                                     | 1,071,877          | 49,424         | 60.8      |
| Magnetic Application Products | 199,253                       | 13.5   | 248,446        | 13.1                                    | 2,036,442          | 49,193         | 24.7      |
| Energy Application Products   | 740,227                       | 50.0   | 965,345        | 50.7                                    | 7,912,664          | 225,118        | 30.4      |
| Other                         | 51,057                        | 3.5    | 52,366         | 2.7                                     | 429,230            | 1,309          | 2.6       |
| Total                         | 1,479,008                     | 100.0  | 1,902,124      | 100.0                                   | 15,591,180         | 423,116        | 28.6      |
| Overseas sales                | 1,361,803                     | 92.1   | 1,753,086      | 92.2                                    | 14,369,557         | 391,283        | 28.7      |

#### Note:

#### 1) Passive Components Segment

This segment is made up of (1) Capacitors, (2) Inductive Devices, and (3) Other Passive Components. Sales in the Passive Components segment were \(\frac{4}{505},198\) million (U.S.\(\frac{4}{140},967\) thousand), up 24.1\% year on year from \(\frac{4}{407},126\) million.

Capacitors is made up of Ceramic Capacitors, Aluminum Electrolytic Capacitors, and Film Capacitors. Sales in the Capacitors were ¥198,110 million (U.S.\$ 1,623,852 thousand), up 25.2% year on year from ¥158,182 million. Sales of Ceramic Capacitors increased to the automotive market. Sales of Aluminum Electrolytic Capacitors and Film Capacitors increased to the industrial equipment market.

Sales of Inductive Devices increased by 28.5% year on year from \(\pm\)139,990 million to \(\pm\)179,944 million (U.S.\(\pm\) 1,474,951 thousand). Sales increased to the automotive and the industrial equipment markets.

Other Passive Components include High-Frequency Devices, Piezoelectric Material Products and Circuit Protection Components. Sales of Other Passive Components increased by 16.7% year on year from \mathbb{\pmathbb{\text{108,954}}} million to \mathbb{\mathbb{\text{127,144}}} million (U.S.\mathbb{\mathbb{\text{1,042,164}}} thousand). Sales increased mainly to the industrial equipment market.

<sup>1</sup> U.S.\$1=Yen 122, for convenience only.

#### 2) Sensor Application Products Segment

This segment is made up of Temperature and Pressure Sensors, Magnetic Sensors and MEMS Sensors. Segment sales increased by 60.8% year on year from \(\pm\)81,345 million to \(\pm\)130,769 million (U.S.\(\pm\)1,071,877 thousand). Sales increased mainly to the ICT market.

#### 3) Magnetic Application Products Segment

This segment is made up of HDD Heads, HDD Suspension Assemblies, and Magnets. Segment sales increased by 24.7% year on year from ¥199,253 million to ¥248,446 million (U.S.\$ 2,036,442 thousand). Sales of HDD Heads and HDD Suspension Assemblies increased to the ICT market. Sales of Magnets increased to the automotive market.

#### 4) Energy Application Products Segment

This segment is made up of Energy Devices (Rechargeable Batteries) and Power Supplies. Segment sales increased by 30.4% from ¥740,227 million to ¥965,345 million (U.S.\$ 7,912,664 thousand). Sales of Energy Devices increased significantly mainly to the ICT market.

#### 5) Other

Other includes Mechatronics (Production Equipment), Camera Module Micro Actuators for smartphones, and Others. Segment sales increased by 2.6% year on year from ¥51,057 million to ¥52,366 million (U.S.\$ 429,230 thousand). Sales of Mechatronics increased to the industrial equipment market. Sales of Camera Module Micro Actuators for smartphones decreased to the ICT market.

The main businesses making up the four reporting segments and Other, which includes products not included in these reporting segments, are as follows:

| Classification                | Constituent Main Business  |
|-------------------------------|--|
| Passive Components            | Ceramic Capacitors, Aluminum Electrolytic Capacitors, Film Capacitors, |
|                               | Inductive Devices (Coils/Ferrite Cores/Transformers),                  |
|                               | High-Frequency Devices, Piezoelectric Material Products,               |
|                               | Circuit Protection Components  |
| Sensor Application Products   | Temperature and Pressure Sensors, Magnetic Sensors, MEMS Sensors       |
| Magnetic Application Products | HDD Heads, HDD Suspension Assemblies, Magnets                          |
| Energy Application Products   | Energy Devices (Rechargeable Batteries), Power Supplies                |
| Other                         | Mechatronics (Production Equipment), Camera Module Micro Actuators for |
|                               | smartphones, Others  |

## [Sales by Region]

Overseas sales increased by 28.7% year on year from \(\pm\)1,361,803 million to \(\pm\)1,753,086 million (U.S.\(\pm\) 14,369,557 thousand). Overseas sales accounted for 92.2% of consolidated net sales, a 0.1 percentage point increase from 92.1% one year earlier. Detailed information on sales by region can be found in the consolidated supplementary information on page 29.

#### [Fiscal 2023 Consolidated Projections]

In fiscal 2023, although concerns over the resurgence of COVID-19 remain, the economy is expected to remain on a recovery trend as the pace of economic normalization accelerates as a result of the progress in COVID-19 vaccine programs and the development of COVID-19 drugs. On the other hand, there have been growing concerns over economic downturn against the backdrop of heightened geopolitical risks resulting from Russia's invasion of Ukraine and the lockdown measures in some regions affected by the resurgence of COVID-19. In the electronics market, TDK foresees that the production volume of automobiles will exceed the level of fiscal 2022 as constraints on the supply of components gradually ease. TDK also predicts that the production volume of notebook PCs and tablets, whose production volume has remained at a high level on the back of growing demand, will fall below the level of fiscal 2022. As for smartphones, the production volume is expected to remain at the same level as in fiscal 2022, given the effects of heightened geopolitical risks and the resurgence of COVID-19 on demand. TDK also forecasts that the production volume of HDDs for servers used at data centers will remain at a similar level as in fiscal 2022.

Based on these assumptions, TDK has set the following projections for consolidated operating results, capital expenditures, depreciation and amortization, and research and development expenses for fiscal 2023. TDK has voluntarily applied the International Financial Reporting Standards ("IFRS") on its securities reports starting from fiscal 2022. Gain on valuation of investment securities of ¥60.2 billion recorded in fiscal 2022 is included in "Other income (deductions)" in the consolidated statements of income in consolidated financial statements based on the U.S. GAAP. However, in consolidated financial statements based on the IFRS, it will be reported under "Net change in fair value of equity instruments measured at fair value through other comprehensive income" in the consolidated statements of comprehensive income and not under "Other income (deductions)" in the consolidated statements of income.

| Term  | FY2023<br>(April 1, 2022 -<br>March 31, 2023) | FY2022<br>(April 1, 2021 -<br>March 31, 2022) | FY2022<br>(April 1, 2021 -<br>March 31, 2022) | vs FY2022      |      |  |
|---|---|---|---|----------------|------|--|
|   | Projection in<br>May '22<br>(IFRS)            | Actual (IFRS, estimates)                      | Actual<br>(U.S. GAAP)                         | Changes        |      |  |
| Item  | (Yen millions)                                | (Yen millions)                                | (Yen millions)                                | (Yen millions) | %    |  |
| Net sales                                   | 2,200,000                                     | 1,902,124                                     | 1,902,124                                     | 297,876        | 15.7 |  |
| Operating profit                            | 185,000                                       | 166,775                                       | 166,665                                       | 18,225         | 10.9 |  |
| Profit before tax                           | 190,000                                       | 172,490                                       | 234,185                                       | 17,510         | 10.2 |  |
| Net profit attributable to owners of parent | 145,000                                       | 131,298                                       | 183,632                                       | 13,702         | 10.4 |  |
| Capital expenditures                        | 300,000                                       | 291,337                                       | 291,373                                       | <u>8,663</u>   | 3.0  |  |
| Depreciation and amortization               | 200,000                                       | 177,031                                       | 168,742                                       | 22,969         | 13.0 |  |
| Research and development                    | 190,000                                       | 165,250                                       | 163,787                                       | 24,750         | 15.0 |  |

#### (Note)

The consolidated forecasts for fiscal 2023 are calculated in accordance with IFRS. Account titles are presented in accordance with IFRS. The actual IFRS figures for fiscal 2022 used in the calculation of percentage change from the previous fiscal year are approximate estimates at this time.

#### (Exchange Rate Forecast)

Average yen exchange rates against the U.S. dollar and the euro of ¥120 and ¥130 respectively will be assumed for fiscal 2023.

#### **Cautionary Statements with Respect to Forward-Looking Statements**

This material contains forward-looking statements, including projections, plans, policies, management strategies, targets, schedules, understandings, and evaluations about TDK Corporation and/or its group companies ("TDK"). These forward-looking statements are based on the current forecasts, estimates, assumptions, plans, beliefs, and evaluations of TDK in light of information currently available to it, and contain known and unknown risks, uncertainties and other factors.

TDK therefore wishes to caution readers that, being subject to risks, uncertainties and other factors, TDK's actual results, performance, achievements or financial positions could be materially different from any future results, performance, achievements or financial positions expressed or implied by these forward-looking statements, and TDK undertakes no obligation to publicly update or revise any forward-looking statements after the issue of this material except as provided for in applicable laws and ordinances.

The electronics markets in which TDK operates are highly susceptible to rapid changes. Risks, uncertainties and other factors that can have significant effects on TDK include, but are not limited to, shifts in technology, fluctuations in demand, prices, interest and foreign exchange rates, and changes in economic environments, conditions of competition, laws, and regulations.

### (2) Summary Information Regarding Consolidated Financial Position

1) The following table summarizes TDK's consolidated balance sheet as of March 31, 2022.

Total assets  $$\frac{$$3,086,924$ million}{$$1,346,683$ million}$ (28.5\% increase)}$ Total TDK stockholders' equity  $$\frac{$$1,346,683$ million}{$$43.6\%$}$ (34.2\% increase)}$ Stockholders' equity ratio  $$\frac{$43.6\%}{$}$$  (1.8 point increase)

As of March 31, 2022 total assets increased by ¥685,491 million compared with March 31, 2021. Net liquidity (cash and cash equivalent, short-term investments, marketable securities) increased by ¥46,716 million. Net property, plant and equipment, inventories, and long-term advances to vendors increased by ¥170,205 million, ¥148,543 million, and ¥121,370 million respectively.

Total liabilities increased by  $\frac{\$341,658 \text{ million}}{\$4341,658 \text{ million}}$  from March 31, 2021. Long-term debt (including current installments of long-term debt) and trade payables increased by \$175,236 million and \$135,759 million respectively. Issuance of bonds by \$99,606 million in December 2021 is included in the increase of long-term debt.

Total TDK stockholders' equity, which is included in total equity, increased by  $\frac{343,145}{100}$  million from March 31, 2021. Accumulated other comprehensive income (loss) increased by  $\frac{183,550}{100}$  million, mainly from foreign currency translation adjustments. Retained earnings increased by  $\frac{149,464}{1000}$  million.

#### 2) Cash Flows

(Yen millions)

|  | FY 2021   | FY 2022   | Change   |
|--|-----------|-----------|----------|
| Net cash provided by operating activities                    | 222,814   | 169,620   | (53,194) |
| Net cash used in investing activities                        | (231,488) | (281,194) | (49,706) |
| Net cash provided by financing activities                    | 29,193    | 122,758   | 93,565   |
| Effect of exchange rate changes on cash and cash equivalents | 27,151    | 47,768    | 20,617   |
| Net increase in cash and cash equivalents                    | 47,670    | 58,952    | 11,282   |
| Cash and cash equivalents at beginning of period             | 332,717   | 380,387   | 47,670   |
| Cash and cash equivalents at end of period                   | 380,387   | 439,339   | 58,952   |

Operating activities provided net cash of \\$169,620 million (U.S.\\$1,390,328 thousand), a decrease of \\$53,194 million year on year. It mainly came from increase in long-term advances to vendors.

Investing activities used net cash of \(\pm\)281,194 million (U.S.\(\pm\)2,304,869 thousand), an increase of \(\pm\)49,706 million year on year. It mainly came from increase of capital expenditures.

Financing activities provided net cash of ¥122,758 million (U.S.\$1,006,213 thousand), an increase of ¥93,565 million year on year. It mainly came from increase in debt, which is a result of issuance of corporate bonds.

#### 3) Trends in Cash Flow Indicators

|   | FY2019 | FY2020 | FY2021 | FY2022      |
|---|--------|--------|--------|-------------|
| 1) Stockholders' equity ratio (%)                         | 44.0   | 43.4   | 41.8   | <u>43.6</u> |
| 2) Stockholders' equity ratio on a market value basis (%) | 55.0   | 54.5   | 80.6   | 54.8        |
| 3) No. of years to redeem debt                            | 3.71   | 1.91   | 2.17   | 3.76        |
| 4) Interest coverage ratio (times)                        | 33.8   | 60.6   | 63.2   | 35.5        |

#### [Notes]

- 1) Stockholders' equity ratio = Total stockholders' equity/Total assets
- 2) Stockholders' equity ratio on a market value basis = Market capitalization (\*1)/Total assets
- (\*1) Market capitalization = Closing price of TDK's common shares on the Tokyo Stock Exchange at fiscal year-end x Shares issued and outstanding at fiscal year-end after deducting treasury shares
- 3) No. of years to redeem debt = Interest-bearing liabilities (\*2)/Cash flows from operating activities (\*3)
- (\*2) Interest-bearing liabilities: "Short-term debt," "current installments of long-term debt," and "long-term debt, excluding current installments" on the consolidated balance sheets.
- (\*3) Cash flows from operating activities: "Net cash provided by operating activities" on the consolidated statements of cash flows.
- 4) Interest coverage ratio = Cash flows from operating activities/Interest payments (\*4)
- (\*4) Interest payments: "Interest expense" on the consolidated statements of income

# (3) Fundamental Policy for Distribution of Earnings, and Fiscal 2022 and Fiscal 2023 Dividends

TDK recognizes that achieving increase in corporate value over the medium- and long-term ultimately translates into higher shareholder value. In line with this understanding, TDK's fundamental policy is to work to consistently increase dividends through growth in earnings per share. By actively investing for growth, mainly in the development of new products and technologies in key fields so as to respond precisely to rapid technological innovation in the electronics industry, TDK is aiming to increase a medium- and long-term corporate value. Accordingly, TDK actively reinvests its earning in business activities and determines its dividends taking into consideration comprehensive factors, including return on equity (ROE) and dividends on equity (DOE) on a consolidated basis, as well as changes in the business environment, among other factors.

TDK plans to pay a year-end dividend of ¥45 per common share, subject to approval at the ordinary general meeting of shareholders scheduled for June 24, 2022. Combined with the interim dividend of ¥100 (conversion after the stock split: ¥33.33) per common share paid in December 2021, the planned dividend per common share applicable to the year will be ¥78.33 (conversion after the stock split). TDK split one share of its common stock into three shares with the effective date of October 1, 2021.

TDK plans to pay an interim dividend of ¥53 per common share and a year-end dividend of ¥53 per common share respectively in Fiscal 2023.

(Yen)

|                                    | FY 2023  | FY 2022            |
|------------------------------------|----------|--------------------|
|                                    | Forecast |                    |
| Interim dividend                   | 53.00    | (Actual) 100.00    |
| (Conversion after the stock split) |          | (33.33)            |
| Year-end dividend                  | 53.00    | (Forecast) (45.00) |
| Annual dividend                    | 106.00   | -                  |
| (Conversion after the stock split) |          | (Forecast) (78.33) |

#### 2. Management Policies

#### (1) Fundamental Management Policy

TDK was founded as a venture enterprise in 1935 for the purpose of industrializing a magnetic material called ferrite, which was invented at the Tokyo Institute of Technology. TDK's corporate motto is "Contribute to culture and industry through creativity," a message that embodies the company's founding spirit. Guided by this spirit, in the ensuing years TDK has sought to refine its materials and process technologies, as it develops new products that satisfy market needs. Concurrently, TDK has advanced globalization and diversification of its business operations while actively pursuing M&As, collaboration with external partners and other initiatives. As a result, TDK today is engaged in four main businesses: Passive Components, Sensor Application Products, Magnetic Application Products, and Energy Application Products.

Looking ahead, TDK would like to remain a dynamic company that continues to deliver even higher value to all stakeholders, including shareholders, customers, suppliers, employees and local communities, by bringing together the entire Group's strengths while taking full advantage of the strengths of each Group company, and constantly drawing on innovative thinking and a willingness to tackle new challenges.

#### (2) Targeted Management Indicators

To realize this fundamental management policy, TDK conducts its business activities with reference to the following indicators.

#### (Important Fundamental Management Indicator)

\* TVA (TDK Value Added)

TVA measures the added value newly created by the company's business activities and is an important decision-making tool for management.

TVA is the TDK Group's proprietary value-added indicator that compares earnings after taxes but without deducting interest expenses with the minimum profit (cost of shareholders' equity) required for the business assets of each business.

#### (Indicator for Managing Environmental Performance)

\* CO<sub>2</sub> Emissions Reductions

As part of its environmental action plan to promote business activities in harmony with the natural environment, TDK has set a target for CO<sub>2</sub> emissions reductions.

#### (3) Medium- and Long-Term Management Strategy

The business environment surrounding electronics is now on the threshold of a period of major upheaval. Transformation has begun in earnest, with an energy transformation (EX) driven by the shift from fossil fuels to renewable energy and a digital transformation (DX) driven by the permeation of digital technologies, such as the Internet of Things (IoT) and Artificial Intelligence (AI), to every aspect of society.

The TDK Group regards such changes in the social environment as opportunities for new social contributions and business growth, and has formulated and been implementing its Medium-Term Plan, "Value Creation 2023," that will cover the three years from fiscal 2022 through fiscal 2024. Under "Value Creation 2023," the pursuit of "Social Value," which aims at contributing to the realization of a sustainable society by solving social issues, is set as an objective of all business activities. As a result, we will implement a cycle of increasing "Commercial Value" and "Asset Value" and further creating "Social Value."

Specifically, in order to realize 2CX (Customer Experience and Consumer Experience) by providing solutions that satisfy customers and consumers and providing experiences that exceed expectations, we aim to become an invaluable presence by contributing to addressing two major social issues, namely, DX and EX. For example, in DX, the Group will contribute to the transformation of society through digital technologies by supplying products for high-speed communication networks, sensors, autonomous driving, and robots. In EX, the Group will contribute to the promotion of a decarbonized society by supplying products related to the energy storage, conversion, and control necessary for the creation of a highly energy-efficient society, as well as products related to electric vehicles and renewable energy.

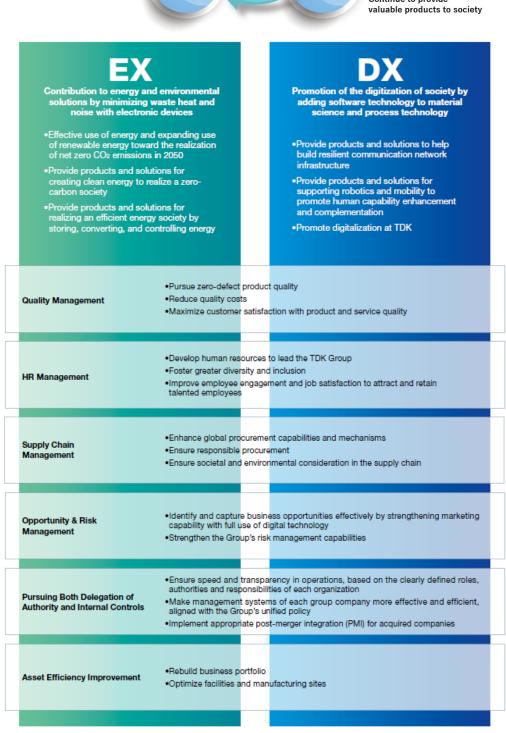
Thus, we will endeavor to capture business opportunities by providing valuable products to society and at the same time establish management systems with a focus on speed. It is our aim to make even greater contributions to society by ensuring corporate transparency and becoming a trusted presence in society.

In order to achieve the Medium-Term Plan, the Group has identified the "TDK Group's Materiality (Key Issues)" as priority management issues for the Group in light of macro trends such as the SDGs, politics and economics, technologies and markets. The "TDK Group's Materiality (Key Issues)" has specified EX and DX as business areas for the Group to focus on toward the creation of social value and growth, and identified "Quality Management," "HR Management," "Supply Chain Management," "Opportunity & Risk Management," "Pursuing Both Delegation of Authority and Internal Controls," and "Asset Efficiency Improvement" as materiality that should be addressed as the basis of value creation.

\*SDGs: International development targets included in the "2030 Agenda for Sustainable Development" adopted by the United Nations Summit held in September 2015

#### <TDK Group's Value Creation Cycle and Materiality (Key Issues)>





#### (4) Pressing Issues

Despite the progress in global rollout of COVID-19 vaccine programs and the development of COVID-19 drugs, it is still unclear when the spread of the virus will be contained, and there remain concerns over the prolonged effects of the pandemic. In addition, heightened geopolitical risks and soaring energy and raw material prices have been affecting economic activities significantly. These effects can dramatically reshape not only economic trends but also the social and industrial landscape. The business environment surrounding the TDK Group could also be altered drastically. However, even amid these changes in the social and industrial landscape, the trends of EX and DX should continue to grow in the electronics market. These trends are expected to bring about the creation of new markets in the Group's business fields. Significant growth opportunities will be presented to the Group by trends that include the widespread adoption of renewable energy and electric vehicles in EX, and the growing use of 5G, the practical use of Advanced Driving Assistance Systems (ADAS) in automobiles, the growing use of IoT and wearable products, and cloud services in DX. It is imperative for TDK to steadily capture these growth opportunities without falling behind these major changes. To this end, TDK will actively conduct research and technological development focused on launching competitive new products in a timely manner and expanding production capacity in line with demand.

TDK also recognizes that addressing the following issues that are identified as materiality is a pressing issue for achieving growth: "Quality Management," "HR Management," "Supply Chain Management," "Opportunity & Risk Management," "Pursuing Both Delegation of Authority and Internal Controls," and "Asset Efficiency Improvement."

For example, in "Supply Chain Management," the Group has been implementing various measures including the steady procurement of raw materials and efforts to tackle human rights issues in supply chains. Furthermore, as part of "Asset Efficiency Improvement," the Group has been reviewing and restructuring its business portfolio. In addition, human resources are the basis of growth. With non-Japanese employees accounting for more than 90% of the Group's workforce, TDK believes that diverse and abundant human resources are a key source of its competitiveness. TDK has continuously engaged in a wide range initiatives of "HR Management" to attract and retain talented human resources.

### 3. Basic Rationale for Selection of Accounting Standards

TDK started to prepare its consolidated financial statements using U.S. GAAP when it issued an American Depositary Receipt ("ADR") in July 1974. In April 2009, TDK delisted its shares on the New York Stock Exchange but maintained its ADR program in the U.S., and continues to use U.S. GAAP when it prepares consolidated financial statements. This was done from the viewpoint of protecting shareholders or investors and enabling them to make comparisons with past disclosures of information.

Based on the resolution adopted at the Board of Directors meeting on February 22, 2022, TDK will voluntary adopt International Financial Reporting Standards ("IFRS") in order to enhance the international comparability of its financial information in the capital markets and to improve the efficiency and quality of group management. The voluntary adoption will take place from the consolidated financial statements of Annual Securities Report for the fiscal 2022. Accordingly, the Summary of Consolidated Financial Results for the fiscal 2022, is planned to be resubmitted on June 24, 2022.

# 4. Consolidated Financial Statements

# (1) Balance Sheets

| ASSETS                                  |                   |          |                   |             |                       |                   |  |  |
|---|-------------------|----------|-------------------|-------------|-----------------------|-------------------|--|--|
| Term                                    | As of March       | 31, 2021 | As o              | of March 31 | , 2022                | Change            |  |  |
| Item                                    | (Yen<br>millions) | %        | (Yen<br>millions) | %           | (U.S.\$<br>thousands) | (Yen<br>millions) |  |  |
| Current assets                          | 1,233,385         | 51.4     | 1,536,434         | 49.8        | 12,593,721            | 303,049           |  |  |
| Cash and cash equivalents               | 380,387           |          | 439,339           |             | 3,601,139             | 58,952            |  |  |
| Short-term investments                  | 65,886            |          | 53,644            |             | 439,705               | (12,242)          |  |  |
| Marketable securities                   | 56                |          | 62                |             | 508                   | 6                 |  |  |
| Net trade receivables                   | 429,454           |          | 524,589           |             | 4,299,910             | 95,135            |  |  |
| Inventories                             | 288,854           |          | 437,397           |             | 3,585,222             | 148,543           |  |  |
| Other current assets                    | 68,748            |          | 81,403            |             | 667,238               | 12,655            |  |  |
| Noncurrent assets                       | 1,168,048         | 48.6     | 1,550,490         | 50.2        | 12,708,934            | 382,442           |  |  |
| Investments in securities               | 44,287            |          | 124,972           |             | 1,024,361             | 80,685            |  |  |
| Net property, plant and equipment       | 784,371           |          | 954,576           |             | 7,824,393             | 170,205           |  |  |
| Right-of-use assets of operating leases | 42,325            |          | 44,560            |             | 365,246               | 2,235             |  |  |
| Goodwill                                | 165,096           |          | 180,941           |             | 1,483,123             | 15,845            |  |  |
| Long-term advances to vendors           | -                 |          | 121,370           |             | 994,836               | 121,370           |  |  |
| Other assets                            | 131,969           |          | 124,071           |             | 1,016,975             | (7,898)           |  |  |
| TOTAL                                   | 2,401,433         | 100.0    | 3,086,924         | 100.0       | 25,302,656            | 685,491           |  |  |

| LIABILITIES AND EQUITY   |                   |                                       |                    |             |                       |                    |  |  |
|--|-------------------|---------------------------------------|--------------------|-------------|-----------------------|--------------------|--|--|
| Term   | As of March       | f March 31, 2021 As of March 31, 2022 |                    |             | Change                |                    |  |  |
| Item   | (Yen<br>millions) | %                                     | (Yen<br>millions)  | %           | (U.S.\$<br>thousands) | (Yen<br>millions)  |  |  |
| Current liabilities  | 1,011,476         | 42.1                                  | 1,036,484          | 33.6        | 8,495,770             | 25,008             |  |  |
| Short-term debt  | 192,938           |                                       | 172,666            |             | 1,415,295             | (20,272)           |  |  |
| Current installments of long-term debt   | 135,125           |                                       | 3,893              |             | 31,910                | (131,232)          |  |  |
| Current portion of operating lease obligations                                       | 8,444             |                                       | 8,690              |             | 71,230                | 246                |  |  |
| Trade payables   | 324,373           |                                       | 460,132            |             | 3,771,574             | 135,759            |  |  |
| Accrued expenses   | 324,753           |                                       | 349,334            |             | 2,863,393             | 24,581             |  |  |
| Other current liabilities  | 25,843            |                                       | 41,769             |             | 342,369               | 15,926             |  |  |
| Noncurrent liabilities   | 383,660           | 16.0                                  | 700,310            | 22.7        | 5,740,246             | 316,650            |  |  |
| Long-term debt, excluding current installments Long-term operating lease obligations | 155,273<br>29,833 |                                       | 461,741<br>31,389  |             | 3,784,762<br>257,287  | 306,468<br>1,556   |  |  |
| Retirement and severance benefits  Other noncurrent liabilities                      | 116,745<br>81,809 |                                       | 105,028<br>102,152 |             | 860,885<br>837,312    | (11,717)<br>20,343 |  |  |
| Total liabilities  | 1,395,136         | 58.1                                  | 1,736,794          | 56.3        | 14,236,016            | 341,658            |  |  |
| Common stock   | 32,641            |                                       | 32,641             | <u> </u>    | 267,549               | -                  |  |  |
| Additional paid-in capital   | -                 |                                       | -                  |             | -                     | -                  |  |  |
| Legal reserve  | 46,403            |                                       | 56,440             |             | 462,623               | 10,037             |  |  |
| Retained earnings  | 1,024,019         |                                       | <u>1,173,483</u>   |             | 9,618,714             | 149,464            |  |  |
| Accumulated  |                   |                                       |                    |             |                       |                    |  |  |
| other comprehensive income (loss)  | (82,733)          |                                       | 100,817            |             | 826,369               | 183,550            |  |  |
| Treasury stock   | (16,792)          |                                       | (16,698)           |             | (136,869)             | 94                 |  |  |
| Total TDK stockholders' equity   | 1,003,538         | 41.8                                  | 1,346,683          | 43.6        | 11,038,386            | 343,145            |  |  |
| Noncontrolling interests   | 2,759             | 0.1                                   | 3,447              | 0.1         | 28,254                | 688                |  |  |
| Total equity   | 1,006,297         | 41.9                                  | 1,350,130          | <u>43.7</u> | 11,066,640            | 343,833            |  |  |
| TOTAL  | 2,401,433         | 100.0                                 | 3,086,924          | 100.0       | 25,302,656            | 685,491            |  |  |

Note:

U.S.\$1=Yen 122, for convenience only.

# (2) Statements of Income and Statements of Comprehensive Income **Statements of Income**

| Term   | FY202<br>(April 1, 2 |       | FY2022<br>(April 1, 2021 - |            |                    | Chai              | nge          |
|--|----------------------|-------|----------------------------|------------|--------------------|-------------------|--------------|
|  | March 31,            | 2021) | Ň                          | Iarch 31,  | 2022)              |                   |              |
| Item   | (Yen<br>millions)    | %     | (Yen<br>millions)          | %          | (U.S.\$ thousands) | (Yen<br>millions) | Change(%)    |
|  |                      |       |                            |            |                    |                   |              |
| Net sales                                    | 1,479,008            | 100.0 | 1,902,124                  | 100.0      | 15,591,180         | 423,116           | 28.6         |
| Cost of sales                                | 1,044,690            | 70.6  | 1,335,911                  | 70.2       | 10,950,090         | 291,221           | 27.9         |
| Gross profit                                 | 434,318              | 29.4  | 566,213                    | 29.8       | 4,641,090          | 131,895           | 30.4         |
| Selling, general and administrative expenses | 317,302              | 21.5  | 396,248                    | 20.8       | 3,247,934          | 78,946            | 24.9         |
| Other operating expense                      | 5,481                | 0.4   | 3,300                      | 0.2        | 27,049             | (2,181)           |              |
| Operating income                             | 111,535              | 7.5   | 166,665                    | 8.8        | 1,366,107          | 55,130            | 49.4         |
| Other income (deductions):                   |                      |       |                            |            |                    |                   |              |
| Interest and dividend income                 | 9,727                |       | 8,548                      |            | 70,066             | (1,179)           |              |
| Interest expense                             | (3,526)              |       | (4,776)                    |            | (39,148)           | (1,250)           |              |
| Loss (gain) on securities, net               | 9,030                |       | 60,256                     |            | 493,902            | 51,226            |              |
| Foreign exchange gain (loss)                 | (1,302)              |       | 1,890                      |            | 15,492             | 3,192             |              |
| Other-net                                    | (3,560)              |       | 1,602                      |            | 13,131             | 5,162             |              |
| Total other income (deductions)              | 10,369               | 0.7   | 67,520                     | 3.5        | 553,443            | 57,151            | 551.2        |
|  |                      |       |                            |            |                    |                   |              |
| Income before income taxes                   | 121,904              | 8.2   | 234,185                    | 12.3       | 1,919,550          | 112,281           | 92.1         |
| Income taxes                                 | 42,699               | 2.8   | <u>50,048</u>              | <u>2.6</u> | 410,230            | <u>7,349</u>      | <u>17.2</u>  |
| Net income                                   | 79,205               | 5.4   | <u>184,137</u>             | <u>9.7</u> | <u>1,509,320</u>   | 104,932           | <u>132.5</u> |
| Less: Net loss attributable to               |                      |       |                            |            |                    |                   |              |
| noncontrolling interests                     | (135)                | -0.0  | 505                        | 0.0        | 4,139              | 640               | -            |
| Net income attributable to TDK               | 79,340               | 5.4   | 183,632                    | <u>9.7</u> | <u>1,505,181</u>   | 104,292           | <u>131.4</u> |

Note:

U.S.\$1=Yen 122, for convenience only.

# **Statements of Comprehensive Income**

| Term  | FY2021<br>(April 1, 2020 -<br>March 31, 2021) | FY2<br>(April 1<br>March 3 | Change             |                |
|---|---|----------------------------|--------------------|----------------|
| Item  | (Yen millions)                                | (Yen millions)             | (U.S.\$ thousands) | (Yen millions) |
| Net income                                  | 79,205  | <u>184,137</u>             | <u>1,509,320</u>   | <u>104,932</u> |
| Other comprehensive income (loss),          |   |                            |                    |                |
| net of taxes:                               |   |                            |                    |                |
| Foreign currencies translation adjustments  | 78,559  | 170,229                    | 1,395,320          | 91,670         |
| Pension liability adjustments               | 28,852  | 13,434                     | 110,115            | (15,418)       |
| Net unrealized gains (losses) on securities | 123   | 166                        | 1,360              | 43             |
| Total other comprehensive income (loss)     | 107,534                                       | 183,829                    | 1,506,795          | 76,295         |
| Comprehensive income                        | 186,739                                       | <u>367,966</u>             | 3,016,115          | <u>181,227</u> |
| Comprehensive income attributable           |   |                            |                    |                |
| to noncontrolling interests                 | 10  | 784                        | 6,426              | 774            |
| Comprehensive income attributable to TDK    | 186,729                                       | <u>367,182</u>             | <u>3,009,689</u>   | <u>180,453</u> |

Note:

U.S.\$1=Yen 122, for convenience only.

# (3) Statements of Stockholders' Equity

#### (Yen millions)

|  |              |                            |               |                      |  |                | (10111111111111111111111111111111111111 |
|--|--------------|----------------------------|---------------|----------------------|--|----------------|---|
| FY2021<br>(April 1, 2020 - March 31, 2021)                       | Common stock | Additional paid-in capital | Legal reserve | Retained<br>earnings | Accumulated<br>other<br>comprehensive<br>income (loss) | Treasury stock | Total TDK<br>stockholders'<br>equity    |
| Balance as of March 31, 2020                                     | 32,641       | 1,783                      | 45,254        | 971,140              | (190,055)  | (16,806)       | 843,957                                 |
| Equity transaction of consolidated subsidiaries and other        |              | (4,357)                    |               |                      | (67)   | 22             | (4,402)                                 |
| Cash dividends   |              |                            |               | (22,738)             |  |                | (22,738)                                |
| Transferred to legal reserve                                     |              |                            | 1,149         | (1,149)              |  |                | -                                       |
| Transferred to additional paid-in capital from retained earnings |              | 2,574                      |               | (2,574)              |  |                | -                                       |
| Comprehensive income   |              |                            |               |                      |  |                |   |
| Net income   |              |                            |               | 79,340               |  |                | 79,340                                  |
| Other comprehensive income (loss)                                |              |                            |               |                      | 107,389  |                | 107,389                                 |
| Total comprehensive income (loss)                                |              |                            |               |                      |  |                | 186,729                                 |
| Acquisition of treasury stock                                    |              |                            |               |                      |  | (8)            | (8)                                     |
| Sale of treasury stock   |              |                            |               |                      |  |                | -                                       |
| Balance as of March 31, 2021                                     | 32,641       | -                          | 46,403        | 1,024,019            | (82,733)   | (16,792)       | 1,003,538                               |

| FY2021<br>(April 1, 2020 - March 31, 2021)                       | Noncontrolling interests | Total equity |
|--|--------------------------|--------------|
| Balance as of March 31, 2020                                     | 4,607                    | 848,564      |
| Equity transaction of consolidated subsidiaries and other        | (1,492)                  | (5,894)      |
| Cash dividends   | (366)                    | (23,104)     |
| Transferred to legal reserve                                     |                          | -            |
| Transferred to additional paid-in capital from retained earnings |                          | -            |
| Comprehensive income   |                          |              |
| Net income   | (135)                    | 79,205       |
| Other comprehensive income (loss)                                | 145                      | 107,534      |
| Total comprehensive income (loss)                                | 10                       | 186,739      |
| Acquisition of treasury stock                                    |                          | (8)          |
| Sale of treasury stock   |                          | -            |
| Balance as of March 31, 2021                                     | 2,759                    | 1,006,297    |

#### (Yen millions)

|  |              |                            |               |                      |  |                | (1 ch minons)                        |
|--|--------------|----------------------------|---------------|----------------------|--|----------------|--------------------------------------|
| FY2022<br>(April 1, 2021 - March 31, 2022)                       | Common stock | Additional paid-in capital | Legal reserve | Retained<br>earnings | Accumulated<br>other<br>comprehensive<br>income (loss) | Treasury stock | Total TDK<br>stockholders'<br>equity |
| Balance as of March 31, 2021                                     | 32,641       | -                          | 46,403        | 1,024,019            | (82,733)   | (16,792)       | 1,003,538                            |
| Equity transaction of consolidated subsidiaries and other        |              | (129)                      |               |                      |  | 99             | (30)                                 |
| Cash dividends   |              |                            |               | (24,002)             |  |                | (24,002)                             |
| Transferred to legal reserve                                     |              |                            | 10,037        | (10,037)             |  |                | -                                    |
| Transferred to additional paid-in capital from retained earnings |              | 129                        |               | (129)                |  |                | -                                    |
| Comprehensive income   |              |                            |               |                      |  |                |                                      |
| Net income   |              |                            |               | 183,632              |  |                | 183,632                              |
| Other comprehensive income (loss)                                |              |                            |               |                      | 183,550  |                | 183,550                              |
| Total comprehensive income (loss)                                |              |                            |               |                      |  |                | 367,182                              |
| Acquisition of treasury stock                                    |              |                            |               |                      |  | (5)            | (5)                                  |
| Sale of treasury stock   |              |                            |               |                      |  |                | -                                    |
| Balance as of March 31, 2022                                     | 32,641       | -                          | 56,440        | 1,173,483            | 100,817  | (16,698)       | 1,346,683                            |

| FY2022<br>(April 1, 2021 - March 31, 2022)                       | Noncontrolling<br>interests | Total equity |
|--|-----------------------------|--------------|
| Balance as of March 31, 2021                                     | 2,759                       | 1,006,297    |
| Equity transaction of consolidated subsidiaries and other        | 181                         | 151          |
| Cash dividends   | (277)                       | (24,279)     |
| Transferred to legal reserve                                     |                             | -            |
| Transferred to additional paid-in capital from retained earnings |                             | -            |
| Comprehensive income   |                             |              |
| Net income   | 505                         | 184,137      |
| Other comprehensive income (loss)                                | 279                         | 183,829      |
| Total comprehensive income (loss)                                | 784                         | 367,966      |
| Acquisition of treasury stock                                    |                             | (5)          |
| Sale of treasury stock   |                             | -            |
| Balance as of March 31, 2022                                     | 3,447                       | 1,350,130    |

### TDK Corporation (6762) Consolidated FY March 2022 (U.S. GAAP)

(U.S.\$ thousands)

|  |              |                            |               |                      |  | ,              | thousands)                           |
|--|--------------|----------------------------|---------------|----------------------|--|----------------|--------------------------------------|
| FY2022<br>(April 1, 2021 - March 31, 2022)                       | Common stock | Additional paid-in capital | Legal reserve | Retained<br>earnings | Accumulated<br>other<br>comprehensive<br>income (loss) | Treasury stock | Total TDK<br>stockholders'<br>equity |
| Balance as of March 31, 2021                                     | 267,549      | -                          | 380,353       | 8,393,598            | (678,139)  | (137,640)      | 8,225,721                            |
| Equity transaction of consolidated subsidiaries and other        |              | (1,057)                    |               |                      | -  | 812            | (245)                                |
| Cash dividends   |              |                            |               | (196,738)            |  |                | (196,738)                            |
| Transferred to legal reserve                                     |              |                            | 82,270        | (82,270)             |  |                | -                                    |
| Transferred to additional paid-in capital from retained earnings |              | 1,057                      |               | (1,057)              |  |                | -                                    |
| Comprehensive income   |              |                            |               |                      |  |                |                                      |
| Net income   |              |                            |               | 1,505,181            |  |                | 1,505,181                            |
| Other comprehensive income (loss)                                |              |                            |               |                      | 1,504,508  |                | 1,504,508                            |
| Total comprehensive income (loss)                                |              |                            |               |                      |  |                | 3,009,689                            |
| Acquisition of treasury stock                                    |              |                            |               |                      |  | (41)           | (41)                                 |
| Sale of treasury stock   |              |                            |               |                      |  |                | ı                                    |
| Balance as of March 31, 2022                                     | 267,549      | -                          | 462,623       | 9,618,714            | 826,369  | (136,869)      | 11,038,386                           |

| FY2022<br>(April 1, 2021 - March 31, 2022)                       | Noncontrolling<br>interests | Total equity |
|--|-----------------------------|--------------|
| Balance as of March 31, 2021                                     | 22,614                      | 8,248,335    |
| Equity transaction of consolidated subsidiaries and other        | 1,484                       | 1,239        |
| Cash dividends   | (2,270)                     | (199,008)    |
| Transferred to legal reserve                                     |                             | -            |
| Transferred to additional paid-in capital from retained earnings |                             | -            |
| Comprehensive income   |                             |              |
| Net income   | 4,139                       | 1,509,320    |
| Other comprehensive income (loss)                                | 2,287                       | 1,506,795    |
| Total comprehensive income (loss)                                | 6,426                       | 3,016,115    |
| Acquisition of treasury stock                                    |                             | (41)         |
| Sale of treasury stock   |                             | -            |
| Balance as of March 31, 2022                                     | 28,254                      | 11,066,640   |

Note: U.S.\$1=Yen 122, for convenience only.

# (4) Statements of Cash Flows

| Term  | FY2021                              | FY20               | 022                |
|---|-------------------------------------|--------------------|--------------------|
|   | (April 1, 2020 -<br>March 31, 2021) | (April 1, 2021 - N | March 31, 2022)    |
| Item  | (Yen millions)                      | (Yen millions)     | (U.S.\$ thousands) |
|   |                                     |                    |                    |
| Cash flows from operating activities:   |                                     |                    |                    |
| Net income  | 79,205                              | 184,137            | 1,509,320          |
| Adjustments to reconcile net income to  |                                     |                    |                    |
| net cash provided by operating activities:  |                                     |                    |                    |
| Depreciation and amortization   | 140,285                             | 168,742            | 1,383,131          |
| Deferred income taxes   | 6,222                               | 11,484             | 94,131             |
| Impairment of long-lived assets   | 7,914                               | 3,300              | 27,049             |
| Loss (gain) on securities, net  | (9,030)                             | (60,257)           | (493,910)          |
| Gain on sale of business  | (2,433)                             | -                  | -                  |
| Equity in earnings of affiliates, net of dividends received   | (188)                               | (2,268)            | (18,590)           |
| Changes in assets and liabilities:  | (0.000)                             | (20.455)           | (24.5.20.5)        |
| Decrease (increase) in trade receivables  | (96,966)                            | (38,477)           | (315,385)          |
| Decrease (increase) in inventories  | (38,603)                            | (108,283)          | (887,567)          |
| Decrease (increase) in long-term advances to vendors  | -                                   | (112,222)          | (919,852)          |
| Increase (decrease) in trade payables   | 99,098                              | 86,431             | 708,451            |
| Increase (decrease) in accrued expenses   | 43,882                              | 25,924             | 212,492            |
| Decrease (increase) in other assets and liabilities, net  | (16,056)                            | (1,170)            | (9,590)            |
| Other-net   | 9,484                               | 12,279             | 100,648            |
| Net cash provided by operating activities   | 222,814                             | 169,620            | 1,390,328          |
|   |                                     |                    |                    |
| Cash flows from investing activities:   | (212.255)                           | (201 272)          | (2.200.202)        |
| Capital expenditures  | (212,355)                           | (291,373)          | (2,388,303)        |
| Proceeds from sales of tangible and intangible assets   | 3,586<br>90,606                     | 3,368<br>83,172    | 27,606<br>681,738  |
| Proceeds from sale and maturity of short-term investments  Payment for purchase of short-term investments | (120,427)                           | (66,745)           | (547,090)          |
| 1 1 -   | 1,080                               | 1,523              | 12,484             |
| Proceeds from sale and maturity of securities  Payment for purchase of securities                         | (3,994)                             | (11,537)           | (94,566)           |
| 1 1 2   | 7,017                               | (11,557)           | (94,300)           |
| Proceeds from sale of business, net of cash transferred Proceeds from sale of investments in affiliates   |                                     | -                  | -                  |
| Other-net   | 2,502<br>497                        | 398                | 3,262              |
| Net cash used in investing activities   | (231,488)                           | (281,194)          | (2,304,869)        |
| Net cash used in investing activities   | (231,466)                           | (201,194)          | (2,304,809)        |
| Cash flows from financing activities:   |                                     |                    |                    |
| Proceeds from debt with maturities longer than three months   | 178,619                             | 322,781            | 2,645,746          |
| Repayment of debt with maturities longer than three months  | (93,994)                            | (152,716)          | (1,251,770)        |
| Net increase (decrease) in debt with maturities of three months or less                                   | (25,938)                            | (22,688)           | (185,967)          |
| Dividends paid  | (22,738)                            | (23,987)           | (196,616)          |
| Acquisition of noncontrolling interests   | (5,955)                             | (113)              | (926)              |
| Other-net   | (801)                               | (519)              | (4,254)            |
|   | 29,193                              | 122,758            | 1,006,213          |
| Net cash provided by financing activities   | 25,193                              | 122,/30            | 1,000,213          |
| Effect of exchange rate changes on cash and cash equivalents  | 27,151                              | 47,768             | 391,541            |
| Net increase in cash and cash equivalents   | 47,670                              | 58,952             | 483,213            |
| Cash and cash equivalents at beginning of period  | 332,717                             | 380,387            | 3,117,926          |
| Cash and cash equivalents at obeginning of period  Cash and cash equivalents at end of period             | 380,387                             | 439,339            | 3,601,139          |
| Note:   | 380,387                             | 439,339            | 3,001,139          |

Note:

U.S.\$1=Yen 122, for convenience only.

#### (5) Note Relating to the Going Concern Assumption

Nothing to report.

#### (6) Summary of Significant Accounting Policies

- The consolidated financial statements are prepared in conformity with the U.S. GAAP.
   Inventories are valued at the lower of cost or market as in the past, with cost mainly determined by the periodic average method.
- 2) As of March 31, 2022, TDK Corporation had 137 subsidiaries (12 in Japan and 125 overseas). TDK Corporation also had 5 affiliates (3 in Japan and 2 overseas) whose financial statements are accounted for by the equity method.
- 3) The following items have been omitted from this earnings release because they are not deemed to be that necessary for disclosure.

Notes Concerning Consolidated Financial Statements

- Lease transactions
- Related-party transactions
- Tax-effect accounting
- Financial instruments
- · Retirement benefits
- · Stock options, etc.
- Business combinations, etc.
- Real estate for leasing
- Asset retirement obligations
- Hedge accounting
- Fair value of securities

## (7) Segment Information

TDK has four reporting segments: Passive Components, Sensor Application Products, Magnetic Application Products and Energy Application Products, as well as Other, which includes products not included in these four reporting segments.

Sales by industry segment

|                                    |                           | FY202          | 1                | FY2022         |                  |                    |                |           |  |
|------------------------------------|---------------------------|----------------|------------------|----------------|------------------|--------------------|----------------|-----------|--|
|                                    |                           |                | (April 1, 2020 - |                | (April 1, 2021 - |                    |                | Change    |  |
|                                    |                           | March 31,      | 2021)            | Ma             | rch 31,          | 2022)              |                |           |  |
|                                    |                           | (Yen millions) | %                | (Yen millions) | %                | (U.S.\$ thousands) | (Yen millions) | Change(%) |  |
|                                    | External customers        | 407,126        | 27.5             | 505,198        | 26.6             | 4,140,967          | 98,072         | 24.1      |  |
| Passive Components                 | Intersegment              | 3,547          |                  | 4,426          |                  | 36,279             | 879            | 24.8      |  |
|                                    | Total                     | 410,673        |                  | 509,624        |                  | 4,177,246          | 98,951         | 24.1      |  |
|                                    | External customers        | 81,345         | 5.5              | 130,769        | 6.9              | 1,071,877          | 49,424         | 60.8      |  |
| Sensor Application Products        | Intersegment              | 223            |                  | 503            |                  | 4,123              | 280            | 125.6     |  |
|                                    | Total                     | 81,568         |                  | 131,272        |                  | 1,076,000          | 49,704         | 60.9      |  |
|                                    | External customers        | 199,253        | 13.5             | 248,446        | 13.1             | 2,036,443          | 49,193         | 24.7      |  |
| Magnetic Application Products      | Intersegment              | 652            |                  | 66             |                  | 541                | (586)          | -89.9     |  |
|                                    | Total                     | 199,905        |                  | 248,512        |                  | 2,036,984          | 48,607         | 24.3      |  |
|                                    | External customers        | 740,227        | 50.0             | 965,345        | 50.7             | 7,912,664          | 225,118        | 30.4      |  |
| <b>Energy Application Products</b> | Intersegment              | 0              |                  | 1              |                  | 8                  | 1              | -         |  |
|                                    | Total                     | 740,227        |                  | 965,346        |                  | 7,912,672          | 225,119        | 30.4      |  |
|                                    | External customers        | 51,057         | 3.5              | 52,366         | 2.7              | 429,229            | 1,309          | 2.6       |  |
| Other                              | Intersegment              | 22,015         |                  | 33,930         |                  | 278,115            | 11,915         | 54.1      |  |
|                                    | Total                     | 73,072         |                  | 86,296         |                  | 707,344            | 13,224         | 18.1      |  |
| Intersegment elimi                 | Intersegment eliminations |                |                  | (38,926)       |                  | (319,066)          | (12,489)       |           |  |
| Total                              |                           | 1,479,008      | 100.0            | 1,902,124      | 100.0            | 15,591,180         | 423,116        | 28.6      |  |

Note:

U.S.\$1=Yen 122, for convenience only.

Segment profit (loss) by industry segment

| Segment profit (1088) by muustry segment |                |       |                 |           |                    | _              |           |
|--|----------------|-------|-----------------|-----------|--------------------|----------------|-----------|
|  | FY202          | 1     | FY2022          |           |                    |                |           |
|  | (April 1, 2    | 020 - | (A              | pril 1, 2 | 021 -              | Change         |           |
|  | March 31,      | 2021) | March 31, 2022) |           |                    |                |           |
|  | (Yen millions) | %     | (Yen millions)  | %         | (U.S.\$ thousands) | (Yen millions) | Change(%) |
| Passive Components                       | 40,201         | 9.9   | 77,655          | 15.4      | 636,516            | 37,454         | 93.2      |
| Sensor Application Products              | (24,872)       | -30.6 | 2,710           | 2.1       | 22,213             | 27,582         | -         |
| Magnetic Application Products            | (2,382)        | -1.2  | 4,585           | 1.8       | 37,582             | 6,967          | -         |
| Energy Application Products              | 147,375        | 19.9  | 123,152         | 12.8      | 1,009,443          | (24,223)       | -16.4     |
| Other                                    | (16,058)       | -31.5 | (5,649)         | -10.8     | (46,303)           | 10,409         | -         |
| Sub total                                | 144,264        | 9.8   | 202,453         | 10.6      | 1,659,451          | 58,189         | 40.3      |
| Corporate and Eliminations               | (32,729)       |       | (35,788)        |           | (293,344)          | (3,059)        |           |
| Operating income                         | 111,535        | 7.5   | 166,665         | 8.8       | 1,366,107          | 55,130         | 49.4      |

Note:

U.S.\$1=Yen 122, for convenience only.

# (8) Fair Value of Derivatives

(Yen millions)

|                                    | Contract<br>Amount |       |       |  |
|------------------------------------|--------------------|-------|-------|--|
| As of March 31, 2021               |                    |       |       |  |
| Forward foreign exchange contracts | 336,943            | 774   | 774   |  |
| As of March 31, 2022               |                    |       |       |  |
| Forward foreign exchange contracts | 298,924            | (877) | (877) |  |
| Currency swap contracts            | 237                | 8     | 8     |  |

(U.S.\$ thousands)

| (U.S.\$ thousands)                 | Contract<br>Amount | Carrying<br>Amount | Estimated<br>Fair Value |
|------------------------------------|--------------------|--------------------|-------------------------|
| As of March 31, 2022               |                    |                    |                         |
| Forward foreign exchange contracts | 2,450,197          | (7,189)            | (7,189)                 |
| Currency swap contracts            | 1,943              | 66                 | 66                      |

Note:

U.S.\$1=Yen 122, for convenience only.

## (9) Net Income per Share

| Term   | FY2                             | 2021            | FY2022                           |                |  |
|--|---------------------------------|-----------------|----------------------------------|----------------|--|
|  | (April 1, 2020 -                | March 31, 2021) | (April 1, 2021 - March 31, 2022) |                |  |
| Item   | Basic                           | Diluted         | Basic                            | Diluted        |  |
| Net income attributable to TDK   | (Yen millions)<br>79,340        | 79,340          | (Yen millions)<br>183,632        | <u>183,632</u> |  |
|  | Number of shares<br>(Thousands) |                 | Number of shares<br>(Thousands)  |                |  |
| Weighted average common shares outstanding   | 378,967                         | 378,967         | 378,991                          | 378,991        |  |
| Incremental shares arising from the exercise of stock options                      | -                               | 782             | -                                | 860            |  |
| Incremental shares arising from the share delivery based on Restricted Stock Units | -                               | 1               | -                                | 11             |  |
| Weighted average common shares outstanding - Total                                 | 378,967                         | 379,750         | 378,991                          | 379,862        |  |
| Per common share :   | (Yen)                           |                 | (Yen)                            |                |  |
| Net income attributable to TDK   | 209.36                          | 208.93          | 484.53                           | <u>483.42</u>  |  |

|  | Term          | FY2022                          |                 |  |
|--|---------------|---------------------------------|-----------------|--|
|  |               | (April 1, 2021 - 1              | March 31, 2022) |  |
| Item   |               | Basic                           | Diluted         |  |
| Net income attributable to TDK   |               | (U.S.\$ thousands)<br>1,505,181 | 1,505,181       |  |
|  |               | Number of shares<br>(Thousands) |                 |  |
| Weighted average common shares outstanding                             |               | 378,991                         | 378,991         |  |
| Incremental shares arising from the exercise of stock options          |               | -                               | 860             |  |
| Incremental shares arising from the share delivery based on Restricted | l Stock Units | -                               | 11              |  |
| Weighted average common shares outstanding - Total                     |               | 378,991                         | 379,862         |  |
| Per common share :   |               | (U.S.\$)                        |                 |  |
| Net income attributable to TDK   |               | 3.97                            | <u>3.96</u>     |  |

#### Notes:

- 1. U.S.\$1=Yen 122, for convenience only.
- 2. The dilution of net income attributable to TDK was caused by presuming the exercise of stock options issued by a subsidiary of TDK Corporation.
- 3. TDK split one share of its common stock into three shares on effective date of October 1, 2021. "Weighted average common shares outstanding", "Incremental shares arising from the exercise of stock options", "Incremental shares arising from the share delivery based on Restricted Stock Units", and "Net income attributable to TDK" are calculated based on the assumption that the stock split was conducted on April 1, 2020.

#### (10) Significant Subsequent Events

In the Board of Directors held on April 27, 2022, TDK has resolved that Amperex Technology Limited (Hong Kong Special Administrative Region of China, hereinafter "ATL") that engages in the business of rechargeable battery establishes Xiamen Ampeak Technology Limited as a holding company of the 2 joint venture companies that are planned to be established by ATL and Contemporary Amperex Technology Co., Limited (Fujian, China) that engages in the business of rechargeable battery for automobile and other applications. The subsidiary falls into the category of specific subsidiaries because the amount of its common stock is more than 10% of the amount of the common stock of TDK.

# (11) Consolidated Supplementary Information

### 1) Exchange rates used for conversion

| Term                  | As of Marc | h 31, 2021 | As of March 31, 2022 |          |  |
|-----------------------|------------|------------|----------------------|----------|--|
| Item                  | US\$=Yen   | Euro=Yen   | US\$=Yen             | Euro=Yen |  |
| The end of the period | 110.71     | 129.80     | 122.39               | 136.70   |  |

### 2) Sales by region

| Term                 | FY2021         | 1  |           | FY202       |            |         |           |
|----------------------|----------------|--|-----------|-------------|------------|---------|-----------|
|                      | (April 1, 20   | )20 -  | (A        | April 1, 20 | Change     |         |           |
|                      | March 31, 2    | 2021)  | M         |             |            |         |           |
| Region               | (Yen millions) | en millions) % (Yen millions) % (U.S.\$ thousands) |           |             |            |         | Change(%) |
| Americas             | 96,666         | 6.5  | 129,857   | 6.8         | 1,064,402  | 33,191  | 34.3      |
| Europe               | 148,443        | 10.1   | 175,580   | 9.3         | 1,439,180  | 27,137  | 18.3      |
| China                | 840,129        | 56.8   | 1,059,718 | 55.7        | 8,686,213  | 219,589 | 26.1      |
| Asia and others      | 276,565        | 18.7   | 387,931   | 20.4        | 3,179,762  | 111,366 | 40.3      |
| Overseas sales total | 1,361,803      | 92.1   | 1,753,086 | 92.2        | 14,369,557 | 391,283 | 28.7      |
| Japan                | 117,205        | 7.9  | 149,038   | 7.8         | 1,221,623  | 31,833  | 27.2      |
| Net sales            | 1,479,008      | 100.0  | 1,902,124 | 100.0       | 15,591,180 | 423,116 | 28.6      |

#### **Notes:**

- 1. U.S.\$1=Yen 122, for convenience only.
- 2. Overseas sales are based on the location of the customers.

# 3) Overview of sales by product

| Term                        | 1Q of FY2021              |       | 2Q of FY2021                           |       | 3Q of FY                  | 2021  | 4Q of FY2021                          |       |
|-----------------------------|---------------------------|-------|--|-------|---------------------------|-------|---------------------------------------|-------|
|                             | (April 1, 2<br>June 30, 2 |       | (July 1, 2020 -<br>September 30, 2020) |       | (October 1,<br>December 3 |       | (January 1, 2021 -<br>March 31, 2021) |       |
| Product                     | (Yen millions)            | %     | (Yen millions)                         | %     | (Yen millions)            | %     | (Yen millions)                        | %     |
| Capacitors                  | 33,334                    | 10.8  | 38,585                                 | 10.1  | 41,943                    | 10.6  | 44,320                                | 11.3  |
| Inductive Devices           | 27,377                    | 8.9   | 34,620                                 | 9.0   | 39,036                    | 9.9   | 38,957                                | 9.9   |
| Other                       | 23,646                    | 7.6   | 26,234                                 | 6.9   | 28,471                    | 7.2   | 30,603                                | 7.8   |
| Passive Components          | 84,357                    | 27.3  | 99,439                                 | 26.0  | 109,450                   | 27.7  | 113,880                               | 29.0  |
| Sensor Application Products | 14,703                    | 4.7   | 19,788                                 | 5.2   | 23,000                    | 5.8   | 23,854                                | 6.1   |
| Magnetic Application        | 38,278                    | 12.4  | 50,423                                 | 13.2  | 55,949                    | 14.1  | 54,603                                | 13.9  |
| Energy Application Products | 156,855                   | 50.7  | 200,662                                | 52.6  | 195,372                   | 49.4  | 187,338                               | 47.8  |
| Other                       | 15,200                    | 4.9   | 11,406                                 | 3.0   | 11,915                    | 3.0   | 12,536                                | 3.2   |
| Total                       | 309,393                   | 100.0 | 381,718                                | 100.0 | 395,686                   | 100.0 | 392,211                               | 100.0 |

| Term                          | 1Q of FY       | 2022   | 2Q of FY2022    |          | 3Q of FY2022       |       | 4Q of FY2022       |       |                    |
|-------------------------------|----------------|--------|-----------------|----------|--------------------|-------|--------------------|-------|--------------------|
|                               | (April 1, 2    | 2021 - | (July 1, 2021 - |          | (October 1, 2021 - |       | (January 1, 2022 - |       |                    |
|                               | June 30, 2     | 2021)  | September 3     | 0, 2021) | December 31, 2021) |       | March 31, 2022)    |       |                    |
| Product                       | (Yen millions) | %      | (Yen millions)  | %        | (Yen millions)     | %     | (Yen millions)     | %     | (U.S.\$ thousands) |
| Capacitors                    | 47,123         | 11.2   | 49,800          | 10.5     | 50,769             | 10.2  | 50,418             | 9.9   | 413,262            |
| Inductive Devices             | 42,028         | 10.0   | 45,222          | 9.5      | 46,951             | 9.4   | 45,743             | 9.0   | 374,943            |
| Other                         | 32,032         | 7.7    | 32,312          | 6.8      | 31,770             | 6.3   | 31,030             | 6.1   | 254,344            |
| Passive Components            | 121,183        | 28.9   | 127,334         | 26.8     | 129,490            | 25.9  | 127,191            | 25.0  | 1,042,549          |
| Sensor Application Products   | 26,828         | 6.4    | 32,685          | 6.9      | 36,141             | 7.2   | 35,115             | 6.9   | 287,828            |
| Magnetic Application Products | 60,623         | 14.4   | 65,363          | 13.8     | 64,023             | 12.8  | 58,437             | 11.5  | 478,992            |
| Energy Application Products   | 199,592        | 47.5   | 235,523         | 49.7     | 256,145            | 51.3  | 274,085            | 53.9  | 2,246,598          |
| Other                         | 11,832         | 2.8    | 13,222          | 2.8      | 13,871             | 2.8   | 13,441             | 2.7   | 110,172            |
| Total                         | 420,058        | 100.0  | 474,127         | 100.0    | 499,670            | 100.0 | 508,269            | 100.0 | 4,166,139          |

#### Note:

1. U.S.\$1=Yen 122, for convenience only.