

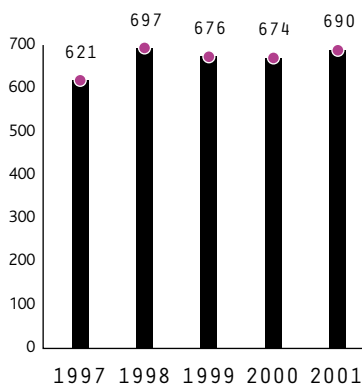
## FINANCIAL HIGHLIGHTS

Years ended March 31	Yen in millions except per share amounts		U.S. Dollars in thousands except per share amounts	
	2001	2000	2001	Change (%)
<b>OPERATING RESULTS</b>				
Net sales .....	<b>¥689,911</b>	¥674,464	<b>\$5,563,798</b>	2.3
Electronic materials .....	<b>212,133</b>	174,897	<b>1,710,750</b>	21.3
Electronic devices .....	<b>145,216</b>	129,025	<b>1,171,097</b>	12.5
Recording devices .....	<b>169,140</b>	200,748	<b>1,364,032</b>	(15.7)
Semiconductors and others .....	<b>25,706</b>	21,137	<b>207,306</b>	21.6
Electronic materials and components .....	<b>552,195</b>	525,807	<b>4,453,185</b>	5.0
Recording media & systems .....	<b>137,716</b>	148,657	<b>1,110,613</b>	(7.4)
(Overseas sales) .....	<b>467,821</b>	442,525	<b>3,772,750</b>	5.7
Net income .....	<b>43,983</b>	50,730	<b>354,702</b>	(13.3)
Net income per share (basic and diluted) .....	<b>330.54</b>	380.89	<b>2.67</b>	
Cash dividends per share .....	<b>60.00</b>	65.00	<b>0.48</b>	
<b>FINANCIAL POSITION</b>				
Total assets .....	<b>¥820,177</b>	¥775,992	<b>\$6,614,331</b>	5.7
Stockholders' equity .....	<b>637,749</b>	571,013	<b>5,143,137</b>	11.7
Long-term debt, excluding current installments .....	<b>1,004</b>	46	<b>8,097</b>	2,082.6
<b>PERFORMANCE INDICATORS</b>				
Overseas production/net sales .....	<b>56.5</b>	56.8		
Gross profit margin .....	<b>28.1</b>	29.5		
Operating profit ratio .....	<b>8.2</b>	11.1		
Return on equity .....	<b>7.3</b>	9.2		
Price-earnings ratio .....	<b>25.0</b>	36.7		

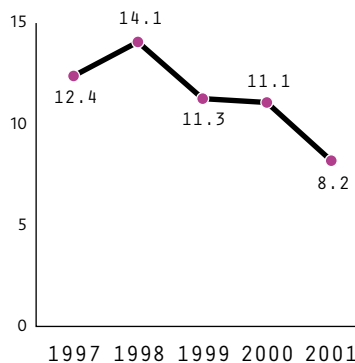
Notes: 1. Yen amounts have been translated into U.S. dollars, for convenience only, at the rate of ¥124=US\$1.

- Effective from the fiscal year ended March 31, 2001, the Company has adopted Statement of Financial Accounting Standards No. 115 (SFAS 115), "Accounting for Certain Investments in Debt and Equity Securities." Total assets and stockholders' equity of the previous fiscal year have been restated accordingly.
- Effective from the fiscal year ended March 31, 2001, certain products that had been included in the semiconductors and others sector are now included in the recording media and systems segment. Sales in the previous fiscal year have been restated accordingly. The effect of this change for the previous fiscal year is not material.
- Operating profit ratio is based on net sales and operating profit defined as net sales less cost of sales and selling, general and administrative expenses (excluding the amortization of identifiable intangibles).

NET SALES  
(YEN IN BILLIONS)



OPERATING PROFIT RATIO  
(PERCENT)



RETURN ON EQUITY  
(PERCENT)

