

April 1, 2019 to March 31, 2020





Total number of issued shares

129,590,659 shares

Number of shareholders

21,922

**Number of shareholders with
voting rights**

20,446

**Number of voting rights of
shareholders**

1,261,748

Quorum

At least 420,583



Matters to be Reported

The 124th (April 1, 2019 to March 31, 2020)

- **Content of Business Report**
- **Content of Consolidated Financial Statements**
- **Content of Non-Consolidated Financial Statements**

Notice of Convocation P.20~52
The Company Website

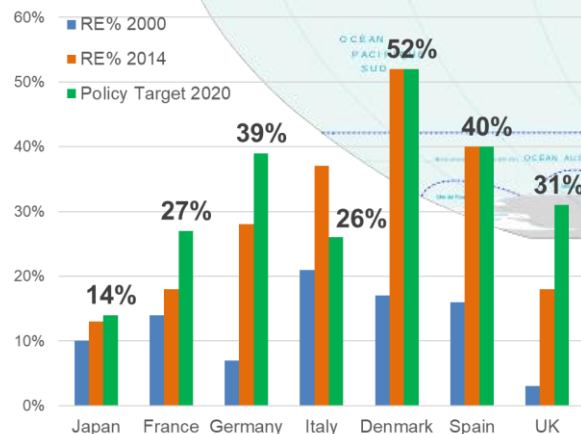
Pressing Issues to be Addressed by the TDK Group

Two Historical Revolutions

EXDX

Energy Transformation

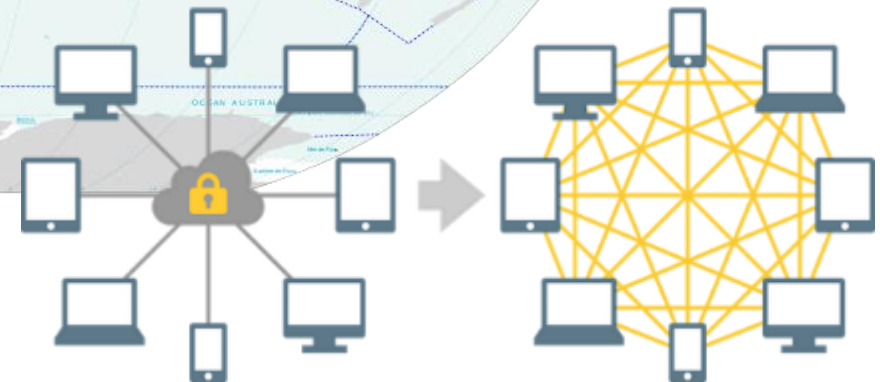
Shift from fossil fuels to renewable energy



Source: NREAP, EuObserv'ER, ISEP

Digital Transformation

Revolution as a result of the penetration of IoT and AI



EX

Internal

(How to transform ourselves)

Transform into **Eco-TDK** (energy Eco-company)

- Improve productivity
- Promote thorough energy-saving measures
- Accelerate the shift to renewables

External

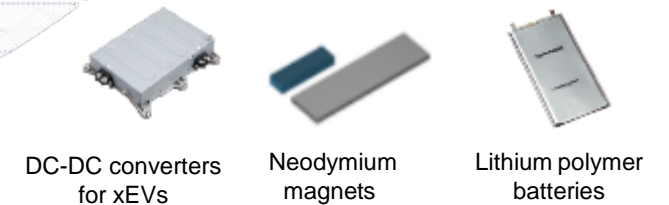
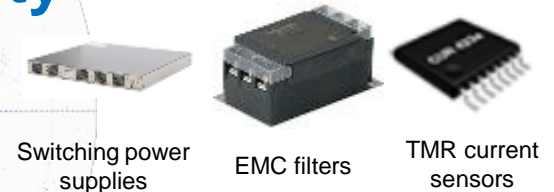
(How to transform society)

Contribute to an energy-saving society

- High-efficiency power supply equipment and power supply components
- Products to suppress noise and heat
- Advanced usage of sensors

Contribute to realize a low-carbon society

- EV-related products
- Renewable energy power generation equipment (wind-power, etc.)
- Power storage devices for households
- Utilize small-sized rechargeable batteries



(*Products listed here are examples)

Digital Transformation (DX)

DX

Internal

(How to transform ourselves)

Transform into **Digi-TDK** (digitized-TDK)

- Digitization of production activities (promotion of Industry 4.0)
- Digital marketing
- Integration of digital communication platforms

External

(How to transform society)

Realize analog/digital bidirectional conversion through sensing actuation

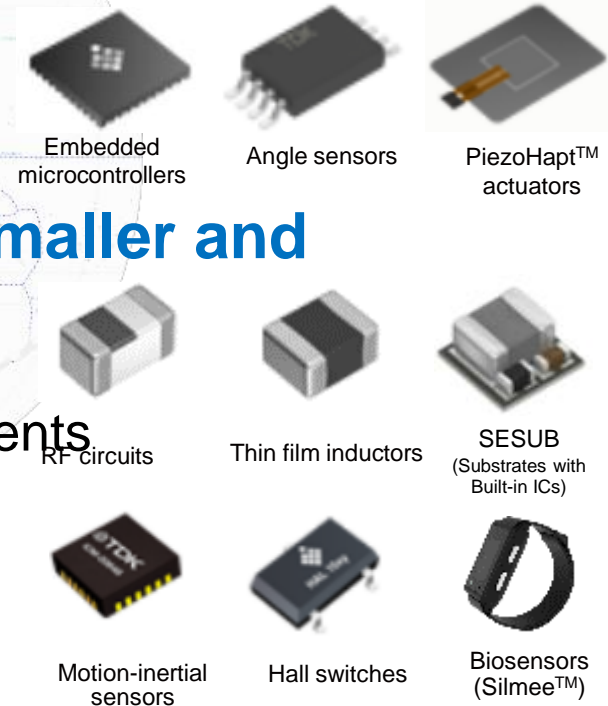
- Wide range of sensor ICs
- Wide range of actuators

Telecommunication network, and smaller and more convenient products

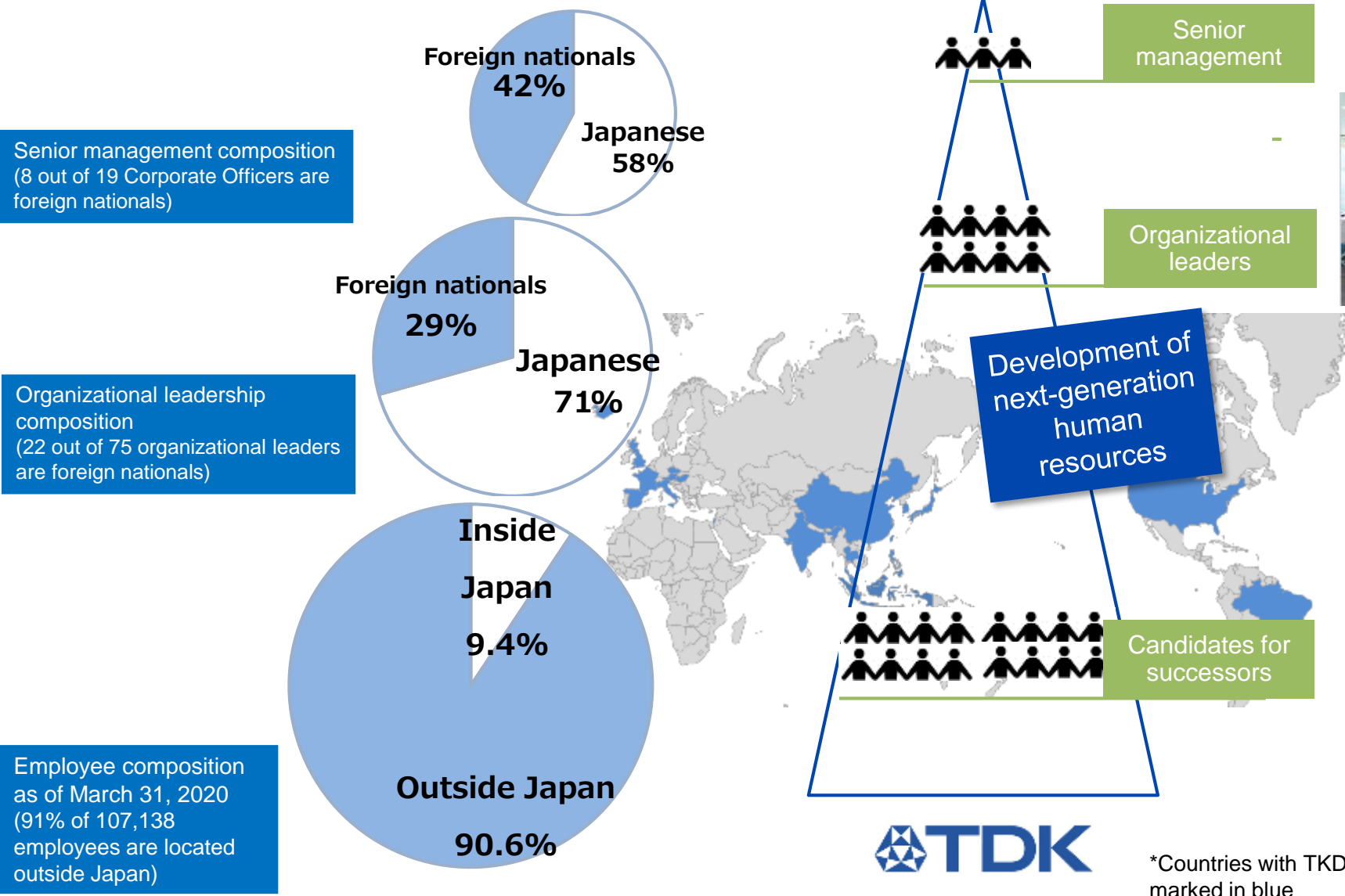
- 5G-compliant RF components
- Small-sized, low-profile electronic components
- Advanced mounting technology
- Power-saving

Respond to labor shortages

- Automation and robotics components
 - Cultivate healthcare and lifecare applications
- (*Products listed here are examples)



Diversified Human Assets



Training for each level

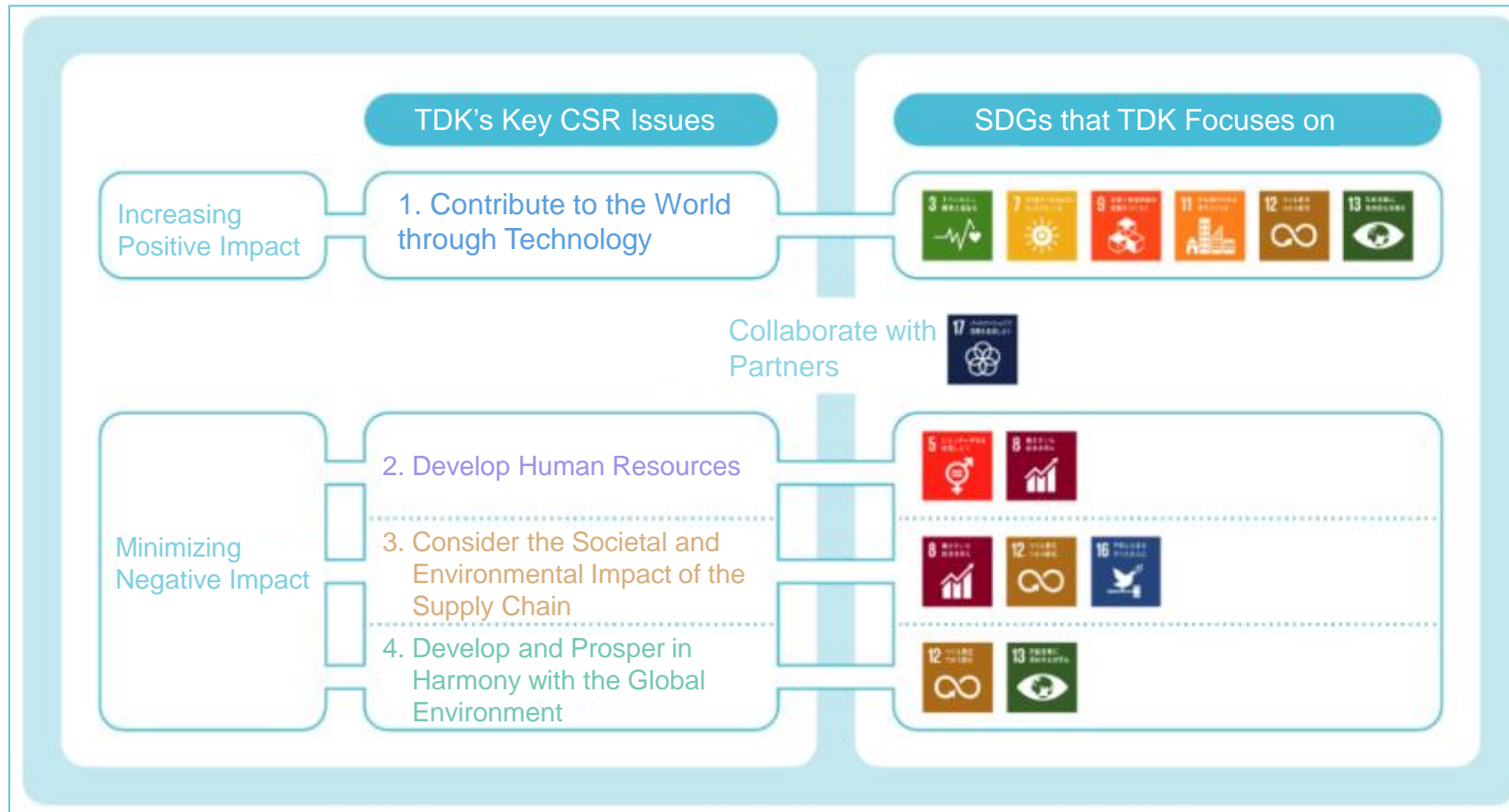


*Countries with TDK production sites are marked in blue

Sustainability

TDK Group's Sustainability Vision

“Technology for well-being of all people”



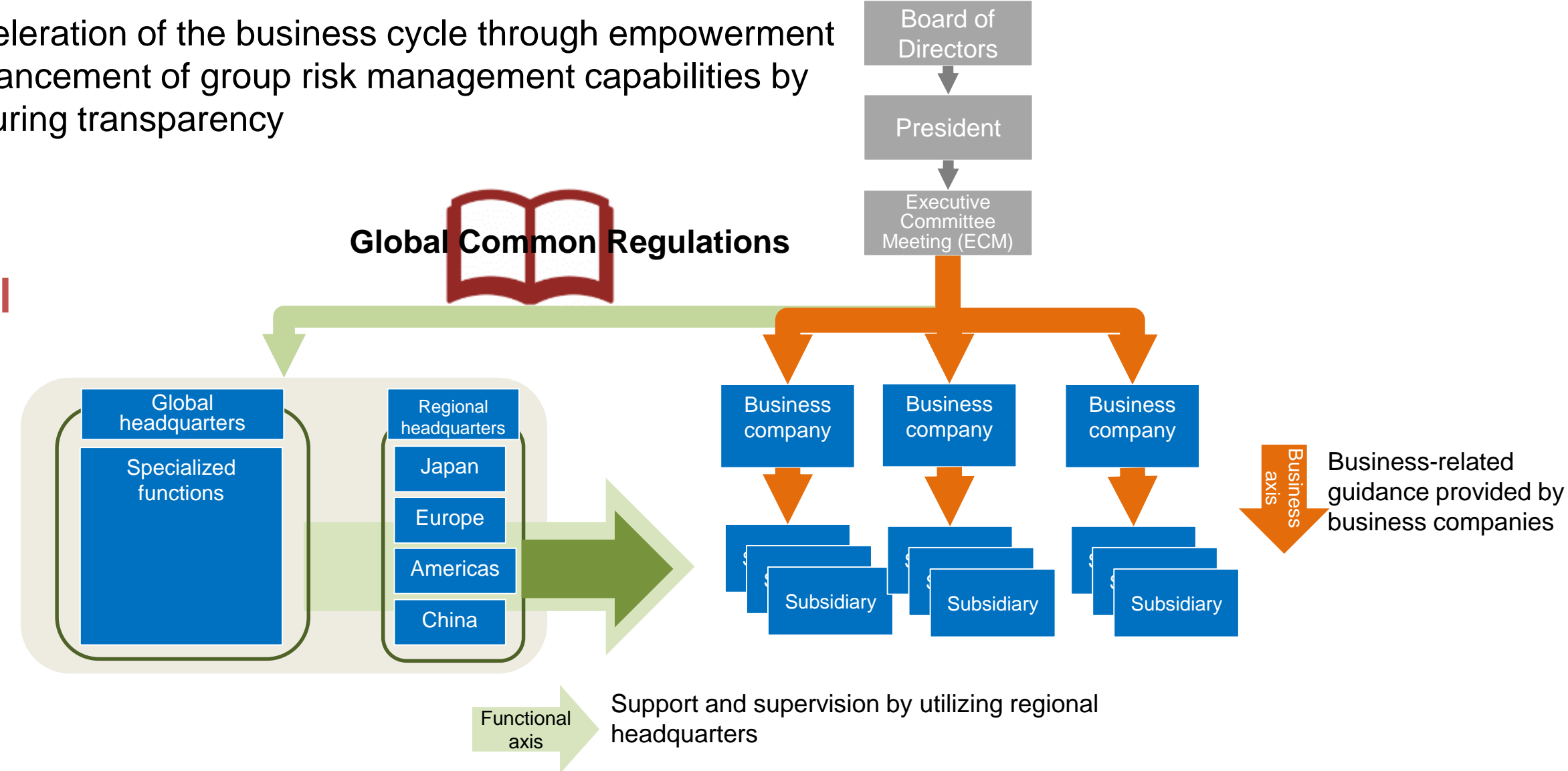
CDP2019

Obtain high ratings of **A-** in each of the following categories:

- Climate change
- Water security
- Supplier engagement

Empowerment & Transparency

Acceleration of the business cycle through empowerment
Enhancement of group risk management capabilities by ensuring transparency



VALUE CREATION 2020

Toward the realization of a sustainable society and enterprise

- Through unique core technologies and the proposal of solutions, we will realize a sustainable, happy society for all people.
- We aim to become a transparent enterprise for all of TDK's stakeholders.



Forecasts of Consolidated Financial Results and Dividends for FY2021

(100 million yen)	Full-year financial results for FY2020	Forecasts of financial results for FY2021 (announced in May 2020)	Year-on-year change	
			Change	Change (%)
Net sales	13,630	12,900	(730)	(5.4)
Operating income	979	700	(279)	(28.5)
Net income	578	480	(98)	(17.0)
Net income per share (yen)	457.47	379.99	—	—
Dividend per share	1H: 90 yen 2H: 90 yen Full year: 180 yen	1H: 80 yen 2H: 80 yen Full year: 160 yen	—	—

Thank you in advance for your
continued support.